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Software & Data Engineering

Bound based On-Chip

A New Proposed Algorithm

Highlights

Fuzzy Cognitive Map

Analysis of Quickreduct

Discovering Thoughts, Inventing Future

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CONTENTS OF THE VOLUME

- i. Copyright Notice
- ii. Editorial Board Members
- iii. Chief Author and Dean
- iv. Table of Contents
- v. From the Chief Editor's Desk
- vi. Research and Review Papers
- 1. Performance Analysis of Quickreduct, Quick Relative Reduct Algorithm and a New Proposed Algorithm. *1-5*
- 2. Energy Efficient Branch and Bound based On-Chip Irregular Network Design. *7-11*
- 3. Pricm A Framework for Project Management. *13-19*
- 4. Fuzzy Cognitive Map based Prediction Tool for Schedule Overrun. 21 -28
- vii. Auxiliary Memberships
- viii. Process of Submission of Research Paper
- ix. Preferred Author Guidelines
- x. Index



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Performance Analysis of Quickreduct, Quick Relative Reduct Algorithm and a New Proposed Algorithm

By Ashima Gawar

GGSIPU, India

Abstract- Feature Selection is a process of selecting a subset of relevant features from a huge dataset that satisfy method dependent criteria and thus minimize the cardinality and ensure that the accuracy and precision is not affected ,hence approximating the original class distribution of data from a given set of selected features. Feature selection and feature extraction are the two problems that we face when we want to select the best and important attributes from a given dataset Feature selection is a step in data mining that is done prior to other steps and is found to be very useful and effective in removing unimportant attributes so that the storage efficiency and accuracy of the dataset can be increased. From a huge pool of data available we want to extract useful and relevant information. The problem is not the unavailability of data, it is the quality of data that we lack in.. We have Rough Sets Theory which is very useful in extracting relevant attributes and help to increase the importance of the information system we have. Rough set theory works on the principle of classifying similar objects into classes with respect to some features and those features may collectively and shortly be termed as reducts.

Keywords: data mining, rough set, quickreduct, quick relative reduct, feature selection, feature extraction.

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Performance Analysis of Quickreduct, Quick Relative Reduct Algorithm and a New Proposed Algorithm

Ashima Gawar

Abstract- Feature Selection is a process of selecting a subset of relevant features from a huge dataset that satisfy method dependent criteria and thus minimize the cardinality and ensure that the accuracy and precision is not affected ,hence approximating the original class distribution of data from a given set of selected features. Feature selection and feature extraction are the two problems that we face when we want to select the best and important attributes from a given dataset Feature selection is a step in data mining that is done prior to other steps and is found to be very useful and effective in removing unimportant attributes so that the storage efficiency and accuracy of the dataset can be increased. From a huge pool of data available we want to extract useful and relevant information. The problem is not the unavailability of data, it is the quality of data that we lack in. We have Rough Sets Theory which is very useful in extracting relevant attributes and help to increase the importance of the information system we have. Rough set theory works on the principle of classifying similar objects into classes with respect to some features and those features may collectively and shortly be termed as reducts.

In this paper, we have discussed Quickreduct and Quick Relative Reduct algorithm and also proposed a new algorithm. A comparative study between these two algorithms is also done. The experimental results show that Quick Relative Reduct algorithm is better than Quickreduct algorithm. The analysis is carried out on synthetic datasets.

Keywords: data mining, rough set, quickreduct, quick relative reduct, feature selection, feature extraction.

I. Introduction

a) Feature Selection and Feature Extraction

t to the process of finding out and select minimum subsets of attribute from a large set of original attributes and finally select the minimal one. The aim behind the process is to reduce dimensions across the datasets, remove the attributes which have no significance and identify the most important and useful attributes. (Zhang et al., 2003) It will help in improving and increasing accuracy and lessen the time that the algorithm will take for its computation.

We have organized the remaining paper as follows: section 2 briefs about the data set used for the study. Section 3 describes the Quickreduct algorithm. Section 4 describes Quick Relative Reduct algorithm.

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Section 5 explains the analysis of the comparison made between the Quickreduct and the Quick Relative Reduct algorithm. Section 6 suggests some improvement in the QuickReduct algorithm and finally Section 7 states the conclusion of the paper.

b) Reducts

The minimal set of attributes that will identify the other attributes of the dataset thus improving its accuracy and efficiency are called reducts. (Jothi and Inbarani, October 2012) Mathematically, a reduct of an algebraic structure that is calculated by removing some of the operations and relations of the mathematical structure we are using. In a reduct we keep only those attributes that are similar in nature and consequently have the goal of set approximation. Usually we can find several such subsets and those which are minimal among those are called reducts.

Given an information table S, an attribute set R _ At is called a reduct, if R satisfies the two conditions:

- 1. IND(R) = IND(At);
- 2. For any $a \in R$, $IND(R \{a\}) \neq IND(At)$.

c) Rough Sets

Rough set theory provide a novel methodological approach for approximation of large sets and describing the knowledge. In rough set theory firstly we collect a sample object set and store the feature values in information tables. Rough sets help us to find reducts without deteriorating the original quality of the dataset.

Characterization of Rough sets cannot be done in terms of information about the elements of rough sets. With every rough set a pair of precise sets, known as the lower and the upper approximations of the rough set. The lower approximation contains all the objects which definitely belong to the set and the upper approximation contains all objects which may possibly belong to the set. The difference between the upper and the lower approximation constitutes the boundary region of the rough set. Approximations are the fundamental concepts of rough set theory.

Rough set theory can be described as a formal methodology that can be employed to reduce the dimensions of datasets and is used as an preprocessing step to data mining. The reduced

dimensionality improves the runtime performance of an algorithm. Rough Set theory (Suguna and Thanushkodi, 2010) is a mathematical approach that is based on the principle that if the degree of precision in a dataset is lowered then we can more easily visualize the data patterns. The main aim is to approximate the lower and upper bounds. Rough set based data analysis initially analyses the data table called decision table in which are labeled by attributes and rows the columns represent the objects. The entries of the table will contain the value of the attributes . Attributes of the decision table are divided into two disjoint groups which are called decision and condition attributes respectively. Any rough set is associated with a pair of precise sets which are called the lower and upper approximations of the rough set is associated (Yiyu and Yan 2009).

II. Data Preparation

We have manually performed analysis on the test datasets. The first dataset contains information about AUTOMOBILE and the second one contains information contains data about COMPUTER.

III. QUICKREDUCT ALGORITHM (QR)

In Quickreduct algorithm we remove the attributes so that the set we get after reduction provides

the same prediction of the decision feature as the original set which is achieved by comparing equivalence relations generated by sets of attributes. The attribute selected for the first time is to be included in the reduct set in the Quickreduct algorithm (Velayutham and Thangavel, September 2011) is the degree of dependency of that attribute which is not equal to zero..The algorithm tries to find out a minimal reduct without generating all possible subsets. Initially we take an empty set and add in the empty set R those attributes that will result in the greatest increase in dependency value one by one until we get the maximum possible value for the dataset.

Algorithm

- 1. R ← { } // empty set
- 2. Do
- 3. $T \leftarrow R // \text{ take } T$
- 4. For all x € (C-R) // C is the core
- 5. If Y RU $\{x\}$ (D) >YT(D)
- 6. T←RU {x}
- 7. R ←T
- 8. Until YR(D) == YC(D)
- 9. Return R

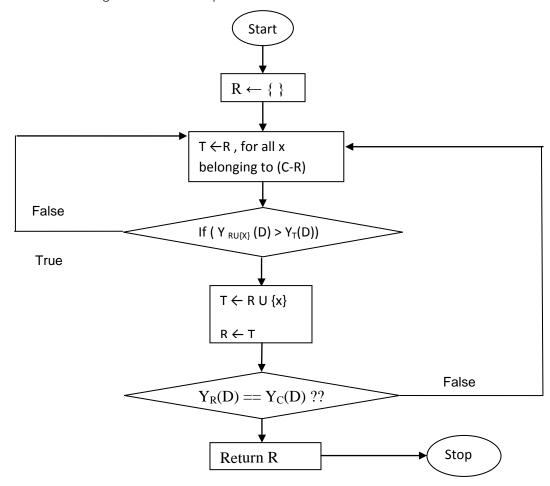


Figure 1: Stepwise execution of Quickreduct algorithm

IV. QUICK RELATIVE REDUCT ALGORITHM

In Quick Relative Reduct (Kalyani and karnan 2011) algorithm we find out the degree of relative dependency after removing the attributes from the set. If a attribute is removed and it causes the value of relative dependency to be one then that attribute is eliminated otherwise it is put in the core reduct. The process is repeated again and again till the value becomes one. The algorithm is explained below:

The algorithm is explained below:

Algorithm

- 1. R ← { list of conditional attributes }
- 2. Select x ← Conditional attribute from R
- 3. If dependency =1
- 4. Then "Eliminate the attribute "
- 5. Else
- 6. $R \leftarrow \{ \text{ list of reduct } \}$
- 7. End

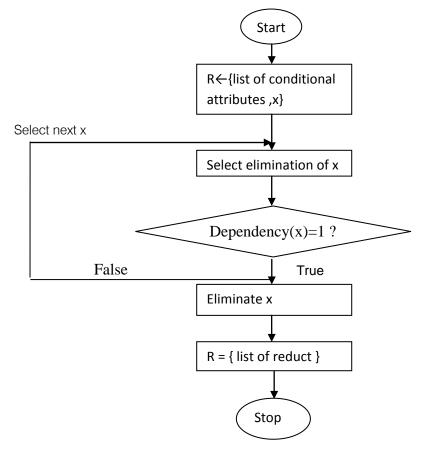


Figure 2: Stepwise execution of Quick Relative Reduct algorithm

V. Performance Analysis

Table 1: Results for Quick Reduct

Date set	Attributes	Instances	Selected Attributes	Reduct?	Optimal?
Automobile	4	8	3	Yes	Yes
Computer	6	20	4	Yes	No

Table 2: Results for Quick Relative Reduct

Date set	Attributes	Instances	Selected Attributes	Reduct?	Optimal ?
Automobile	4	8	3	Yes	Yes
Computer	6	20	3	Yes	Yes

Both Quick Reduct and Quick Relative reduct are reduct algorithms but the Quick Relative Reduct is a more efficient algorithm as it calculates reducts without calculating discernibility functions which can be expensive. It includes a simple approach using relative dependency.

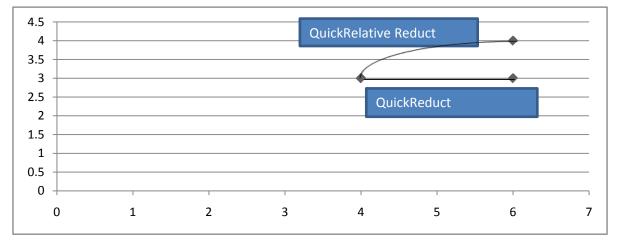


Figure 3: Graph depicting performance analysis

VI. Proposed Algorithm

We propose a new algorithm to overcome the disadvantage of Quick Relative Reduct that in this algorithm we calculate relative dependency and the attribute is chosen with highest degree of dependency. When the highest relative dependency value is possessed by more than one attribute. For that purpose we can introduce a significance factor associated with every attribute and choose the attribute with greater significance.

Significance factor (Jothi and Inbarani 2012) is defined as:

Assume X ⊆ A is an attribute subset, x€A is an attribute, the importance of x for X is denoted by Sig X $(x) = 1 - |X \cup \{x\}| / |X| \text{ Where } |X| = |IND(X)|.$ Suppose $U/IND(X) = U/X = \{X1, X2 ... Xn\}$, then |X| = $|IND(X)| = \sum |Xi| 2 \cdot |X| - |XU\{x\}|$ represents the decrement of indiscernibility and also the increment of discernibility as attribute x is added to X. The number of selection methods is originally indiscernible in X, but it is discernible in X u {x} and the increment of indiscernibility is expressed by:

$$(|X| - |X \cup \{x\}|)/X = 1 - |X \cup \{x\}|/X$$
 (6.1)

Proposed Algorithm:

Input : x : conditional attributes

Step 1: Take the R as the set of all conditional attributes.

Step 2: Now select the conditional attribute.

Step 3: Calculate the relative dependency of the attribute.

Step 4: If relative dependency of the attribute is one then eliminate the attribute, Go to step 2.

Step 5: If relative dependency is not equal to one then select the highest dependency attribute, if two attributes have same relative dependency then select the one with greater significance.

Step 6: R = { list of reduct }

Step 7: Stop Output: Reduct

VII. Conclusion

In this we discussed the comparison analysis of Quickreduct and the Relative QuickReduct algorithm. The Relative QuickReduct algorithm finds reducts based on backward elimination of attributes and the QuickReduct algorithm finds reducts based on forward elimination. We also found out that Quick Relative Reduct was better than the QuickReduct algorithm. Also the Relative QuickReduct algorithm can be modified further to improve the efficiency by introducing the concept of significance factor. Further work can be carried out on the defined algorithm to explore its efficiency and accuracy. The analysis was performed manually but the research can be carried out further for further suggestions and improvements.

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Energy Efficient Branch and Bound based On-Chip Irregular Network Design

By Kalpana Jain, Naveen Choudhary & Dharm Singh

University of Agriculture and Technology, India

Abstract- Here we present a technique which construct the topology for heterogeneous SoC, (Application Specific NoC) such that total Dynamic communication energy is optimized. The topology is certain to satisfy the constraints of node degree as well the link length. We first layout the topology by finding the shortest path between traffic characteristics with the branch and bound optimization technique. Deadlock is dealt with escape routing using Spanning tree. Investigation outcome show that the proposed design methodology is fast and achieves significant dynamic energy gain.

Keywords: network on chip, shortest path, branch and bound, routing.

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Energy Efficient Branch and Bound based On-Chip Irregular Network Design

Kalpana Jain a, Naveen Choudhary & Dharm Singh b

Abstract- Here we present a technique which construct the topology for heterogeneous SoC, (Application Specific NoC) such that total Dynamic communication energy is optimized. The topology is certain to satisfy the constraints of node degree as well the link length. We first layout the topology by finding the shortest path between traffic characteristics with the branch and bound optimization technique. Deadlock is dealt with escape routing using Spanning tree. Investigation outcome show that the proposed design methodology is fast and achieves significant dynamic energy gain.

Keywords: network on chip, shortest path, branch and bound, routing.

I. Introduction

nterconnection networks are used to meet the of numerous communication demands the processing elements in high parallel supercomputers, telecom switches and more recently their wide spread use is also seen for the communication requirement in complex SoC[1] having numerous processing elements. With the development of integration technology, System on Chip composed of numerous cores on a single chip has entered the billion transistor era. As the microprocessor industry moves from single core to multi core architectures, requiring efficient communication among processor. A high performance, flexible, scalable and design friendly interconnection network design is highly preferred for new SoC and chip designs. These interconnection networks for complex SoC also referred as on chip Networks. Network on chip have emerged as a viable option for scheming scalable messaging architecture for MPSOCs .In Noc, on chip micro networks are used to intersect the various cores, which are better than bus based systems, so used for dealing communication issues. Early works are done for standard topologies like mesh, torus etc where traffic cannot be statically predicted however challenges are different for diverse with different core size, operation and communication requirement. In Irregular NoC each node can be connected to one or more core, as per the constraint and design requirement and therefore are best suited for application specific custom NoC design [2, 3]. Here we propose a branch and bound [B&B]

Author α σ ρ: Deptt. Of CSE, CTAE, MPUAT, Udaipur. e-mails: kalpana_jain2@rediffmail.com, naveenc121@yahoo.com, dharm94@gmail.com based heuristics for the design of customized energy efficient irregular NoC assuming an area optimized floor plan as a prerequisite.

II. Communication Energy and Irregular noc

Design of Irregular Network on Chip has two main issues to be dealt with respect to the proposed work that is calculating energy dissipated through the network for data transfer and finding the routes between the cores of network. Thus here we discuss the Energy Model and Routing methods used.

a) Energy Model

Ye et al. [4] proposed a model for communication for on chip networks. For regular networks the channels length between the cores is of uniform length. Thus the energy dissipated in transferring 1 bit of data from soured core to destination core comprising of both router energy and channel energy is as follows:

Router Energy: (E_{Rbit})

$$E_{Bbit} = E_{Sbit} + E_{Bbit} + E_{Wbit}$$
 (1)

Where $E_{Sbit} + E_{Bbit} + E_{Wbit}$ correspond to the dynamic energy elapsed by switch(E_{Bbit}), buffering(E_{Bbit}) and interconnection links (E_{Wbit}) within the switching framework. The dynamic energy dissipated on the channels between cores (E_{Lbit}) should also be considered, thus the dynamic energy dissipated in transferring one bit of information from a tile to its adjacent tile can be given as

$$\mathsf{E}_{\mathsf{bit}} = \mathsf{E}_{\mathsf{Rbit}} + \mathsf{E}_{\mathsf{Lbit}} \tag{2}$$

Thus the communication_energy required in sending 1 bit of information from source tile \boldsymbol{t}_j to destination tile tile \boldsymbol{t}_k is

$$E^{jk}$$
 bit = nhops * E_{Rbit} + (nhops -1) * $E_{l bit}$ (3)

Where nhops is sum of tiles from source tile tj to destination t_k and E_{Lbit} is channel length between adjacent tiles (channel length is uniform for all adjacent tiles of regular networks).

For irregular networks the channel length is not of uniform (equal), as channels are laid by maximum length constraint of link length. Thus the second operand of eq-3 is replaced as the summation of energy dissipated by each channel in the route of source tile $t_{\rm j}$ to destination tile $t_{\rm k}$

b) Routing in Irregular NoC

The popular routing algorithms with irregular topologies such as Left-Right routing [8], up -down routing[6] etc, uses the turn based model [7] to overcome deadlock state. In the proposed work minimum shortest paths are laid as preferred routing paths from the source tile to destination tile with a view to optimize communication energy requirements, however a methodology based on escape route[5] is used to achieve deadlock freedom in communication.

III. Proposed Methodology for Energy Efficient Branch and Bound based on Chip Irregular Network Design

In the presented work, an energy efficient topology design is proposed. To design the energy efficient topology the, the channels laid should be such that they lead to shortest path for communication, this is achieved by finding the shortest path application communication characteristics, considering the constraints of node degree and length of channel as maximum length should not be exceeded due to physical signaling delay. Moreover the connectivity of network is assured by creating spanning tree for the network and a constraint according to up/down routing, is used to achieve the deadlock freedom in communication.

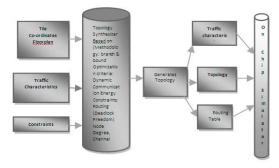


Figure 1: Design flow of Energy Efficient Branch and Bound based On-Chip Irregular Network Design

The application characteristics are clustered according to the source traffic, and then using the shortest energy path as the optimization criteria and a branch and bound method is developed to get an customized energy efficient irregular on-chip network then the source with the maximum data rate are routed using shortest path and branch and bound method used to get the optimized solution.

The design flow is given in figure 1 shows the input taken for topology synthesizer such as traffic characteristics, constraints and tile coordinates for Manhattan distance to lay the channel.

a) Branch and Bound (B&B) Topology Generation

A branch and bound [19] based optimization technique is developed to design a dynamic

communication energy efficient methodology, which is custom tailored according to the traffic requirement (predefined) with the necessary constraints of node degree, channel length and routing. Figure 2 shows the partial representation of nodes generation of tree, traffic requirement is routed at each stage to form the efficient communication energy topology.

The nodes of the tree can be one of the following types:

Root: traffic characteristics are not routed and represent the problem (energy efficient topology) to be optimized. Internal node: Each number in the label represents the Priority of traffic characteristics which are routed. For example node 201XX represents the partial routing of traffic characteristics with priority number 2, 0, 1. While traffic characteristics with priority 3 and 4 are still unrouted.

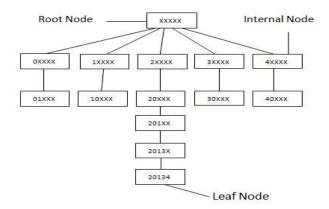


Figure 2 : partial nodes representation of tree.

Leaf: All the traffic characteristics are routed and topology is created, select leaf node one with minimum cost.

Every node is associated with cost, UBC:Upper bound cost and LBC:lower bound cost

Cost: The cost of node is energy consumed in communication for routed traffic characteristics.

UBC and LBC are cost of the nodes which helps us to determine the whether the nodes lead to optimal solution and helps in not making the search exhaustive.

Finding optimal solution for the problem of efficient communication energy topology is searching leaf node with minimum cost. Branch is expansion(create child node) at each node by routing next application characteristics to be routed, and bound is check on child nodes whether they lead to the better solution. This checking is achieved by comparing their UBC and LBC with the global UBC and parent node. If cost or LBC is greater than global_min_UBC child nodes are discarded.

b) The calculation of UBC and LBC

UBC calculation: UBC of node is calculated by finding path of all remaining unrouted traffic characteristics using a greedy method for remaining unrouted traffic characteristics. For each step in the greedy method, the next unmapped application characteristics with highest communication demand is selected and its path is laid by shortest path method. This step is repeated until all application are routed. This leads to a complete routing and identifies a leaf node. If this node is illegal then it is discarded otherwise saved for the future expansion. LBC calculation: LBC of node is calculated by finding path all remaining unrouted application characteristics, here constraints of topology are not considered in path setup. This step is repeated for all remaining unrouted traffic characteristics.

Priority Queue is used to speed up the search for optimal leaf node; the nodes are inserted in sorted order of their cost, once the Queue is full, nodes are inserted only if they are leading to better solution.

c) The Proposed methodology: Algorithm

```
Sort the traffic characteristic by communication volume
setmin UBC=infinity,Gcost=infinity,
Best maping=NULL
Create first level nodes of for all source traffic if they have any
communication demand and insert in the priority queue.
While(pqueue is not empty)
curnode= pqueue_next();
for each unrouted traffic characteristics, find
the shortest path and create a new child
If(newchild LBC > min UBC)
      discard the newchild
If(newchild LBC > parent UBC)
      discard the newchild
If (newchild is leaf node)
   if(Best maping is NULL)
     Best maping=newchild
  {if(best maping.cost > newchild.cost)
     Set Best maping to newchild
Flse
 If(min UBC > newchild.UBC)
    set min UBC= newchild cost
 Insert newchild into pqueue
Set escape path for given traffic characteristics and construct
the tables required for the On Chip simulator.
```

IV. EXPERIMENTAL RESULTS

The random data sets required to evaluate the proposed methodology was generated using TGFF [18] with diverse communication data rate of the cores. An On Chip simulator is used for evaluation. The router energy dissipated is evaluated using the power simulator Orion[15,20] for 0.18µm technology. The

dynamic bit energy dessipated for inter-node link (ELbit) can be computed using the below equation.

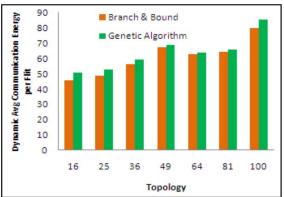
 $E_{Lbit} = (1/2) \times \alpha \times C_{phy} \times V_{DD}^{2}$

Where

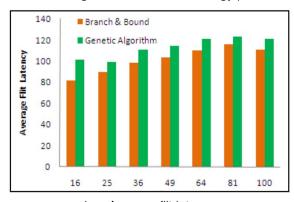
- 1. α = average probability of a one to zero or zero to one transition between two successive samples in the stream for a specific bit, assured average value of α = 0.5.
- 2. $C_{phy} = physical capacitance of inter-node wire.$
- 3. V_{DD} is the supply voltage.
- a) B&B comparison with Genetic on Random and Realistic Benchmarks

Below graphs shows the evaluation comparison of proposed methodology with Genetic algorithms based methodology proposed [14] by Naveen Choudhary et al. for the similar data sets (tile coordinates and traffic characteristics) with Node_ degree =4 and link length as twice the length of the Maximum core size.

Below Graphs shows the performance comparison of Branch and Bound and [14] over 100 sets of diverse application data. Average flit latency gain in the range of 5% to 20% and average communication energy gain in the range of 2% to 10% in comparison to [14] has achieved by the topologies generated by the proposed B&B method.

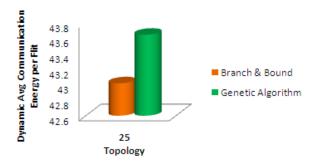


a. Average Communication Energy per flit

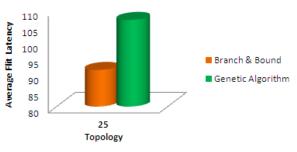


b. Average flit latency

Figure 3: Performance comparison of proposed methodology with genetic approach on Random Benchmark. (a) Average Communication Energy per flit and (b) Average flit latency



a. Average Communication Energy per flit



b. Average Flit Latency

Figure 4: Performance comparison of proposed methodology with genetic approach on realistic benchmark. (A). Average Communication Energy per flit and (b) Average flit latency

V. Conclusion

The paper present a B&B based technique for designing an energy efficient custom tailored topology for Irregular on-chip networks. The customized topology is design as per the predefined traffic requirements. The necessary constraint of max node degree, max channel length, deadlock free communication and area optimized floor plan are incorporated in the proposed methodology provides a realistic solution .The results clearly elaborates that the proposed method is able to generate better energy efficient networks in comparison to the popular evolutionary based approach[14].

The proposed work can be further extended in a quite few ways such as incorporating the floor plan also in the proposed methodology which can be expected to provide improved energy efficient networks may be at the cost of increased area overhead. Another extension of the proposed work can be in the area of designing irregular 3D on-chip energy efficient networks.

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Pricm - A Framework for Project Management

By Nida Waheed, Athar Mohsin & Dr. Sarmad Sadik

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GJCST-C Classification: D.3.3



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Pricm – A Framework for Project Management

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Keywords: project management, PRICM, framework, key process areas, CMMI, PRINCE2, PMBOK, tools and techniques.

I. Introduction

roject management is a growing field. In coming years, it will be one of the most practiced disciplines. It is the skill of controlling and organizing different parts of a project. It may include making of a new product, expansion of a business or even a wedding plan.

According to PMI [1], "a project is a temporary group activity designed to produce a unique product, service or a result." It is temporary because it has defined start and an end. It is unique since it includes activities, which are not carried out daily. A project requires and uses resources like people, money and time. It can be very small to a big one comprising teams from around the world. Construction of a plaza, expansion of a business even writing a code is all projects. It provides useful techniques and knowledge for making a project.

According to [2], "a management in all organizational and business activities is the act of coordinating the efforts of people to accomplish desired goals and objectives using available resources efficiently and effectively." This contributes to the concept of Project Management. It includes managing project consisting of small teams to a project consisting of expanding a business to geographical level.

Project management is thought to have three main components time, money and scope. Increasing or decreasing one affects the others. Project managers

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have to use these resources skillfully so that none of the three is exhausted.

Baars [3] says the six phases of initiation, definition, design, development, implementation and follow up form the basis of all the methods. By dividing a project into smaller phases, handling the project team and division of workload between them becomes easier. In addition, it leads a project towards the right direction.

II. BACKGROUND

This area has expanded in past years and will continue to expand in coming years. According to Kerzner [4], "The growth and acceptance of project management has significantly changed over the past forty years, and these changes are expected to continue well into the twenty-first century, especially in the area of multinational project management."

Many of today's projects fail because of unrealistic time scales. This is because time is decided before the project start and is unchangeable afterwards. Another reason is lack of proper communication between the team members and the project managers. This leads to improper requirements choice and hence failure. Yet another reason is insufficient resources for a project. When properly applied, it results in better use of financial, human resources, and time constraints.

III. LITERATURE REVIEW

The literature identifies the research done to investigate project management frameworks and various development methods. According to Ana et al. research [5], CMMI works with SCRUM. This way small teams use it as a starting method without defined processes. Research indicates that it can help organizations to make a new project management framework based on both practices. While Ana et al. suggest this, Carsten et al. [6] claims combining it with SCRUM for more complex and larger projects. It shows how this combination handles increasing size and complexity.

Lina et al. [7] also suggest a combination of CMMI with Scrum, however, for small and medium sized organizations. The result is an improved project management framework for use in such organizations.

Zaidoun [8] and Jerzy et al. [9] both show that PRINCE2 works well with agile method XP. Both studies incorporate agility into PRINCE2's rigid structure However, [10] claims combining it with DSDM based on their product-driven nature.

Taher et al. [11] study assesses PMM and CMMI to make a conceptual framework that fits into project management environment. In addition, it is easy to use it in various situations. Likewise, Felipe et al. [12] study attempts to make a maturity model for agile methodologies based on CMMI.

Ana et al. [4] and Jeff et al. [13] both claim that projects using combination of CMMI and agile methods like SCRUM produce better results. However, the former study does not specifically address small teams or organizations.

IV. THE OBJECTIVE

While these studies suggest integrating CMMI with agile practices like SCRUM and PRINCE2 with XP and DSDM, little research done on integrating these with each other. The study suggests combining CMMI with PRINCE2 to make a new framework while using tools, techniques from PMBOK.

V. Research Methodology

A methodology is the result of a series of studies carried out in a certain area or on a problem. It describes a new idea, a research, a finding or an innovation in that area. It puts into form the research or the study done. A methodology can be a framework of a new finding, a new working model or can be a way of doing something. It tells the pattern or a way of carrying out certain task or a project.

VI. Proposed Framework, the pricm

PRICM stands for PMBoK, Prince2 and Cmmi. The combination includes project management's proven framework of PRINCE2 while using CMMI's improvement approach and PMBOK's tools. The proposed framework incorporates their strengths and reduces weaknesses as much possible.

a) PRICM's Framework

The proposed framework is a combination of model of CMMI, PRINCE2 method and rules from PMBoK. PRICM utilizes PRINCE2's predefined method for how to and CMMI model for what to do and why to do while PMBOK for what.

VII. PROPOSED FRAMEWORK

This section describes the proposed framework in detail. The framework implements the gaps identified in the previous studies. The study identified that work has been done to combine CMMI with SCRUM [5] [6] [7] and PRINCE2 with XP [8] [9] and DSDM [10]. Taher et al. [11] suggested a project management model by integrating these two with each other but it did not use PMBOK.

Likewise, research has been done on combining PRINCE2 with XP to incorporate flexibility into its rigid structure. The various studies suggested making a new project management framework by combining CMM and PRINCE2 with afore mentioned methods but no work is done to integrate the two with each other.

This research integrates CMM with PRINCE2 while using PMBOK's knowledge areas and rules. The rigid nature of PRINCE2 is made flexible so that it is applicable to smaller projects as well.

The framework consists of seven stages, five life cycle phases and the associated inputs and outputs. The inputs are the documents, charters, work planning whereas outputs are the work packages, milestones and results of that particular stage. In addition, each stage has initiation, planning, executing, monitoring and controlling and closing phases.

These five phases are basic steps of every project life cycle. Utilization of already available framework of PRINCE2 was helpful in making a new one. It does not incorporate only flexibility or strictness as either can result in a design that may be overmodified or cannot be modified at all.

Therefore, it was important to keep balance between these two qualities. It took into consideration previous design shortcomings, hence, resulted in a design that is simple in interface and use as well.

Fig.1 below describes the design of proposed framework. The figure is made in colors for better understanding of its stages, processes, documents, inputs, outputs etc. Arrows are also shown as solid and dotted lines for clear representation.

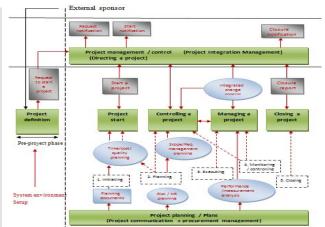


Figure 1: The Proposed Framework

a) Description of Framework

The solid green boxes are the main seven stages of this design; dotted black boxes show five phases that are present in every project's life cycle. Oval-shaped blue boxes are the knowledge areas from PMBOK; square grey boxes show the additional information or documents of stages. Solid red arrows are the links among stages, dotted red arrows show which of the five main phases are present in main stages. The black dotted line partitions the pre-project phase and the main project phase. The two solid black lines partition external sponsor, management and direction and project controls.

b) Detailed Description

The final design of framework was made according to already available framework of PRINCE2. The framework of PRINCE2 is not flexible enough resulting in some parts of projects falsely tailored. Moreover, it is not well suited for small projects. It is also document-centric and lacks proper analysis of requirements. CMMI's process areas, PMBOK's knowledge areas are combined along with PRINCE2's to make a framework best suited. The framework has seven stages and the associated inputs and outputs. Already available design of PRINCE2 is altered accordingly by combining CMMI's and PMBOK's knowledge areas. External sponsor or corporate management is the entity external to the project. The business aims of a project and the charter is prepared by the management and is then approved by the project board officials. The board also appoints the project team and project manager.

After authorization, the project starts. As it starts, overall schedule and plan of how it will be carried out is finalized. In addition, all the team members are assigned their respective tasks. Time, cost and quality factors are also discussed to ensure proper and optimal handling of all the available resources.

Since PRINCE2 lacks this, PMBOK's knowledge areas of time, cost and quality management help in ensuring this. At this point, the project is formally initiated.

Now project team members and manager are decided and tasks are assigned, planning on time, cost and quality is also done, the project goes into the next stage. This stage does all the important planning on project, including risk and human resource planning. During this stage, decisions and guidance on on-going activities of project are discussed with external management. If the project's scope or requirements need any changes, they are incorporated. Since PRINCE2 lacks proper requirements analysis and scope management, PMBOK's scope and requirements management areas assist in this. Moreover, integrated change control is used.

After incorporating any necessary changes, the project enters into the execution phase. At this stage, all staff and team members actually start executing their respective tasks. Proper communication with staff and stakeholders is a critical part of this phase. This communication creates a feedback, which is used for improvements. The communication can be through regular meetings with staff and manager, telephone calls or even interviews. While the project executes, monitoring and controlling is also done to ensure activities are going as planned. The management and planning phases run throughout the project to supervise all the activities.

When the project is done, it enters into the closing phase. This phase officially closes a project. The board members review the project for its completion and a closure report is issued along with the closure notification. This notification is sent to the external authority after approval. It officially closes a project.

c) Detailed Design

Fig.2 shows detailed design of the proposed framework. It shows inputs and outputs of every stage along with the notifications sent or received. Grey squares are the main stages. Blue rectangles are planning documents and authorizations while blue rounded rectangles are the notifications and decisions. Oval red boxes are the outputs of the respective stages. The figure is drawn in colour to show better understanding of stages, processes, documents, authorizations, inputs and outputs.

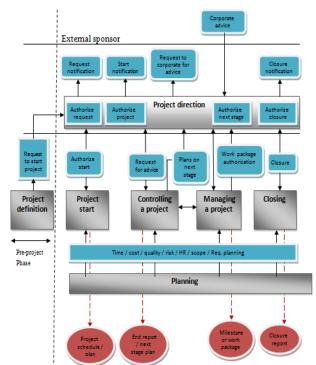


Figure 2: Detailed Design

i. Project management / Control

This stage officially starts and closes a project and continues throughout the project life cycle. This stage also includes project integration management. Therefore, both directing a project (of PRINCE2) and integration management (of PMBOK) are involved. While directing a project tells how to carry out a project, project integration management helps in coordinating other areas to work together throughout. It also handles and manages any change in project's plan or scope through integrated change control.

ii. Project Definition

This stage is a pre-project phase. All the activities that are part of pre-project are carried out during this phase. Project's environment is also decided. A project brief or definition outlining what a project will accomplish is prepared. In addition, justification of business importance is also prepared.

iii. Project Start

This stage formally starts a project. A project start notification starts it. It includes agreement on all the planning documents including quality and time management. In addition, a business case and how the project will be carried out are developed. Quantitative project management is also a part of this stage, which includes managing quality, performing quality control and check and confirms quality assurance. Authorization of project team members and manager is also part of this stage.

iv. Controlling a Project

This stage includes all the major planning on the project. In addition, it also plans on the next stage. Project's scope and requirements management are catered for during this stage. Risk and human resource planning is also discussed. It is during this stage that guidance and decisions on on-going project's activities are asked from the external management, and then scope of project is accordingly adjusted. Integrated project management is used for this purpose.

v. Managing a Project

This stage formally starts the execution of project. All the team members start their work against the assigned tasks. Proper communication with all the staff and team members is critical for project success, so, project schedule is carefully rotated among them. Project communication is used for this purpose. While the project is in execution phase, monitoring and controlling is also started to ensure that project is going as planned. Performance analysis is also carried out. This creates a feedback, which is used for necessary improvements or scope changes through integrated change control.

vi. *Planning*

The planning stage continues throughout the project providing guidance on time, cost, quality, risk, human resource, communications and procurement

plans. Communication plan includes managing interaction among the stakeholders and team members while procurement plan includes appointing and contracting the suppliers. PMBOK's procurement management provides guidance on this.

vii. Closing a Project

This stage officially closes a project. It includes reviewing project's completion according to the project plan. Output is a project closure report, which is authorized by the project board or officials and a closure notification is issued.

d) Flow Diagram

The flow diagram shows systematic description of the design. Square boxes are the main stages of the design while arrows show flow of information. Diamonds boxes are the decisions. Planning phase is not shown in the flow as it continues throughout the project life cycle. Fig.3 below shows the flow diagram.

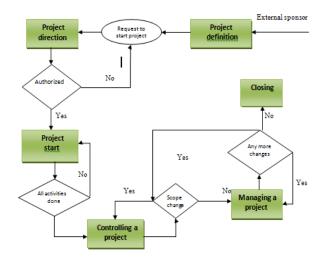


Figure 3: Flow Diagram

e) Context Diagram

The context diagram shows a single process (stage) of project direction and its relationship with the entities. These entities are always external to a project. This single stage generalizes the function of complete design in relation to the entities. These are the factors from which inputs and outputs come and go. Arrows show flow of inputs/outputs. Corporate management entity is responsible for handling all the matters related to project start, closure, proceedings etc. External sponsorship is funding to project from outside. Stakeholders are people who directly or indirectly have any kind of stake in project. They are affected by all the factors important to the project. Contractors or suppliers are the people who have interest in buying the project once it is complete. System environment is the environment where the project will be tested and evaluated. These entities provide input to project and then receive output. The I/O depends on the nature and type of entity. For example, the corporate management entity would ask for overall progress of project etc. Fig.4 below shows the context diagram.

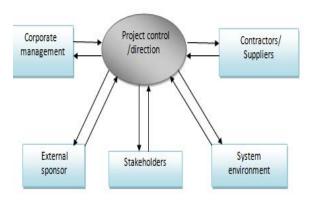


Figure 4: Context Diagram

VIII. EVALUATION OF PRICM

PRICM's framework aims at increasing efficiency and reducing weaknesses. PRICM's framework incorporates all the possible benefits including afore mentioned benefits. These include flexibility by allowing maximum communication among all the stakeholders, reduced time and cost, maintaining the scope of the project as stated and the benefit of adaptability.

a) Quality of PRICM

Too much flexibility in a method can lead to over running the requirements stated. This in turn can affect the products produced. Therefore, the strict and product-based nature of PRINCE2 can lead to the desired outcomes. CMMI provides the discipline for carrying out the project while PMBOK provides the knowledge. The project management proven framework of PRINCE2 ensures quality.

b) Efficiency of PRICM

The main benefits as stated earlier provided by the framework are reduced time, cost, and flexibility. Moreover, the interface is simpler as focus is on working and efficiency of the framework. The strengths combined enhance the efficiency and performance. This way the resulting framework will deliver better results up to the expectations of the customers.

c) Assessment of PRICM

Jeff et al. [13] study shows an outcome of improved performance. It also claims increase in productivity and a better quality as compare to traditional methods. Taher et al. [11] study also claims that the framework is applicable wherever required but keeping in view the specifics of the project. Research indicates that framework itself is explanatory providing benefits. However, Zaidoun [8] study concludes with an

improved customer relationship. It also shows project remains within time, budget and quality constraints.

PRICM's model is expected to show an increase in performance, better productivity, flexibility, quality improvement and adaptable to any environment. As it includes flexibility and best practices, expectation is it will provide maximum positive results and an improved performance.

d) Applications of PRICM

The proposed framework will be applicable to any working environment. An industry, whether it is software or an IT will benefit from this combination. In addition, it is applicable to smaller projects as well that cannot use heavy frameworks to start with.

IX. Results

This section describes overall results based on evaluation of framework. Tables 1 and 2 below show various parameters related to proposed framework. These show evaluation of framework in context of these parameters. These parameters were selected keeping in view various factors against which to evaluate the framework.

Table 1

Parameter	Support (%)		
Quality	90		
Productivity	85		
Performance	85		
Flexibility	95		
Discipline	95		
Efficiency	85		
Time/Budget constraints	85		
Results	90		

Table 2

Parameter	Support (%)
Applications	85
Level of communication/customer relationship	90
Interface	90
Innovation / Creativity	90
Requirements handling	90
Scope changes handling	90

The above support percent is based on feedback from different people. The participants were given framework to study it and then rate it on a scale from one to five. The percentage is related to the corresponding scale ratings. The tables show improved results as compared to previous counterparts of framework. Overall feedback shows 88.92% results. Table 3 below shows rating of framework and in the category, it falls.

Table 3

Scale	Percentage	Description
5	90 and +	Outstanding
4.5	80 and +	Excellent
4	70 and +	Very good
3.5	60 and +	Much acceptable / good
3	50 and +	Acceptable
2.5	40 and +	Average
2	30 and +	Below average
1.5	20 and +	Should improve
1	10 and +	Must improve / poor

According to the rating scale above, the proposed framework falls in the category of being excellent. Hence concluded, this framework has almost all the qualities and features required by people, experts and professionals. In addition, it has a great level of support for the domain it is made. Moreover, the outstanding category can be achieved with some more enhancements based on participants feedback.

a) PRICM vs. other Frameworks

Zaidoun's research [8] combines project management's method PRINCE2 with agile method XP. He incorporates XP's flexibility in PRINCE2's rigid and strict methodology while making use of PRINCE2's defined framework. The resulting product was a newer version of XP having management's best practices.

Jerzy et al. [9] also suggests integrating PRINCE2 with XP while keeping a balance between agility and discipline. Research indicates that by integrating these methodologies while using appropriate tools results in a much better working framework. [10] claims integrating PRINCE2 with DSDM. It suggests a new management framework by making use of PRINCE2's control and DSDM's agility. However, it has little to no industrial applications.

Ana et al. [5] point seems to be that CMMI's integration with SCRUM works well for small teams and for organizations who wish to move towards agility. Carsten et al. [6] suggests the same combination but argues that SCRUM when integrated with CMMI can handle projects of increasing size and complexity.

However, Lina et al. [7] claims combining it for small and medium sized organizations. Jeff et al. [13] research claims that combination of CMMI and SCRUM can work wonders for any type of company and organization. Research indicates that combination satisfies customer's needs of changing requirements and on time delivery by incorporating CMMI's process discipline and SCRUM's flexibility.

However, the aim of Felipe et al. [12] study is to make a maturity model for agile methodologies based on CMMI's model. It uses process improvement approach from CMMI for software development organizations.

Taher et al. [11] investigate the idea of assessing and integrating CMMI with PMM. Research proposes an enhanced framework that improves efficiency and effectiveness of a project. While these studies suggest integration of CMMI or PRINCE2 with different agile methods, PRICM is a combination of CMMI and PRINCE2 using tools, skills, knowledge and techniques from PMBOK. The result is a synthesized framework for project management that uses best practices and delivers the best possible results. The framework incorporates flexibility along with the strictness for discipline.

Tables 4 and 5 below show nine main studies closest to the research. Only five parameters are shown for comparison as they cover all the remaining parameters.

Table 4

Parameters/ Frameworks	Zaidoun	Jerzy et al	Mike et al	Ana et al
Quality	Yes	Yes	Yes	Yes
Performance	Yes	Yes	Yes	Yes
Time/budget constraints	Yes	Partially	Partially	Partially
Innovation/ creativity	Partially	Partially	Yes	Yes
Scope/ requirements handling	Partially	Partially	Partially	Partially

Table 5

Parameters /Frameworks	Carste n et al	Lina et al	Jeff et al	Felipe et al	Taher et al
Quality	Yes	Partially	Partially	Yes	Yes
Performance	Yes	Yes	Yes	Yes	Yes
Time/budget constraints	Partially	Partially	Yes	Partially	Yes
Innovation/ creativity	Yes	Partially	Partially	Yes	Yes
Scope/ requirements handling	Partially	Partially	Yes	Partially	Partially

The tables show that these frameworks have the required qualities and support, however, not all of them. Performance of all the frameworks is up to the expectations but certain factors, like, scope changes and time or budget constraints are not catered for well. Therefore, the proposed framework PRICM aims to cover up all these factors as much possible and be up to the expectations of professionals and experts.

Conclusion X.

This paper presented a proposed framework for project management. The framework integrated three main technologies namely CMMI, PRINCE2 and PMBOK. The already available framework of PRINCE2 was helpful in making it while PMBOK provided necessary tools and techniques for guiding the implementation. Results show a significant improvement in overall performance and quality of framework as compare to already available frameworks. It aims at implementing almost all types of projects in different environments.

Future research on this topic can include integrating the same framework with other project management models as well expanding the domain of its applications.

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Fuzzy Cognitive Map based Prediction Tool for Schedule Overrun

By Atul Kumar, Dalwinder Singh Salaria & Dr. R. C. Gangwar

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Abstract- The main aim of any software development organizations is to finish the project within acceptable or customary schedule and budget. Software schedule overrun is one of a question that needs more concentration. Schedule overrun may affect the whole project success like cost, quality and increases risks. Schedule overrun can be reason of project failure. In today's competitive world, controlling the schedule slippage of software project development is a challenging task. Effective handling of schedule is an essential need for any software project organization. The main tasks for software development estimation are determining the effort, cost and schedule of developing the project under consideration. Underestimation of project done knowingly just to win contract results into loses and also the poor quality project. So, precise schedule prediction leads to efficient control of time and budget during software development. In this paper, we developed a new technique for the prediction of schedule overrun. This paper also presents the comparison with other algorithms of schedule estimation and Tool developed by us and at last proved that Fuzzy cognitive map based prediction tool gives more accurate results than other training algorithms.

Index Terms: FCM, CCM, PERTBN, fuzzy.

GJCST-C Classification: I.2.3



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Fuzzy Cognitive Map based Prediction Tool for Schedule Overrun

Atul Kumar a, Dalwinder Singh Salaria & Dr. R. C. Gangwar b

Abstract- The main aim of any software development organizations is to finish the project within acceptable or customary schedule and budget. Software schedule overrun is one of a question that needs more concentration. Schedule overrun may affect the whole project success like cost, quality and increases risks. Schedule overrun can be reason of project failure. In today's competitive world, controlling the schedule slippage of software project development is a challenging task. Effective handling of schedule is an essential need for any software project organization. The main tasks for software development estimation are determining the effort, cost and schedule of developing the project under consideration. Underestimation of project done knowingly just to win contract results into loses and also the poor quality project. So, precise schedule prediction leads to efficient control of time and budget during software development. In this paper, we developed a new technique for the prediction of schedule overrun. This paper also presents the comparison with other algorithms of schedule estimation and Tool developed by us and at last proved that Fuzzy cognitive map based prediction tool gives more accurate results than other training algorithms.

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Introduction

oftware schedule plays a vital role in software development. Making a prediction of schedule overrun is a very challenging task. Schedule always get affected by some certain factors: uncertainty, level of detail of preparing the project plan, managerial factors, lack of past data, pressure to lower estimation and estimator experience [18]. Brooks [2] also stated in his well known book in 1975 that assigning more programmers to a project running behind from desired schedule will make the project more lately. The reason behind this is time we have spent upon these programmers to go through from the project as well as the increased communication overhead. There are some reasons that why estimates are not precise like estimating techniques are poorly developed, when there is schedule slippage, software managers tend to increase manpower and makes the project more worst.

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Likewise, there might be so many reasons behind the schedule overrun. This paper represents the review of some techniques to estimate the schedule as well as various considerations related to future work or we can say it represents the sketch of future plan. We cannot straight that one technique is better in providing high level of accuracy than others. All techniques give different level of accuracy depending on data set taken or parameters chosen.

Some techniques which were used in the past are not in use during present time, like Fuzzy-ECM Approach[8] the way of work time, many of new advance roads have been suggested for effort estimation like Genetic programming, Fuzzy logic, Neural Network, data mining, etc. Most studies dealing with estimation/prediction focus on a single group of factors affecting the accuracy of prediction. So, there is need to develop a Model that provides high level of accuracy. In this paper, Fuzzy cognitive Map based prediction tool has been developed.

REVIEW OF LITERATURE II.

Van Genuchten et al., (1991) discussed in paper [18] that why software schedule is overrun, the reasons which are behind it. The purpose of this study to do in-depth research that will easily differentiate between planned project and actual project.

Reichelt et al., (2003) stated that research, design and development projects are not met the required cost and schedule budgets. In this paper [14], author disagree that the tradition tools are the inefficient to predict or estimate the effort regard the project dynamics.

Jun-guang et al., (2011) proposed a systematic method of software project schedule management. This paper [9] comprises with some actual project cases in view of small and middle sized software projects.

Papageorgiou et al., (2011) stated all the recent application and trends on fuzzy cognitive maps in previous ten years. Fuzzy cognitive are inference networks that uses cyclic directed graphs for knowledge representations. They stated in paper [19] that in previous year's fuzzy cognitive map has gained the interest of all the researchers and now a day is widely used to analyze casual systems such as system control, decision making, management, risk analysis, text categorization, prediction etc.

Elpiniki I., et al., (2013) stated in their survey paper [13] a review of the most up to date applications and trends on the fuzzy cognitive maps. They stated the applications of FCMs (Fuzzy cognitive maps) over the past years.

There are some techniques that are developed by various authors are organized below in systematic manner for the sake of ease is as follows:

a) Program evaluation and Review technique and Bayesian network based

Yong et al., (2011) proposed a technique in paper [26] that is Program Evaluation and Review Technique and Bayesian network (PERTBN) by investigating the popular existing technique Program evaluation and Review Technique (PERT). They built it in two phases. A basic model created first which include the node type and simplifying method of the model. In second phase, PERTBN is go through three process arrangement modes of single-chain, centralized and distributed types. Probability distribution is used as the calculation method by which each node is calculated. So in this way, PERTBN model corresponds with the attribute of DAG, that can managed the schedule management efficiently and effectively optimize the schedule.

b) Fuzzy-ECM approach

Jian-Hong, He, et al., (2011) implemented a new approach that is Fuzzy-ECM Approach. Software development always influences by uncertainty that leads to unexpected results. This leads to face unexpected events like changes in technology, framework and market needs. This paper [8] reveals the existed technology that is ECM (Event Chain Methodology). They investigate the ambiguity nature of activities and events in ECM. So they proposed a new technique that is Fuzzy-ECM (FECM) which is used for estimating schedules of the projects by simulation, simulation, interpolation and sampling.

c) A Simulation-based approach

Lazarova-Molnar et al., (2011) proposed a Simulation-Based Approach. They stated in their paper [11] that project schedules are rigid in nature and often rely on well-planned activities. Each activity has the specific duration. But in real life, projects are often seen stuck in uncertainties. At that time, project definitely leads to re-scheduling and managers need to have some remedial action scenario (RAS) to relief the influence of uncertainty to make the project successful. There is problem which action to take is. To overcome this problem, they propose this approach to enhance project schedules by selection of the optimized RAS when the uncertainty takes place.

d) K2 algorithm based approach

Jeet et al., (2011) stated that main cause of failure of any project is its delay in delivery and the main reason behind this delay is low productivity of software professionals that are throughout works in development

process. The purpose of this paper [7] is to identify and manage the factors that influence productivity and hence schedule influences. This model is used to predict the delay in delivery of the project due to these factors in terms of schedule slippage. There are many advantages of this like interdependencies of various risks factors, graphically representation, reduced large volumes of data and prediction of delay.

e) IntelliSPM tool

Stylianou et al., (2012) proposed a novel prototype tool. In this paper [16], they stated that software project managers face a problem a lot, when they going to implement effective staff and schedule of projects. Planning and estimating the execution of tasks plays a key role in projects. When this is not met then projects are delayed in time and/or over budget. Selecting the non-appropriate developers produces lower-quality and defective software products. To overcome these problems, they presents a intelliSPM a tool that purpose is to support software project managements tasks comprises of may optimization mechanisms which takes from computational Intelligence. The purpose of intelliSPM is to recommend to project managers a set of possible project schedules and staffing strategies. IntelliSPM is found practically beneficial to projects.

f) Object oriented based

Hou, Yonghui et al., (2012) proposed a model in paper [6] that comprises Petri Net Theory with Object – oriented technology. This efficiently solves the possible state explosion problem and the complex systems are modelled by Petri Nets. They used Process Performance Model (PPM) is used to represent past and present software project scheduling controlling performance. They assemble the PPM of software project schedule controlling with OOPN by which clients can direct and organize the whole project schedule more conveniently and intuitively than others.

g) Ant colony optimization based

Xiao, Jing et al., (2013) proposed an approach with the use of ant colony optimization. They stated in paper [18] that Software project scheduling problem (SPSP) is one the active and difficult problem in the current software industry. There are few problem of algorithms exist, with the increasing number of employees and tasks called NP-hard hard Problem. To design an efficient algorithm For SPSP, they introduced an ant colony optimization (ACO) approach which is named as ACS-SPSP algorithm. They compare their algorithm with genetic algorithm. By investigating results, it founds that ACS-SPSP gives better and accurate results compared to genetic algorithm.

h) Based on Earned Schedule Method

Elshaer et al., (2012) proposed a new technique using earned schedule method. In this [3] author examine the recently discovered technique that is EVM

(earned value management). They look into three earned value methods, which are PVM (planed value method), EDM (earned value method) and ESM (earned schedule method). The inspection has shown the results that earned schedule method outperforms on regular as compare to other two methods and a result fails in case of incorrect caution coming from non-critical actions that go through from delays and/or ahead of schedule. The purpose of this paper can be seen as two ways. Firstly, they revise the force of the actions' sensitivity information on the forecasting precision of the earned schedule method. Secondly, they declare the test that in standard environment the indicator of project performance provided by earned schedule method at higher work breakdown structure is trustworthy. More accurately, to improve the schedule performance of a project by removing the harmful effect of wrong warning of the non-critical actions uses activity based sensitivity measures as weighing parameters of the activities.

i) Casual and Cognitive Map based

Al-Shehab., et al., (2005) proposed a method through CCMs (Casual and cognitive maps). They states that due to rapid progressive nature of technology and complication of marketplace, software development have turn out to be more difficult. They proposed an estimation framework for recognizing the reasons of shortfalls in implemented project of information systems. This framework is build with the help of a casual map which is a dependency network diagram representing causes and effects. This casual map modeling is done during the longitudinal case study of a setback project and actual implementation of mapping is portrayed in paper [2].

j) Fuzzy Cognitive based approaches

Giles et al., (2007) proposed a method in their paper [5] using Fuzzy cognitive map to deal with the well known disease 'diabetes' in medical science. They found that the previous methods to the treatment of diabetes are not good because they often fail to recognize indigenous locally on the informal determinants of the diabetes. To overcome this limitation, they found there is not a technique that is able to define these points of view experimentally.

Zhai., et al., (2009) proposed a method with fuzzy cognitive maps that examine the problem of credit risk evaluation of particular companies. At last, they present the working and simulation of the credit risk evaluation of particular companies using Fuzzy cognitive map. In the first section, they found and describe the parameters that are responsible for the cried risk of the particular companies based on qualitative criteria. In second section, they describe how to implement the model. In the last section, the testing procedure is applied on the proposed model. This work is done with the help of AHL (Active hebbian Learning) algorithm based on 96 samples. They also prove the effectiveness

of the Fuzzy cognitive map based model for appraising credit risk of particular companies [27].

Giabbanelli., et al., (2012) proposed a fuzzy cognitive map based technique for the diagnosis of obesity based on physiological behavior. In this paper [4], firstly they survey that obesity or also can say overweight found in the two thirds of the American and this continuously going to increases. Doctors face difficulties in solving the tough problem of obesity because the factors are in interdependent to each other. In their paper, model represents the existence of relationship on which factors relies comes with thorough survey. The strength of these dependencies was estimated by team experts. The expert estimations were transformed to values that used by their model by different methods. They made test cases that are defined as rules that show the little depiction of the patients' cases can be used for the identification. These depictions could be acquired by filling a survey form or questionnaire before the appointment with doctor. This helps in guidance for probable behavioral change. All this helps in fuzzy cognitive technique for the prediction.

Salmeron., et al., (2010) implemented a technique in his paper [14] that is of fuzzy cognitive map based technique. They stated that fuzzy cognitive map is an inventive technique of soft computing. They examined the IT projects execution risks and the dependency between the relationships using the fuzzy cognitive map. They surveyed that companies of software projects spend billion of money in IT projects. That's why, IT risk management is found to be a crucial problem. They said that by this proposal, it is achievable to examine which the most pertinent risks are or can say that which have the strong impact on IT projects.

III. Introduction to Fuzzy Cognitive Map

A Fuzzy Cognitive Map (FCM) was first introduced by Kosko[10] as a modelling approach. Dickerson and Kosko used the Fuzzy cognitive map to model how sharks and fish hunt in a virtual world. Fuzzy cognitive map is graphical representations of the relationships between events of the system [12]. Fuzzy cognitive map is defined as "Fuzzy cognitive maps (FCMs) show how causal concepts affect one another to some degree. Causal concepts in virtual worlds include events, values, moods, trends, or goals, etc". A fuzzy cognitive map is the way by which we see the interdependencies between the relations between the elements (concepts, events, project resources) and is used to compute the "strength of impact" of these factors or say elements.

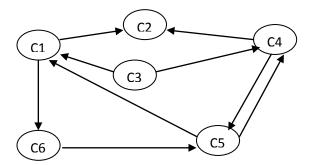


Figure 1: Representation of basic Fuzzy cognitive map.

In Figure 1, each node in FCM represents a concept. Each arc (Ci, Cj) is directed as well as weighted, and represents causal link between concepts, showing how concept Ci causes concept Cj. Moreover, FCM are efficient in solving the problems like Classification, Prediction, Knowledge representation, Decision making, Modeling, Controlling etc.

The main advantages of Fuzzy cognitive map [18] that motivate us to use Fuzzy cognitive approach are like easy to construct and parameterize, flexible in representation of complex structures, easy to use, easily understandable to non-technical persons or can say higher transparency, able to handle complex issues related to management and knowledge elicitation, handle dynamic effects due to the feedback structure of the modeled system, dependency of the concepts.

IV. Problem Statement

Precise estimation of project duration and schedule management becomes an issue of prime importance because many projects are terminated when it becomes obvious that they will notably go beyond their planned time and budget goals. In today's rapidly growing world, achievement in managing projects is a crucial factor for the success of the entire organization. Estimation that either overestimated or underestimated both is very essential. In case of Overestimating time and effort, due to a presumed lack of resources or because the projected completion is too late, can influence management not to approve projects that may otherwise contribute to the organization. On the other hand, underestimation may result in approval of projects that will fail to deliver the expected product within the time and budget available. In spite of the critical role of accuracy, examples of incorrect estimation abound, especially in IT projects, resulting in enormous waste of time and money. As discussed in introductory part most studies dealing with estimation errors focus on a single group of factors affecting the accuracy of estimation. So, there is need to develop a Model that provides high level of accuracy and improved prediction of results. An important aspect of software development is made project delivery in time. Most of time whole project reaches to the point of failure of the project as the

schedule overrun. This is the reason of estimating development effort in central to the management and control of a software project. One of the mind striking question that needs to be asked of any estimation method is how accurate are the predictions. And the exact prediction leads us to the successful projects. There is plenty of estimation models exist for schedule prediction. However, there is a need for novel model to obtain more accurate estimations. There are various models with their own advantages and also limitations. We cannot state that one approach gives better to another. I will develop a mathematical model with increased accuracy to estimate Software Effort. The model will be developed with the help of MATLAB. I will create the Fuzzy Inferences in MATLAB to calculate the weights of the Fuzzy cognitive Map.

V. Proposed Methodology

a) Choosing Parameters

The parameters I choose are responsible for the project's schedule overrun. These factors are used to make the Fuzzy cognitive map of my technique by which we can see the interdependency between the factors in a graphical representation easily.

The factors that are responsible to project's schedule overrun are as follows:

- 1. Insufficient budgets
- 2. Lack of management support
- 3. Lack of management skills
- 4. Unqualified staff
- 5. Lack of project control
- 6. Staff turnover
- 7. Coding process quality
- 8. Poor outcome
- 9. Coding complexity
- 10. Coding method
- 11. Unstructured design
- 12. Wrong design
- 13. Design complexity
- 14. New technology
- 15. Poor documentation
- 16. Undefined project objectives

b) Data Gathering

I made this survey form by taking various factors which affects the schedule in software development. This survey form has been sent to various multinational companies for response. This data will help me to make inferences in development phase.

After taking the responses from experts, I tested the consistency of the responses by applying Mann-Whitney test.

The Fuzzy inference System is calculated with the help of Fuzzy Editor of MATLAB. There are total 36 rules are generated in the process of fuzzification. These calculated Fuzzy Inference System (FIS) values as shown in Table 1 below.

Tool Generation

For the prediction of schedule, tool is generated with the help of MATLAB (Matrix Laboratory R2012A). This has been shown in Figure 2. MATLAB (R2012A) Matrix Laboratory environment is one such facility which lends a high performance language for technical computing. As Fuzzy cognitive map algorithm is used, so this algorithm is integrated with this GUI (Graphical User Interface) for graphical convenience as shown in figure below.

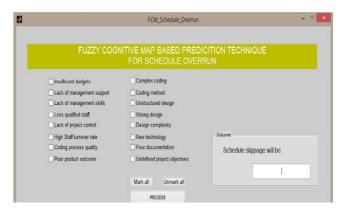


Figure 2: Fuzzy Cognitive Map based Prediction tool

Table 1: Sample Survey with corresponding computed FIS values

INPUT FACTOR	OUTPUT FACTOR	LEVEL OF IMPACT (VL/L/N/H/VH)		FIS values	
Insufficient budget	Less qualified staff	Н	VH	Н	0.765
Unqualified staff	Poor Product outcome	Н	N	Н	0.659
Lack of management support	Lack of project control	N	L	N	0.409
Lack of project control	Poor product outcome	N	N	Н	0.591
Lack of management skills	Lack of project control	N	N	Н	0.591
Staff turnover rate	urnover rate Coding Process quality		Н	N	0.659
Coding Method	ling Method Coding Process quality		L	N	0.409
Coding method	Design Complexity	N	L	N	0.409
Design complexity	Coding complexity	N	N	Н	0.591
Undefined project objectives	Wrong design	VH	Н	Н	0.765
Poor documentation	Unstructured design	Н	VH	Н	0.765
New Technology	Unstructured design	L	L	VL	0.235
Unstructured design	Poor outcome	N	N	Н	0.591
Poor Outcome	Schedule overrun		VH	Н	0.765
Low Coding Process	Process Schedule overrun		L	N	0.409
Complex coding	omplex coding Schedule overrun		N	N	0.5
Wrong design	Schedule overrun	VH	Н	VH	0.809
High staff turnover rate	Schedule overrun	Н	VH	Н	0.765

VI. EXPERIMENTAL RESULTS

We supposed the various combinations that if during the development process some factors which affect the schedule of the software project then what would be the possibility of the schedule slippage. These various combinations are shown in table 2.

In case 1, we considered that IF High staff turnover rate, Lack of management support and Wrong design and complex coding are on. The tool predicts the schedule based upon the weights assign to each factor. The following diagram shows the different ON factors and the output panels shows the chances of schedule slippage would be 4.243 months.

In case 2, we considered that IF High staff turnover rate, Lack of management support and Wrong design are on. The tool predicts the schedule based upon the weights assign to each factor. The following diagram shows the different ON factors and the output panels shows the chances of schedule slippage would be 3.1566 months.

In case 3, we considered only one factor that is insufficient budget is on. The tool predicts the schedule based upon the weights assign to each factor. The following diagram shows the ON factor and the output panel shows the chances of schedule slippage would be 3.167 months.

In case 4, we considered that IF Less qualified staff and complex coding are on. The tool predicts the schedule based upon the weights assign to each factor. The following diagram shows the different ON factors and the output panels shows the chances of schedule slippage would be 2.3094 months.

In case 5, we considered that IF Less qualified staff, complex coding and undefined project objectives are on. The tool predicts the schedule based upon the weights assign to each factor. The following diagram shows the different ON factors and the output panels shows the chances of schedule slippage would be 3.1566 months.

In case 6, we considered that IF High staff turnover rate, Lack of management support and Wrong design are on. The tool predicts the schedule based

upon the weights assign to each factor. The following diagram shows the different ON factors and the output panels shows the chances of schedule slippage would be 3.1566 months.

In case 7, we considered that IF High staff turnover rate, Lack of management support and Wrong design and complex coding are on. The tool predicts the schedule based upon the weights assign to each factor. The following diagram shows the different ON factors and the output panels shows the chances of schedule slippage would be 4.243 months.

Table 2: Summary of all calculated Cases in tabular form.

	Sr. No:	Factor 1	Factor 2	Factor 3	Factor 4	Factor 5	Average expected	Average expected in months	Schedule slippage in months
	1.	Insufficient Budget	Undefined project objectives				23.67%	2.84	2.67
	2.	Insufficient Budget	Undefined project objectives	Complex coding			26.67%	3.20	3.17
	3.	Insufficient Budget					15%	1.81	1.80
	4.	Less qualified staff	Complex coding				19.67%	2.36	2.31
	5.	Less qualified staff	Complex coding	Undefined project objectives			27.34%	3.28	3.16
3	6.	High staff turnover rate	Lack of management support	Wrong design			30.34%	3.64	3.78
	7.	High staff turnover rate	Lack of management support	Wrong design	Complex coding		36%	4.32	4.24
	8.	Lack of management skills	Less qualified staff	Lack of project control	High staff turnover rate	New technology	29.67%	3.56	3.08

VII. COMPARISON

In paper [7], for inputs Reliance on key personnel as probable, Immature Technology as Frequent, Lack of Client Support as Occasional and Lack of Contact Person Competence as Remote, the Schedule slippage is computed as 6.53061 months.

In the proposed tool, we select input values as Lack of Management Skills, Less qualified Staff, Lack of Project Control, High Staff Turnover Rate and New Technology. These inputs have been selected with a thorough study of input parameters. The reason behind the choice of these input parameters is that the first three input parameters viz. Reliance on key personnel, Immature Technology, Lack of Client Support have values Probable, Frequent and Occasional respectively which when defuzzified acquire more than 50% probability of occurrence whereas the final input

parameter namely Lack of Contact Person Competence having value Remote is translated as less than 50% probability of occurrence. We selected our input parameters corresponding to the inputs with high occurrence probability.

Table 3: Comparison of proposed, actual and existed technique in terms of months

Schedule slippage	Proposed	Actual	Existed technique
	3.08	3.56	6.53

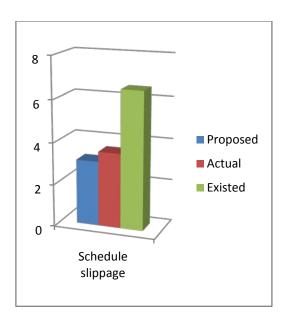


Figure 3: Comparison of actual, proposed and existing techniques with the help of column chart

Thus, the proposed tool outperforms the tool given by [7]. We compute %age error for both the techniques for more comparison as shown in figure III. This is the formula for "Percentage Error":

|Predicted Value - Exact Value|/|Exact Value $| \times 100\%$ For tool by [7],

Error %age =
$$(|6.53061 - 3.56|)*100/3.56$$

= 83.44%

For proposed technique,

Error %age =
$$(|3.0779 - 3.56|)*100/3.56$$

= 13.54%

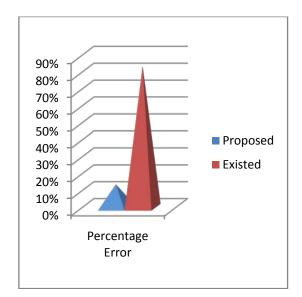


Figure 4: Graphical representation of percentage error of proposed and existed techniques.

VIII. CONCLUSION

Software schedule management is one of the most important tasks for the development of failure free projects. To develop the software project failure free, it should be highly preferred for the accurate prediction of cost and schedule overrun. Most studies dealing with estimation/prediction focus on a single group of factors affecting the accuracy of prediction. So, there is need to develop a Model that provides high level of accuracy. Fuzzy cognitive map (FCM) based prediction tool for schedule overrun is developed using MATLAB. Many of new advance roads have been suggested for Schedule estimation and there could be more investigation takes place regarding the improvement of schedule prediction.

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INDEX

Rectangles · 21

В Benchmark · 13 С Carsten · 18, 26, 28 D Defuzzified · 39 Deteriorating · 2 Discernibility · 6 Indiscernibility \cdot 6 Intellispm · 33 Intellispm · 33 Intuitively · 33 Latency · 12, 13, 14 М Manhattan · 11 N Notably · 36 Pertbn · 30, 32 Prerequisite · 10 Procurement · 22, 23 R

s

Stakeholders · 21, 23, 24

Τ

Torus · 10



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