

### Global Journal of Management and Business Research: E Marketing

Volume 15 Issue 1 Version 1.0 Year 2015

Type: Double Blind Peer Reviewed International Research Journal

Publisher: Global Journals Inc. (USA)

Online ISSN: 2249-4588 & Print ISSN: 0975-5853

### Social Entrepreneurship (SE) Development in Bangladesh

By Habib Ullah, Mohammed Jonaed Kabir & Dr. Mohammed Solaiman

International Islamic University Chittagong, Bangladesh

Abstract- The paper presents the results of a survey during the period of 2012-1013 that has been carried out by us in order to examine the potentiality of the social entrepreneurship development. The samples covered in this study were social entrepreneurs. The total numbers of social entrepreneurs are 50 by taking 10 from each village of Sitakunda Thana in Chittagong on the basis of purposive sampling. Empirical survey portrays the prevalence of potentialities for social entrepreneurship development in the study areas. Many problems in implementation of the social entrepreneurship development programme have been identifies such as lack of support for social entrepreneurs, inadequate motivational training, absence of capacity building programme of social entrepreneurship, ineffective campaign programmes, absence of network among government, Philanthropist other stakeholders, absence of effective management information system and lack of research on social entrepreneurship in study areas.

GJMBR - E Classification : JEL Code : L26



Strictly as per the compliance and regulations of:



© 2015. Habib Ullah, Mohammed Jonaed Kabir & Dr. Mohammed Solaiman. This is a research/review paper, distributed under the terms of the Creative Commons Attribution-Noncommercial 3.0 Unported License http://creativecommons.org/licenses/by-nc/3.0/), permitting all non-commercial use, distribution, and reproduction in any medium, provided the original work is properly cited.

## Social Entrepreneurship (SE) Development in Bangladesh

Habib Ullaha, Mohammed Jonaed Kabira & Dr. Mohammed Solaimana

Abstract- The paper presents the results of a survey during the period of 2012-1013 that has been carried out by us in order to examine the potentiality of the social entrepreneurship development. The samples covered in this study were social entrepreneurs. The total numbers of social entrepreneurs are 50 by taking 10 from each village of Sitakunda Thana in Chittagong on the basis of purposive sampling. Empirical survey portrays the prevalence of potentialities for social entrepreneurship development in the study areas. Many problems in implementation of the social entrepreneurship development programme have been identifies such as lack of support for social entrepreneurs, inadequate motivational training, absence of capacity building programme of social entrepreneurship, ineffective campaign programmes, absence of network among government, Philanthropist other stakeholders, absence of effective management information system and lack of research on social entrepreneurship in study areas. The study, in conclusion, has attempted to find out implications and offering strategies towards the goal of successful implication of the social entrepreneurship development programme in Bangladesh in general in study areas in particular.

#### Introduction I.

ocial business has its origins in the 18th and 19th centuries when philanthropic business owners and industrialists demonstrated a concern for the welfare of employees by improving their working, education and cultural lives. Since then, social business has been associated with community enterprise and development, education, churches, charities, and so on. Social entrepreneurs in the United States are those who find new and exciting ways to attract contributions government support to programs. Social their entrepreneurship combines the resourcefulness of Traditional entrepreneurship with a mission to change society (Seelos & Mair, 2004). Thus, the term social entrepreneurship has emerged as a new label for describing the work of community, voluntary and public organizations, as well as private firms working for social welfare rather than for profit objectives (Shaw and Carler, 2010). As such, social entrepreneur is any person, in any sector, who uses earned income strategies to pursue social objectives. Therefore, social entrepreneurs are driven by a double bottom line, a virtual blend of financial and social returns, profitability is still a goal but it is not the only goal, profit are reinvested in the mission rather than being distributed to shareholders (Boschee & McClung, 2003). Against this background, the different perspectives entrepreneurship and social entrepreneurship have been shown in table -1.

Author a: Lecturer Department of Business Administration. International Islamic University Chittagong, Bangladesh.

e-mail: habibmu26@yahoo.com

Author o: Assistant Professor, Department of Business Administration, International Islamic University Chittagong, Bangladesh.

e-mail: mjk iiuc@yahoo.com

Author p: Supernumerary Professor, Department of Marketing Studies & International Marketing University of Chittagong.

e-mail: drmsbd@yahoo.com

Perspectives	focus	Primary interest	Defining features	
Academic view of 'conventional entrepreneurship	Activity in the economic sphere	The connection between an opportunity and the entrepreneur; focus on profitable opportunities	"How, by whom, and with what effects opportunities to create future goods and services are discovered, evaluated and exploited"	
Practitioner view of conventional entrepreneurship	Activity in the economic sphere	The attributes of the practitioners and the process they follow to exploit opportunities	Narrative of entrepreneurs who are out there 'doing it, making a difference in the market	
Academic view of social entrepreneurship	Activity in the social sphere drawing on the principles of social entrepreneurship	The connection between an opportunities for social change and the entrepreneur	Construction, evaluation and pursuit of opportunities for social change	
Practitioner view of social entrepreneurship	Activity in the social sphere drawing on the actions of practitioners	The attributes of the practitioners and the process they follow to drive social change.	Walking anecdotes, people with new ideas to address major problems, who are relentless in the pursuit of their vision, people who simply will not take on for an answer and who will not give up until they spread their ideas as far as they possibly can.	

(Source: Roberts Dave & Woods Christine (2005) Changing the world on a shoestring: The concept of social entrepreneurship, Business Review pp- 48.)

Sullivan Mort et.al (2003) rightly identified that the dimensions of social entrepreneurship are four such as i) virtuousness of mission to create better social value ii) unity of purpose and action in the face of complexity iii) an ability to recognize opportunities to create better social value for their clients and iv propensity for risk taking, pro-activeness and innovativeness in decision making. Table -1 shows the guidelines and perspective of social entrepreneurship. In the light of this perspective, social entrepreneurship may be defined as the persuasion of opportunities for social change in order to build up better future of the target group.

#### THE RESEARCH PROBLEM II.

According to the study of the International Labor Organization (ILO) the number of unemployed in Bangladesh is estimated at 30 million in the year 2010. The way the rate of unemployment is increasing, it is feared that at this rate unemployment would soar to some 60 million by 2015.(www.cyberessays.com). According to another estimate, every year some 2.7 million young persons are becoming eligible for jobs whereas only about o.7 million of them are getting employment. (www.blogtopsites.com).

Bangladesh is predominantly rural in economic context and 50 percent of the total population are women, majority of them illiterate, poor and suffers from malnutrition .The labour force survey states that women constitute about 50 percent of the employed labour force which 80 percent work in the rural areas. Female participation in the labour force indicates that women are gradually emerging as significant earners of family income for a growing number of families particularly in rural areas of the country. From the dawn of the civilization women played a complementary role with men to achieve all success of mankind. Further, equal opportunity to all citizens is a fundamental state policy of Bangladesh. Article 27 of the constitution lay dawn that all citizens are equal before law. In article 28 (1), it is stated that the state shall not discriminate against any citizen on ground of sex. Article 28 (2) emphasizes that women shall have equal rights in all spheres of state and of public life.

Existing literature evidences that contribution of social entrepreneurs in a market economy is increasing day by day. Social business will create new model of business enterprises for creating business as employment opportunities well for socially, economically and culturally backward and unprivileged group of people. This paper intends to introduce concepts that will lead to greater opportunities for unprivileged groups in an underdeveloped country like Bangladesh. It is hoped that the target unprivileged group will be benefited by being involved as an entrepreneur or an employee through the process of social entrepreneurship. Thus, the destitute people especially women will emerge as self sufficient economically and socially.

There is no denying the fact that both social business and social entrepreneurs play an important role in creating social, economic, cultural and environmental wealth of a country like Bangladesh. This recognition, in turn, emphasizes the need for social entrepreneurship for creating social business enterprises as well as employment opportunities for under-privileged people. But so far our knowledge goes, no in-depth study has yet been done on this area of research in Bangladesh. The present paper is an attempt to fill in this gap.

### III. OBJECTIVES OF THE STUDY

The objectives of the present research work are to bring to focus prospects, challenges and strategies of social entrepreneurship development in Bangladesh.

### IV. METHODOLOGY OF THE STUDY

The paper presents the results of a survey during the period of 2012-1013 that has been carried out by us in order to examine the potentiality of the entrepreneurship development. presented in this paper are based on that survey. Both primary and secondary data have been used in this study. The primary data have been collected from five villages of Bangladesh. The samples covered in this study were social entrepreneurs. The total numbers of social entrepreneurs are 50 by taking 10 from each village. A purposive sampling approach was used in this study and in-depth interview were conducted in order to collect necessary data and information for research purpose. A panel of expert was appointed to help research design and conduct depth interview with sample social entrepreneurs. Further, necessary data were collected through day to day observation, participation and group discussion to have got valid information about the social entrepreneurship, operational activities and other relevant environment of group. Again, the socio-economic backgrounds of the samples were studied through participatory method.

### V. Research Findings and Discussions

The findings of the present research work have been examined and analyzed under the following captions:

### a) Demographics of social entrepreneurs

In a socio –economic inheritance process some benefits, resources and privileges are passed on from

the father and other family members to the next generations. It is said that socio-economic characteristics help shape preferences, determine attitude and mold values (Robey, 1984). In such a context, socio-economic characteristics, i.e. age, education, annual income, family size, and occupation have been considered more relevant for the purpose of sample respondents of present study. Data, thus, collected have been shown in Table -2 (Appendix)

Table 2 shows the variables, which were used as indicators of socio-economic characteristics of sample respondents. It has been reported that 48 percent of the sample respondent have education background at under graduate level. The formal education is expected to increase skill which is necessary to social entrepreneurial endeavors. Table 2 shows that out of 50 sample social entrepreneurs interviewed,75 percent have average monthly income less than taka 50 lacs, followed by 25 percent with income distribution of taka 50lacs to 60 lacs. It is also true that economic gains are always conceived as a means to or as an indicator of social status. Family size has definite bearing on the level of investment and therefore on the emergence and development of social entrepreneurs.Table-2 reveals that out of respondents, 50 percent have family size between 5-to 10, followed by 30 percent with family size above 10 members. It is, thus, asserted that the smaller family size of sample social entrepreneurs perhaps causes higher rate of savings and investment, which, in turn, may lead to positive impact on the flourishment of social entrepreneurship. The survey result shows that out of 50 sample entrepreneurs interviewed, 70 percent have social entrepreneurs training and 30 percent have no social entrepreneurial training. However a minimum level of social entrepreneurial training seems to be needed to evaluate social opportunities structure and attain the skill to exploit the available in the opportunity in the study areas. It has been observed that the socio-economic of the father as indicated by his occupation helps the social entrepreneurs financially in building their occupational carrier as social entrepreneurs. Table -2 portrays that out of 50 social business entrepreneurs interviewed, 53 percent and 47 percent of the sample respondent pointed out business and non-business respectively as their parental occupation. The parental occupation is an enabling factors since the bundle of skills experience and training necessary to sense, view, evaluate and exploit given opportunity that can be obtain from parental circle free of cost, easily and quickly.

### b) Knowledge of social business

Social business is an important instrumental device through which protection is given to people against the consequence of loss of life and property (Ahmed,1987). In such a context, we were interest to

know from the sample respondents whether they know about social entrepreneurship. The results of the empirical survey have been shown in table -3 in Appendix.

Table-3 portrays that 70 percent of the sample respondents have no knowledge about the social entrepreneurship. It appears that they have no clear concept about the social entrepreneurial spirit as well as its impact on poverty alleviation and income generating activities. Reportedly, the social entrepreneurship concept is new in the study areas. Further, Schulyer (1998) describes social entrepreneurs as "individuals who have a vision for social change and who have the financial resources to support their ideas who exhibit all the skills of successful business people as well as a powerful desire for social change".

### c) Latent Demand Social Entrepreneurship concept

Social entrepreneurship is emerging as an innovative approach for dealing with complex social needs. With its emphasis on problem solving and social innovation, socially entrepreneurial activities blur the traditional boundaries between the public, private and non-profit sector, and emphasize hybrid models of forprofit and non-profit activities. (Sherrill Johnson).Peter Drucker argues that social entrepreneurs "change the performance capacity of society" (Gendron,1996). Data in this regard have been shown in Table-4 (Appendix).

Table-4 shows that 63 percent of the sample respondents are ready to undertake social entrepreneurship if they get any opportunity for starting this type of innovative venture and 37 percent of them respondents negatively. The reason behind negative responses are identified as new concept, lack of awareness and credibility, absence of fair idea about the social entrepreneurship, high illiteracy rate, nonconversance with economic concept and the likes.

# VI. FACTOR INDICATING POTENTIALITY OF SOCIAL ENTREPRENEURSHIP IN STUDY AREAS

Social entrepreneurship is a relatively new concept compare to its cousin 'conventional' or 'commercial' entrepreneurship.(Roberts Dave & Woods Christine,2000). Many define it as bringing business expertise and market-based skills to the non-profit sector in order to help this sector become more efficient in providing and delivering these services (Reis,1999). Social entrepreneurship and occur within the public, private or non-profit sectors, and is in essence a hybrid model involving both for-profit and non-profit activities as well as cross- sectoral collaboration. These definitions tend to put more emphasis on the 'entrepreneurial nature of these activities and the creativity and innovation that entrepreneurs bring to

solving social problems in unique ways rather than focusing on the social benefits such services can provide (Johnson,2000). In such a context the factors indicating potentiality of social business in study areas have been shown in table 5 in Appendix.

Table-5 reveals that 24.73 percent respondents pointed out solving social problems as a factor of potentiality and its position is the first in view of overall ranking. Again. 14 of them ranked it first,11 ranked second and 6 of the sample respondent ranked it third. In rating, second position goes to creating employment opportunity in the study areas and 11 sample respondents ranked it as number one variable, 9 as number two variable and 8 as the third variable. From above facts the potentiality of social entrepreneurship development is very bright in study areas.

### VII. Problems of Social Entrepreneurship Development

Social Entrepreneurship development is essential to meet the unemployment problem of the country, on one hand and improvement of socioeconomic status of mass people, i.e. overall economic development of Bangladesh, on the other. Against this background, our investigation as to problems of entrepreneurship development and the responses of the interviewees in this regard revealed a number of problems of social entrepreneurship development in the study areas which are shown in table- 6 in order of magnitude.

Table- 6 reveals that the most important problems are lack of support for social entrepreneurship and inadequate motivational training which, in fact, are essential for social entrepreneurship development in study areas. It has been reported that the next two important constraints are absences of capacity building programme of social entrepreneurship and ineffective campaign program. These problems affect the social entrepreneurship development process adversely and which ultimately frustrate the sample social entrepreneurs in taking right decision for the purpose. It appears from the observation that management information system and research on entrepreneurship problem and prospects are absent in study areas. As a result, it is informed that the sample social entrepreneurs are deprived to receive right information in right time, on one hand and their attitudes towards integrated package assistant, i.e. stimulatory, supportive and sustaining activities etc. do not corroborate in the formulation of policies/programmes of social entrepreneurship development of the country, on the other.

### VIII. Policy Implications

Social entrepreneurship is essential to meet the unmet social needs and improvement of socio-

economic status of mass people i.e. overall economic development of the country. But it is reported that poverty, illiteracy, unemployment are the common phenomenon. Against, this background, our investigation as problems to social entrepreneurship development and the responses of the interviewees in this regard revealed a number of challenges of social entrepreneurship development in the study areas. Since social entrepreneurship development is the first of its kind in Bangladesh, the following policy- strategy can be made for its successful implementation and smooth operation.

### a) Creation of awareness

Dynamic mass media base education system need to be introduced through the use of attractive postures, publications, radio, television, documentary and other films accompany by lecture, seminars, and adult education programms may go a long way to educate the target groups and assist popularizing the social entrepreneurship development programme.

### b) Effective Marketing

Proper and effective marketing may play significant role in order to develop awareness among target groups. It will open up new way to attract concern stake holders regarding social entrepreneurship development programme by highlighting the distinctive benefits of such programmes in order to meet social programs of the country.

### c) Role of Volunteer Organization

Voluntary social and cultural organization like rotary club, Lions club and NGO's con play an effective role in the development of social consciousness among the target groups for popularizing social entrepreneurship programme in the country.

### d) Skill Development

Social entrepreneurship courses may be introduces in the curricula of formal and informal educational institution of Bangladesh, so that school and college dropouts are exposed to possibilities of job creatures instead of job seekers through practices of social entrepreneurship development in the country.

### e) Network Development

Social entrepreneurs of study areas may be broad in to a network by some agencies like 'social entrepreneurs association' to harmonizes, ideas to established business organization with collaboration among the different stakeholders for social entrepreneurship development.

### IX. CONCLUSION

The survey evidences that there is an urgent need to start social entrepreneurship to a greater extend and there is a bright future for social entrepreneurship development in Bangladesh in general and in sample areas in particular. Social entrepreneurship development is an area, which is yet to receive adequate attention from relevance interest group in the country. Thus proper education, publicity and other marketing programme may be taken to popularize the programme to the target groups.

### References Références Referencias

- 1. Seelos Christian & Mair Johanna (2005). Social entrepreneurship: Creating new business models to serve the poor, Business Horizons 48, PP 241-246.
- 2. Boschee Jerr & McClung Jim (2003). Toward a better understanding of social entrepreneurship: Some important distinctions, toward a better understanding, PP- 1.
- Shaw Eleanor & Carter Sara (2010). Social Entrepreneurship: Theoretical Antecedents and Empirical Analysis of Entrepreneurial Processes and outcomes, Social Entrepreneurship, Vol: XXIII-PP-1.
- 4. Sullivan Mort, G. et.al (2003). Social /entrepreneurship: Toward Conceptualization. International journal of Non- profit and Voluntary Sector Marketing,8(1),76-88.
- 5. Thompson.J.(2002).The world of the Social entrepreneur, The International Journal of public Sector Managemet,15(5),412-431,p413
- www.ashoka.org/what\_is/mission.cfm,and Bornstein, D. (2004). How to Change the World: Social Entrepreneurs and the power of new ideas. Oxford University press.
- 7. Bornstein, D. (2004). How to Change the World: Social Entrepreneurs and the power of new ideas. Oxford University press,p1.
- Leadbetter, C. (1997). The Rise of the Social Entrepreneur, London: Demos, p8.
- 9. Special Issue on Social Entrepreneurs.(2001). The Jobs Letter, 147, 1-12, p2.
- 10. Bornstein, David(1998) "Changing the world on a shoestring: ab ambitious foundation promotes social change by finding 'social entrepreneurs'" in Atlantic Monthly, January, Vol.281, No.1, pp34-39.
- 11. Boschee, Jerr (1998) What does it take to be a social entrepreneur?" found on National Centre for Social Entrepreneurs website (www.socialentrepreneurs.org/whatdoes.htm1),5pp
- 12. Catford, John (1998)" Social entrepreneurs are vital for health promotion-but they need supportive environmental too" in Health Promotional International, Vol. 13, No. 2, pp. 95-97.
- 13. Coeyman, Marjorie (1999)" social entrepreneurs eagerly move forward" in Christian Science Monitor, April27,Vol.91, Issue 150,p.17
- 14. Dees, J. Gregory (1998) The meaning of 'Social Entrepreneurship.' Comments and suggestions contributed from the Social Entrepreneurship Funders working Group,6pp.

- 15. Robey, Bryant (1984), The year 2000: A Demographic profit of Consumer Market, Marking News, Aley 25, p.8.
- 16. Johnson Sherrill (2000) Literature Review on Social Entrepreneurship, Canadian Centre Entrepreneurship, November.
- 17. Ahmed, S.U. (1987), Attitude in Rural Areas Towards a Particular Insurance Scheme: An Emperical Study, Dhaka University Studies (Part-C).p.177.
- 18. Gendron, George(1996) "Fishes of genius:

- interview with Peter drucker" in Inc. may 16 Vol.18, Issue 7, pp.30-37
- 19. Roberts Dave & Woods Christine (2000) Changing the world on a shoestring: The concept of social entrepreneurship, Business Review.
- 20. Reis, Tom(1999) Unleashing the New Resources and entreprenurship for the Common Goog: aScan, Synthsis and Scenario for Action.Battle Creek, MI: W. K. Kellogg Foundation.27pp.

### Appendix

Table 2: Demographics of social entrepreneurs

Variables	Indicators/Level
Average age	55
Vocational certificates	22 percents
Under graduate degrees	48
Post –graduate degrees	30
Total	50
Monthly average income 50 lacs to 60 Lacs	25 percent
Monthly average income Less than 50 lacs	75
Total	50
Family size above 10 members	30 Percent
Family size 5-10 members	50
Family size below 5 members	20
Total	50
Received Social Entrepreneurial training	70 percent
No training	30
Total	50
Occupation	
Business	53 Percent
Non Business	47
Total	50

(Source: Field survey)

Table 3: Knowledge of social entrepreneurship

Response	Number of sample respondent	Frequency in Percentage		
Yes	15	30 Percent		
No	35	70		
Total	50	100		

(Source: Field survey)

Table 4: Latent demand of Social Entrepreneurship

Response	Number of sample respondent	Frequency in Percentage	
Yes	32	63 Percent	
No	18	37	
Total	50	100	

(Source: Field survey)

Table 5: Factors Indicating potentiality of Social entrepreneurship development

Factors		Social Entrepreneur's Ranking of Factors		Weighted Scores	Rating percent	Rank Number
	No-1	No-2	N0-3			
To create employment opportunities	11	9	8	59	20.85	2
To solve social problems	14	11	6	70	24.73	1
To contribute in poverty alleviation		13	5	58	20.50	3
To start a new form of business		7	3	38	13.42	4
To use abundant raw materials		5	4	26	9.19	5
To employ cheap human resources	3	2	5	18	6.37	6
To improve efficiency and effectiveness of businesses	2	3	2	14	4.94	7
Total	50	50	33	283	100	

(Source: Field survey)

(Notes: the ranking factors indicate 3, 2, and 1 point respectively. The overall rankings have been made on the basis of the percentage of total weighted score for each potentiality factors.)

Table 6: Opinions of the sample Respondents Regarding Problems of social entrepreneurship development

Constrains	Frequency in percentage	
Lack of support for social entrepreneurs	100	
Inadequate motivational training	100	
Absence of capacity building programme of social entrepreneurship	88.88	
Ineffective campaign programmes	88.88	
Absence of network among government, Philanthropist other stakeholders Absence of	66.60	
effective management information system	55.55	
Lack of research on social entrepreneurship	44.34	

(Source: Field Survey)

(N.B: percentage exceeds 100 as respondents mentioned more than one problem.)

