

GLOBAL JOURNAL

OF MANAGEMENT AND BUSINESS RESEARCH: D

Accounting and Auditing

Effect of Foreign Direct Investment

Integration of Ethics in Malawian Public

Highlights

Dilemma in the World Financial Markets

Application of Data Envelopment Analysis

Discovering Thoughts, Inventing Future

VOLUME 15

ISSUE 1

VERSION 1.0



GLOBAL JOURNAL OF MANAGEMENT AND BUSINESS RESEARCH: D
ACCOUNTING AND AUDITING

GLOBAL JOURNAL OF MANAGEMENT AND BUSINESS RESEARCH: D
ACCOUNTING AND AUDITING

VOLUME 15 ISSUE 1 (VER. 1.0)

OPEN ASSOCIATION OF RESEARCH SOCIETY

© Global Journal of
Management and Business
Research. 2015.

All rights reserved.

This is a special issue published in version 1.0
of "Global Journal of Science Frontier
Research." By Global Journals Inc.

All articles are open access articles distributed
under "Global Journal of Science Frontier
Research"

Reading License, which permits restricted use.
Entire contents are copyright by of "Global
Journal of Science Frontier Research" unless
otherwise noted on specific articles.

No part of this publication may be reproduced
or transmitted in any form or by any means,
electronic or mechanical, including
photocopy, recording, or any information
storage and retrieval system, without written
permission.

The opinions and statements made in this
book are those of the authors concerned.
Ultraculture has not verified and neither
confirms nor denies any of the foregoing and
no warranty or fitness is implied.

Engage with the contents herein at your own
risk.

The use of this journal, and the terms and
conditions for our providing information, is
governed by our Disclaimer, Terms and
Conditions and Privacy Policy given on our
website [http://globaljournals.us/terms-and-condition/
menu-1463/](http://globaljournals.us/terms-and-condition/menu-1463/)

By referring / using / reading / any type of
association / referencing this journal, this
signifies and you acknowledge that you have
read them and that you accept and will be
bound by the terms thereof.

All information, journals, this journal,
activities undertaken, materials, services and
our website, terms and conditions, privacy
policy, and this journal is subject to change
anytime without any prior notice.

Incorporation No.: 0423089
License No.: 42125/022010/1186
Registration No.: 430374
Import-Export Code: 1109007027
Employer Identification Number (EIN):
USA Tax ID: 98-0673427

Global Journals Inc.

(A Delaware USA Incorporation with "Good Standing"; **Reg. Number: 0423089**)

Sponsors: *Open Association of Research Society*
Open Scientific Standards

Publisher's Headquarters office

Global Journals Headquarters
301st Edgewater Place Suite, 100 Edgewater Dr.-Pl,
Wakefield MASSACHUSETTS, Pin: 01880,
United States of America
USA Toll Free: +001-888-839-7392
USA Toll Free Fax: +001-888-839-7392

Offset Typesetting

Global Journals Incorporated
2nd, Lansdowne, Lansdowne Rd., Croydon-Surrey,
Pin: CR9 2ER, United Kingdom

Packaging & Continental Dispatching

Global Journals
E-3130 Sudama Nagar, Near Gopur Square,
Indore, M.P., Pin:452009, India

Find a correspondence nodal officer near you

To find nodal officer of your country, please
email us at local@globaljournals.org

eContacts

Press Inquiries: press@globaljournals.org
Investor Inquiries: investors@globaljournals.org
Technical Support: technology@globaljournals.org
Media & Releases: media@globaljournals.org

Pricing (Including by Air Parcel Charges):

For Authors:

22 USD (B/W) & 50 USD (Color)
Yearly Subscription (Personal & Institutional):
200 USD (B/W) & 250 USD (Color)

INTEGRATED EDITORIAL BOARD
(COMPUTER SCIENCE, ENGINEERING, MEDICAL, MANAGEMENT, NATURAL
SCIENCE, SOCIAL SCIENCE)

John A. Hamilton, "Drew" Jr.,
Ph.D., Professor, Management
Computer Science and Software
Engineering
Director, Information Assurance
Laboratory
Auburn University

Dr. Henry Hexmoor
IEEE senior member since 2004
Ph.D. Computer Science, University at
Buffalo
Department of Computer Science
Southern Illinois University at Carbondale

Dr. Osman Balci, Professor
Department of Computer Science
Virginia Tech, Virginia University
Ph.D. and M.S. Syracuse University,
Syracuse, New York
M.S. and B.S. Bogazici University,
Istanbul, Turkey

Yogita Bajpai
M.Sc. (Computer Science), FICCT
U.S.A. Email:
yogita@computerresearch.org

Dr. T. David A. Forbes
Associate Professor and Range
Nutritionist
Ph.D. Edinburgh University - Animal
Nutrition
M.S. Aberdeen University - Animal
Nutrition
B.A. University of Dublin- Zoology

Dr. Wenying Feng
Professor, Department of Computing &
Information Systems
Department of Mathematics
Trent University, Peterborough,
ON Canada K9J 7B8

Dr. Thomas Wischgoll
Computer Science and Engineering,
Wright State University, Dayton, Ohio
B.S., M.S., Ph.D.
(University of Kaiserslautern)

Dr. Abdurrahman Arslanyilmaz
Computer Science & Information Systems
Department
Youngstown State University
Ph.D., Texas A&M University
University of Missouri, Columbia
Gazi University, Turkey

Dr. Xiaohong He
Professor of International Business
University of Quinnipiac
BS, Jilin Institute of Technology; MA, MS,
PhD,. (University of Texas-Dallas)

Burcin Becerik-Gerber
University of Southern California
Ph.D. in Civil Engineering
DDes from Harvard University
M.S. from University of California, Berkeley
& Istanbul University

Dr. Bart Lambrecht

Director of Research in Accounting and Finance
Professor of Finance
Lancaster University Management School
BA (Antwerp); MPhil, MA, PhD
(Cambridge)

Dr. Carlos García Pont

Associate Professor of Marketing
IESE Business School, University of Navarra
Doctor of Philosophy (Management),
Massachusetts Institute of Technology (MIT)
Master in Business Administration, IESE,
University of Navarra
Degree in Industrial Engineering,
Universitat Politècnica de Catalunya

Dr. Fotini Labropulu

Mathematics - Luther College
University of Regina
Ph.D., M.Sc. in Mathematics
B.A. (Honors) in Mathematics
University of Windsor

Dr. Lynn Lim

Reader in Business and Marketing
Roehampton University, London
BCom, PGDip, MBA (Distinction), PhD,
FHEA

Dr. Mihaly Mezei

ASSOCIATE PROFESSOR
Department of Structural and Chemical
Biology, Mount Sinai School of Medical
Center
Ph.D., Eötvös Loránd University
Postdoctoral Training,
New York University

Dr. Söhnke M. Bartram

Department of Accounting and Finance
Lancaster University Management School
Ph.D. (WHU Koblenz)
MBA/BBA (University of Saarbrücken)

Dr. Miguel Angel Ariño

Professor of Decision Sciences
IESE Business School
Barcelona, Spain (Universidad de Navarra)
CEIBS (China Europe International Business School).
Beijing, Shanghai and Shenzhen
Ph.D. in Mathematics
University of Barcelona
BA in Mathematics (Licenciatura)
University of Barcelona

Philip G. Moscoso

Technology and Operations Management
IESE Business School, University of Navarra
Ph.D in Industrial Engineering and Management, ETH Zurich
M.Sc. in Chemical Engineering, ETH Zurich

Dr. Sanjay Dixit, M.D.

Director, EP Laboratories, Philadelphia VA
Medical Center
Cardiovascular Medicine - Cardiac
Arrhythmia
Univ of Penn School of Medicine

Dr. Han-Xiang Deng

MD., Ph.D
Associate Professor and Research
Department Division of Neuromuscular
Medicine
Davee Department of Neurology and Clinical
Neuroscience
Northwestern University
Feinberg School of Medicine

Dr. Pina C. Sanelli

Associate Professor of Public Health
Weill Cornell Medical College
Associate Attending Radiologist
NewYork-Presbyterian Hospital
MRI, MRA, CT, and CTA
Neuroradiology and Diagnostic
Radiology
M.D., State University of New York at
Buffalo, School of Medicine and
Biomedical Sciences

Dr. Roberto Sanchez

Associate Professor
Department of Structural and Chemical
Biology
Mount Sinai School of Medicine
Ph.D., The Rockefeller University

Dr. Wen-Yih Sun

Professor of Earth and Atmospheric
SciencesPurdue University Director
National Center for Typhoon and
Flooding Research, Taiwan
University Chair Professor
Department of Atmospheric Sciences,
National Central University, Chung-Li,
TaiwanUniversity Chair Professor
Institute of Environmental Engineering,
National Chiao Tung University, Hsin-
chu, Taiwan.Ph.D., MS The University of
Chicago, Geophysical Sciences
BS National Taiwan University,
Atmospheric Sciences
Associate Professor of Radiology

Dr. Michael R. Rudnick

M.D., FACP
Associate Professor of Medicine
Chief, Renal Electrolyte and
Hypertension Division (PMC)
Penn Medicine, University of
Pennsylvania
Presbyterian Medical Center,
Philadelphia
Nephrology and Internal Medicine
Certified by the American Board of
Internal Medicine

Dr. Bassey Benjamin Esu

B.Sc. Marketing; MBA Marketing; Ph.D
Marketing
Lecturer, Department of Marketing,
University of Calabar
Tourism Consultant, Cross River State
Tourism Development Department
Co-ordinator , Sustainable Tourism
Initiative, Calabar, Nigeria

Dr. Aziz M. Barbar, Ph.D.

IEEE Senior Member
Chairperson, Department of Computer
Science
AUST - American University of Science &
Technology
Alfred Naccash Avenue – Ashrafieh

PRESIDENT EDITOR (HON.)

Dr. George Perry, (Neuroscientist)

Dean and Professor, College of Sciences

Denham Harman Research Award (American Aging Association)

ISI Highly Cited Researcher, Iberoamerican Molecular Biology Organization

AAAS Fellow, Correspondent Member of Spanish Royal Academy of Sciences

University of Texas at San Antonio

Postdoctoral Fellow (Department of Cell Biology)

Baylor College of Medicine

Houston, Texas, United States

CHIEF AUTHOR (HON.)

Dr. R.K. Dixit

M.Sc., Ph.D., FICCT

Chief Author, India

Email: authorind@computerresearch.org

DEAN & EDITOR-IN-CHIEF (HON.)

Vivek Dubey(HON.)

MS (Industrial Engineering),

MS (Mechanical Engineering)

University of Wisconsin, FICCT

Editor-in-Chief, USA

editorusa@computerresearch.org

Sangita Dixit

M.Sc., FICCT

Dean & Chancellor (Asia Pacific)

deanind@computerresearch.org

Suyash Dixit

(B.E., Computer Science Engineering), FICCTT

President, Web Administration and

Development , CEO at IOSRD

COO at GAOR & OSS

Er. Suyog Dixit

(M. Tech), BE (HONS. in CSE), FICCT

SAP Certified Consultant

CEO at IOSRD, GAOR & OSS

Technical Dean, Global Journals Inc. (US)

Website: www.suyogdixit.com

Email: suyog@suyogdixit.com

Pritesh Rajvaidya

(MS) Computer Science Department

California State University

BE (Computer Science), FICCT

Technical Dean, USA

Email: pritesht@computerresearch.org

Luis Galárraga

J!Research Project Leader

Saarbrücken, Germany

CONTENTS OF THE ISSUE

- i. Copyright Notice
 - ii. Editorial Board Members
 - iii. Chief Author and Dean
 - iv. Contents of the Issue
-
1. Effect of Foreign Direct Investment on Performance of the Central Bank In Terms of Accounting for the Period (1980-2012). *1-8*
 2. Production Efficiency of Sugar Factory of Bangladesh: An Application of Data Envelopment Analysis. *9-14*
 3. The Unprecedented Business Ethical Dilemma in the World Financial Markets. *15-20*
 4. Integration of Ethics in Malawian Public Accountancy Education. *21-31*
-
- v. Fellows and Auxiliary Memberships
 - vi. Process of Submission of Research Paper
 - vii. Preferred Author Guidelines
 - viii. Index



GLOBAL JOURNAL OF MANAGEMENT AND BUSINESS RESEARCH: D
ACCOUNTING AND AUDITING

Volume 15 Issue 1 Version 1.0 Year 2015

Type: Double Blind Peer Reviewed International Research Journal

Publisher: Global Journals Inc. (USA)

Online ISSN: 2249-4588 & Print ISSN: 0975-5853

Effect of Foreign Direct Investment on Performance of the Central Bank In Terms of Accounting for the Period (1980-2012)

By Mohammad Naser Mousa Hamdan & Mohammad Abdulmajeed Alrqaibat

Al Albayt University, Jordan

Introduction- The foreign direct and indirect investment has aroused attention of a lot of governments, organization, companies and individuals. The argument arises over feasibility of this type of investment and the burdens and advantages resulting from it, especially in relation to motives of the foreign companies to make investment, determinants of these foreign investments and methods of organization and management in the foreign companies.

Success of any government in general or any business organization in particular in solving the economic problems or being able to achieve a certain goals is undoubtedly an indicator to quality of their decisions and rationality of their plans and policies. Achievement of the economic and social benefit to the community members is not confined to reaching a certain degree of self-sufficiency or internal social welfare, rather it can be provided through opening doors to the foreign investments.

GJMBR - D Classification : JEL Code : M49



EFFECT OF FOREIGN DIRECT INVESTMENT ON PERFORMANCE OF THE CENTRAL BANK IN TERMS OF ACCOUNTING FOR THE PERIOD 1980-2012

Strictly as per the compliance and regulations of:



Effect of Foreign Direct Investment on Performance of the Central Bank In Terms of Accounting for the Period (1980-2012)

Mohammad Naser Mousa Hamdan ^α & Mohammad Abdulmajeed Alrgaibat ^ο

THEORETICAL FRAMEWORK

I. INTRODUCTION

The foreign direct and indirect investment has aroused attention of a lot of governments, organization, companies and individuals. The argument arises over feasibility of this type of investment and the burdens and advantages resulting from it, especially in relation to motives of the foreign companies to make investment, determinants of these foreign investments and methods of organization and management in the foreign companies.

Success of any government in general or any business organization in particular in solving the economic problems or being able to achieve a certain goals is undoubtedly an indicator to quality of their decisions and rationality of their plans and policies. Achievement of the economic and social benefit to the community members is not confined to reaching a certain degree of self-sufficiency or internal social welfare, rather it can be provided through opening doors to the foreign investments. This requires a country to make special decisions to select and direct these investments, the ability of a country to achieve the economic and social benefit as well as develop the suitable policies and prepare appropriate climate for these investments. Jordan has been one of the countries that has realized significance of the foreign direct investments as a key tool for correction and economic openness. To achieve desired objectives from these foreign investments, the Jordanian government have taken a lot of corrective actions, and enacted laws and legislation with the aim of providing the suitable investment climate to attract the foreign investments, in light of severe competition of the neighboring countries.

The new concept of the foreign investment emerged in the twentieth century. This concept developed greatly after the World War II; during the period between the Korean War (1950-1953) and the First Oil Crisis (1973-1974). The American investments

gained the largest proportion, where most of the foreign investments were indirect. While Japan had intermediate position, where its investments in the seventies were direct, while in the eighties it tended to the indirect foreign investments. Advantages of the foreign direct investments cannot be denied. The most important advantages include the increase of competitiveness and production capacity, increase of employment opportunities, increase of foreign currencies reserves and other advantages which will be detailed in context of this research.

II. SIGNIFICANCE OF THE STUDY

This study is significant due to the benefits gained by the developing countries by reason of these foreign investments. There are goals and motives the foreign countries seek to achieve through making foreign investments, and because of this there have been different opinions about trends of the foreign investments. There are three main opinions- the first of which absolutely supports all types of foreign investments. the second opinion completely disagrees with the foreign investments, while the third opinion supports the foreign investments but with some controls and criteria to regulate such investments and place them in the developing countries.

Further, reliance of a country on this type of investments contributes to process of economic growth, increasing incomes of a country's imports, utilizing the modern technology, employing labor force, elimination of unemployment, and keeping up with all aspects of urban development. Also, the foreign investments contribute to increase of foreign currency flows that are added to account of the capital transactions in the balance, and through the potentials provided by companies to enter the export markets, supporting balance of payments, decreasing possibility of the financial crises and deficit in repaying the foreign debts, and increasing the national income; since the foreign investments are considered an important source of tax paid to the country by the foreign companies.

Author α: Faculty of finance and business administration-Department of accounting Al Albayt University. e-mail: mohd_naser78@yahoo.com

Most countries need the foreign investments since they can play a key role in development of the host country and increasing its economic growth rate.

These foreign investments help a country utilize its natural resources, and contribute to development of its infrastructure like projects of energy, renewable energy, water, communications, tourism, and other vital infrastructure projects. Further they contribute to training local labor force, developing different types of industry through the variety of assets provided by them like the capital, technology, administrative abilities and skills and access to the foreign markets.

This is why this research is significant, where this point will be detailed below.

III. OBJECTIVES OF THE STUDY

The objectives of the study can be explained through the following points:

1. Identifying quality, quantity and size of the foreign investments in Jordan.
2. Identifying the factors that limit flow of the foreign direct investments in Jordan.
3. Evaluating the positive and negative effects of the foreign direct investments in Jordan.
4. Identifying the required actions to be taken by the host country to offer the suitable climate in order to attract more foreign investments and avoid their burdens.

The Bank also aims to increase its financial activity which leads to maximizing the share value in the stock market which in turn leads to maximizing wealth of the property owners. This can be achieved through maximizing the revenues or reducing the expenses, or both.

IV. PROBLEM OF THE STUDY

After providing the significance and objectives of the study, we provide the problem of the study, which is:

To identify impact and ability of the foreign investment on profits of the Central Bank in terms of accounting for the period 1980-2012 through studying determinants of attraction of foreign investment and defining the best appropriate formulas to broaden the foreign direct investments base and attract them to Jordan.

V. HYPOTHESIS OF THE STUDY

Main Hypothesis: is there a statistically significant effect between size of the foreign investment and net profits of the Jordanian Central Bank in terms of accounting according to the data listed in Amman Stock Exchange for the period (1980-2012).

The following sub-hypotheses branch out from the main hypothesis:

First hypothesis H0: there is no statistically significant effect for the trading volume on the net profit in the Jordanian banks according to the financial statements listed Amman Stock Exchange for the period (1980-2012).

Alternative hypothesis H1: there is statistically significant effect for the trading volume on the net profit in the Jordanian banks according to the financial statements listed Amman Stock Exchange for the period (1980-2012).

Second hypothesis H0: there is no statistically significant effect for number of subscribed shares on the net profit in the Jordanian banks according to the financial statements listed Amman Stock Exchange for the period (1980-2012).

Alternative hypothesis H1: there is a statistically significant effect for number of subscribed shares on the net profit in the Jordanian banks according to the financial statements listed Amman Stock Exchange for the period (1980-2012).

VI. METHODOLOGY OF THE STUDY

The study uses SPSS method to analyze the data listed in Amman Stock Exchange with the aim of studying effect of the dependent variables on the independent variables for the period (1980-2012).

VII. LITERATURE

a) Arabic Studies

(Elias, 2005), "Foreign Direct Investment Structure for the period 2000" applied study in Jordan). This study deals with concepts, forms and effects of foreign direct investment, and it takes up some global development experiences (Ireland, India and China) that led to advancing their development. The study aims to use the Jordan's experience in attracting the foreign direct investment as an applied case for effect of these flow on economics of the developing countries.

The study concludes that the media has played a key role in promoting the Jordanian investment environment regionally and globally through showing advantages of the investment climate in Jordan which lead to increasing size of the foreign direct investment and continuous provision of the financial, tax and customs incentives. Further, the study concludes that the bureaucracy and the complicated governmental procedures should be eliminated. *Adnan Qadoumi (2004)*¹ This study aims to identify size and nature of foreign direct investments (in kind) in Jordan and the factors affecting them for the period (1995-2004). The

¹ Adnan Qadoumi " Analytical Study, the Factors Affecting the Attraction of the Foreign Direct Investments to Jordan for the period (1995-2004), Department of Financial and Banking Sciences, Faculty of Economics, University of Applied Sciences.

study examines size of the foreign direct investments (dependent variable) and their annual change rate, and define the factors affecting these investments (independent variables), and identify strength and nature of the relation between the independent variables and the dependent variable using firstly the horizontal financial analysis (trend analysis) for all variables of the study, and the statistical analysis to identify the correlation coefficient (R) to find out type and degree of the relation between the independent variables and the dependent variable as well as the coefficient of determination (R^2) in order to firstly analyze effect of each independent variable on the dependent variable, and effect of all independent variables on the dependent variable, and then to measure the correlation coefficient (B) to define amount of change in the dependent variable resulting from the change in the independent variable in amount of one unit. The study concludes a set of results including: the effect of the independent variables as a whole on the size of foreign direct investment is very strong. The study provides some recommendations including: it is necessary to provide the suitable factors and investment climate in order to attract more foreign direct investments, where provision of this climate is the responsibility of the government in addition to the role of Jordan Investment Board in this regard.

Barbour (2003) "Analysis of Sources of Income of the Jordanian Commercial Banks- a standard study for the period 1980-2000" ²This study aims to define sources of income of the commercial banks in Jordan for the period 1980-2000, and identify the factors that affect determination of these sources and ways of these incomes. The study is divided into two parts: the first one is the theoretical aspect, while the second one focuses on the statistical analysis of sources of these incomes at the banks in question. The study includes 7 Jordanian banks out of 9 banks, where this study examines sources of incomes of the banks for the period 1980-2000.

The study concludes that:

1. Traditional sources of incomes form the most important banks' sources of incomes and that size of these sources suit size of sources of these incomes.
2. The profits of banks are affected by revenues of the payable interests and the size of the bank that is measured by size of deposits.
3. The liquidity size affects profits of the banks from their traditional sources.
4. Weak effect of the payable commissions, securities portfolio, number of services and liquidity size on profits of banks from non-traditional sources.

The study provides recommendations, including:

- A. The Jordanian banks should diversify their investments and reduce reliance on generating revenues from the traditional sources.
- B. The Jordanian banks should improve their revenues from the non-traditional sources, rely on the new quality of services, and keep pace with the banking innovations and the financial creativity to face competition.
- C. To face competition, the Jordanian banks should seek to merger and increase expenses on the technological development and long-term strategic planning. (*Azzam, 1994*) "Determinants of Demand to the Foreign Investment in Jordanian Economy". ³

This study aims to analyze determinants of demand to the foreign investments in 1994, and examine the aspects related to the foreign investment in Jordan in 1972, how to attract this investment, and the factors that limit demands to this type of investment in Jordan. The study concludes that the gross domestic product, the political stability, local exchange rates, and the trade conditions have a great significance in attracting the foreign investments. It is also concluded that the effect of the foreign investments in developing the Jordanian economy are limited, and when the standard model is used, it is found that it has a positive effect on actual rate of the economic growth and growth of the local market in attracting the foreign investments and their flow to the Jordanian economy. It is also found that they have negative effect on the financial stability.

b) Foreign Studies

M.M. Metwally (2004)" Effect of EU. Foreign Direct Investment In the Middle East"⁴, where this study analyzes nature of the relation between the foreign investments and the economic growth & exportation on Jordan, Egypt and Oman, since most of the foreign investments in these countries come from the European Union. This study identifies effect of both the economic growth rate and interest rates on the foreign investments flow using regression equation. This study concludes that both the growth rates and interests have positive effect on the foreign investments flow, but at different degrees, and that the increased flow of the foreign capital increases the exports of goods and services to the host countries, and accordingly the domestic product. This means attracting additional foreign investments. Andrew Gilmore and Others (2003) ⁵ " Factors Influencing Foreign Direct Investment and

³ Al-Azzam, Nedal (1994), Determinants of Demand to the Foreign Investment in Jordanian Economy, unpublished master thesis, Yarmouk University, Irbid, Jordan.

⁴ Metwally, M. M. (2004), The Effect of EU. Foreign Direct Investment In the Middle East, European Business Review, Vol. 16, No. 4, Australia, P. 381 – 389.

⁵ Gilmore, Andrew, Donell, Aodheen, Carson, David and Cummins, Daryl (2003), Factors Influencing Foreign Direct Investment and International Joint Venture, International Marketing Review, Vol. 20, No. 2, Northern Ireland, P.P. 195 – 215.

² Barbour (2002), " Analysis of Sources of Income of the Jordanian Commercial Banks- a standard study.

International Joint Venture". This is a comparative study between Bahrain and Northern Ireland. It aims to identify the incentives provided and the satisfaction level as to the foreign investments from the general managers' point of view, and the reasons beyond preference of a country over another in establishing projects, whether a full or joint foreign investment. The study concludes that all projects in Bahrain are joint ventures, while in Ireland most of the projects are not joint ventures; (4) projects only are joint ventures. It also concludes that the main factors that help in flow of the foreign investments are the tax rates, infrastructure, and the political stability, which are existing in both countries in different forms. It is noted that the low wages are not one of the main factors for attracting the foreign investments and that the cultural level has no significant effect in attracting the foreign investments. Alvin & Densil (2002) ⁶ "Attracting Foreign Direct Investment In Developing Countries". This study identifies the efforts made by the developing countries to develop their economics with the aim of attracting the foreign investments through adopting a set of promotional procedures and activities. The researchers have designed a statistical model consisting of several explanatory factors that influence flow of the foreign investments, like interest rate, growth rate in the country, per capita income, position of balance of payments of the host country, and the culture level. The study concludes that the per capita income is considered the main factor for attracting the foreign investments, in addition to the interest rate and the cultural level. The study recommends that the developed countries should help the developing countries to increase the foreign investments.

c) Concept, objectives and forms of the foreign investment

i. Concept of foreign investment

There are many definitions for this type of foreign investments, the most important definitions given to this concept are provided by the international organizations and bodies:

- a. International Money Fund (IMF) ⁷. IMF defines the foreign investment as "a company or an organization that makes investment in foreign projects where the investor's share is (10%) or more of the project's capital, provided such ownership has a power to influence the organization's management".
- b. United Nations Conference on Trade and Development (UNCTAD): According to UNCTAD, the foreign direct investment is " a type of the international investment, in which a foreign investor

owns at least (10%) of the company's capital or the voting power in its Board of Directors"

- c. Organization for Economic Cooperation and Development (OECD) According to OECD, the foreign direct investment is "any stable investment activity in the country of origin that has assets in the host country with the aim of investment and profits".

ii. Objectives of the Foreign Investment

1. To increase production and productivity which leads to increasing the national income and higher per capita income, and accordingly improving people's living standard.
2. To provide services to citizens and investors.
3. To provide employment opportunities and reduce unemployment.
4. To increase capital formation rates of the country.
5. To provide different specializations like technicians, administrators, and skilled labor.
6. To produce goods and services that satisfy the citizens' needs, and export the surplus which provides necessary foreign currencies to purchase machines and equipments and increase the capital formation. ⁸ In its policy to attract the foreign investments, the Kingdom uses various methods such as encouraging the joint ventures, or establishing economic projects fully owned by the foreign investor, and allowing the multinational corporations to open branches in the Kingdom or through allowing these companies to enter into agreements with the local companies for the purpose of being granted licenses on rights of use of a certain technology and marketing it in the local market. Further, the Kingdom provides several legislative, legal, administrative and technical incentives and facilities as well as the excellent infrastructure to attract these types of investments. This has led to establishing a lot of investment projects that have made Jordan an important center for attracting the foreign investments in the Middle East. The legal incentives and facilities represent a variety of legislation and laws that provide a suitable climate to establish the foreign investment projects. The most noticeable provisions in these law include adopting of principle of equality between the national investor and the foreign investor before the law, free movement of capital, and conformity of laws of tax and customs, as well as the free economy policy adopted by the Kingdom.

As to the administrative and technical incentives and facilities, they include providing the necessary information and data to the investors to enable them to prepare economic feasibility studies on the projects they wish to establish in Jordan, providing infrastructures and the required services to establish the investment

⁶ -Wint, Alvin and Densil Williams (2002), Attracting Foreign Direct Investment In Developing Countries, The International Journal Of Public Sector Management, Vol. 15 No. 5, P.P. 361-374

⁷ Hassan Khader " Foreign Direct Investment: Detentions and Issues" Selselat Jesr Atanmiah, issue 22, Arab Planning Institute/Kwait, 2004, p.3.

⁸ Wikipedia " text of the Creative Commons License" 13.10.2013

projects, and providing lands and energy necessary to the investment projects and other necessary low cost facilities compared to the global prices.

Undoubtedly, the measures taken by Jordan to open doors of investments to the Arab and foreign investors are considered positive steps for attracting capitals that serve in the comprehensive economic development in the country. The "foreign investments" have been a key factor for the economic growth and boom in a number of countries like the United States, states of Western Europe, China, India, etc, and for raising and improving living standards of their citizens.⁹

iii. *Forms of Foreign Investment*

The foreign direct investments are considered the most important foreign source of funding for the host countries in developing their economics, and they have become an indicator to degree of economic openness and globalization through the multinational companies that invest through their branches worldwide and in different industrial sectors.

a. *Nature of Foreign Investment*¹⁰

The foreign investments have become a tool to reduce the gap between size of domestic sources and requirements of economic growth. The most important definition of the foreign investment is provided by IMF which defines it as "a fixed share for the investor who resides in another country and participates in a project". According to the criterion provided by IMF, the investment is not considered direct unless the foreign investor owns 10% or more of capital of a business company and 10% of the voting rights in such company, and this share should be sufficient so that the investor can express his opinion in the Board of Directors. Also, IMF considers the foreign investor "a type of the international investment that reflects the objective of having a permanent interest in a company existing in another country". This interest shows a long relationship between the direct investor and the company, in addition that the direct investor enjoys high degree of influence in management of the company.

b. *Different Forms of Foreign Direct Investment*

(Wickham, 1989) argues that the foreign direct investment represents the final phase that leads to increased production capacity abroad through a branch, and granting the investors the right to seek room in managements for the purpose of having a permanent interest in the business of a company in the host country with the aim of effectively influencing the managements of the company.

According to Joffre, the current preference of the western companies including the startups at the international level is this form of foreign direct investment. This is attributed to four reasons: speed, risks, decreased capital of companies, and the necessity to overcome the big obstacles that prevent entry.

According to Bouyeure, the reasons beyond the foreign direct investment are:

1. *Searching for the economic cooperation*

The increased competitiveness in the international environment, where the companies are necessarily required to define the weaknesses in knowledge and skills and how to be planned rapidly. The fastest way to address these defects is formation of strategic alliances.

According to Folta, the economic diversity may drive a client to invest in different activities and skills away from the origin domain. This technological distance shows the case of uncertainty faced by the companies.

Cooperation will lead to increasing the partner's sources through collecting the integrated skills, especially that it reduces obstacles of size and risk; and this is why it will become the best solution for companies.

2. *Strategic Alliances*

Strategic alliances is a form of organization-interrelations in which the competitors exert their efforts in their business in part or in whole. Alliances means the concentered projects selected by different parties, and the desire to approach toward common goals or the goals that require alliance.

Alliance is authorization of selection

The aim of the strategic alliances is mingling between the competition and cooperation, where they are difficult to manage from the third parties' point of view; various cultures and personal interests. Sensitivity of this management drives us to determine the administrative constants in the midst of permanent instability. The increased trade exchanges at the global level, the need to propose products, and the increasingly invented technical expertise which force the executive managers in the industrial and service companies to carry out the operation mechanisms that require cooperation, networks and alliances among companies.¹¹

VIII. INCEPTION AND ESTABLISHMENT CONDITIONS OF THE JORDANIAN CENTRAL BANK

The Jordanian Monetary Council, established on 20th July 1949, was responsible for the money affairs

⁹ Sawsanah Newspaper, 2013

¹⁰ Dr. Hamdani Mohammad, Bolender Bashir "Fact of Foreign Direct Investments and Economic Growth Events in the Arab Countries", Oran University, Algeria, Journal of Studies and Research, Djelfa University, Algeria, Vol.5, issue 11, (2013).

¹¹ Ibid

in the Kingdom, like issuance of currency, reservation of the sterling reserves, and investing these reserves in treasury bonds and bills issued in sterling¹². This council consisted of a chairman and four members appointed by the Council of Ministers; three English members and two Jordanian members. The principal office of the Council was in London where it designated a representative in Jordan who was called (Money Controller).

In 1957, the principal office was moved to Amman, and it was reformed to increase the Jordanian representation, where it consisted of four Jordanians including the chairman and one non-Jordanian members.

The most important decision of the new council was to maintain a principal office in London, form the investment committee, and implement instructions of the council concerning sale and purchase of the British governmental bonds and controlling the British treasury bonds owned by the council.¹³

While the Jordanian Monetary Council was exercising its business, in 1951 the currency control department was established after being separated from the investment department. This department was responsible for controlling the currency affairs. Accordingly, the number of the bodies controlling the monetary affairs got increased, and thus there was a need for a comprehensive monetary policy in the Kingdom that helps in the economic growth and bloom.

The World Bank Mission that visited Jordan in 1955 to study its economic conditions was the body that indicated to the necessity of establishment of a central bank in Jordan. In 1957, The World Bank Mission published its report on the economic growth in Jordan. Though the World Bank Mission indicated to the necessity of establishment of a central bank in Jordan, it recommended to wait for a while due to lack of appropriate banking environment, lack of trained staff, and lack of sufficient and accurate statistics on the banking activity in Jordan. But In 1956, the Minister of Finance and Economy had announced that the government intended to establish a central bank in Jordan as soon as possible regardless of recommendations of the World Bank as to the delay. In 1959, Law No. (4) was issued which provided for establishment of a central bank in the Kingdom to be responsible for assurance of currency, reservation of reserves for currency stability purposes, and regulation of credits, and to work as representative of the government. In the same year, another two laws were issued; Law No (5) of 1959 on Control of Foreign Currency.¹⁴

In 1960, the Government made the first amendment to the Central Bank Law where this amendment provided for preventing the individuals and companies from dealing with the Central Bank, and exempting the profits of the Central Bank from taxes and fees.

In 1962, the Government requested the Monetary Council to take necessary practical steps to accelerate establishment of a central bank. Accordingly, the Council sent six employees to London for the purpose of training on the banking and trade business, and it closed the Council Office in London to be located in Amman. Also, the Council decided to cancel the Investment Committee and to transfer its powers to Amman. In 1963, the Council allocated 300 thousand J.D to establish a new building to be the principal office of the central bank, and it sent 12 employees to London for training purposes.¹⁵

On 07.09.1963, the Council of Ministers issued a decision on opening the first section of the Central Bank Law concerning formation of the independent legal personality, and the second section concerning appointment of the governor, vice-governor, board members, and their powers.¹⁶

IX. RESULTS

This section contains an analytical presentation of the results of the study that aims to indentify effect of the foreign direct investment (trading volume and subscribed shares) on profits of the Jordanian Central Bank for the period (1980-2012). The results are presented according to the hypotheses of the study.

X. HYPOTHESES TESTING

First hypothesis: there is no statistically significant effect at the significance level ($\alpha \leq 0.05$) for trading volume on net profit of the Jordanian Central Bank according to the financial statements listed in Amman Stock Exchange for the period (1980-2012).

To test this hypothesis, the correlation coefficient between the trading volume and the net profit is measured, and the linear Regression Analysis is used to identify effect of the trading volume on the net profit in the Jordanian Central Bank. The results are provided in the tables elow.

¹² Bassam Alattary " History of Banking System in Jordan" Journal of Banks, Jordan, 1st issue, January 1983, p 23.

¹³ Abdullah Almaliki, Encyclopedia in History of Jordanian Banking System, 1st vol, Al-Urdiniah for Publishing and Printing, Amman, 1996.

¹⁴ Ibid, p 35

¹⁵ Ziad Ramadan, Management of Banking Operations, the University of Jordan, Amman, 1982, p 195

¹⁶ Mohammad Said Alnabils, Historical Development of the Banking and Financial System in Jordan, publications of Committee of History of Jordan, Amman, 1994, pp 25-28.

Table (1) : Correlation coefficient between the trading volume and the net profit

Independent variable	correlation coefficient	Statistical significance
Trading volume	0.935	0.00

Table (1) shows that the correlation coefficient and the statistical significance is (0.00) which is a high and statistically significant value.

Table (2) : Regression analysis for the trading volume on the net profit

Independent variable	Value t	Statistical significance t	B	R	R ²	Value t	Statistical significance t
Trading volume	14.402	0.00	0.067	0.935	0.874	207.418	0.00

Dependent variable: net profit

Table (2) shows that there is a statistically significant effect for the trading volume on the net profit, where the value (f) is (207.418) with a statistical significance of (0.00), the value (R) is (0.935), the value (R²) is (0.874), thus the hypothesis is refused, and the alternative hypothesis is accepted to be as follows:

" there is a statistically significant effect at the significance level ($\alpha \leq 0.05$) for trading volume on net profit of the Jordanian Central Bank according to the financial statements listed in Amman Stock Exchange for the period (1980-2012).

Second hypothesis: there is no statistically significant effect at the significance level ($\alpha \leq 0.05$) for number of subscribed shares on the net profit in the Jordanian Central Bank according to the financial statements listed in Amman Stock Exchange for the period (1980-2012).

To test this hypothesis, the correlation coefficient between number of subscribed shares and the net profit is measured, and the linear Regression Analysis is used to identify effect of number of subscribed shares on the net profit in the Jordanian Central Bank. The results are provided in the tables below.

Table (3) : Correlation coefficient between number of subscribed shares and the not profit

Independent variable	correlation coefficient	Statistical significance
Number of subscribed shares	0.672	0.00

Table (3) shows that the correlation coefficient is (0.672) and the statistical significance is (0.00) which is a medium and statistically significant value.

Table (4) : Regression analysis for the subscribed shares on the net profit

Independent variable	Value t	Statistical significance t	B	R	R ²	Value t	Statistical significance t
Number of subscribed shares	9.444	0.00	0.153	0.865	0.748	89.193	0.00

Dependent variable: net profit

Table (4) shows that there is a statistically significant effect at the significance level for ($\alpha \leq 0.05$) for number of subscribed shares on the net profit, where the value (f) is (89.193) with a statistical significance of (0.00), the value (R) is (0.865), the value (R²) is (0.748), thus the hypothesis is refused, and the alternative hypothesis is accepted to be as follows:

" there is a statistically significant effect at the significance level ($\alpha \leq 0.05$) for number of subscribed shares on the net profit in the Jordanian Central Bank according to the financial statements listed in Amman Stock Exchange for the period (1980-2012).

XI. RESULTS AND RECOMMENDATIONS

a) Analysis Results

Through testing the hypotheses and analyzing the data, the following results are found:

1. There is an effect between the trade volume on the net profits of the Central Bank. This effect shows that when the trading volume increases, the profits of the bank increases.
2. There is an effect between number of subscribed shares and the net profits of the Central Bank. This effect shows that when the bank increases number of subscribed shares, its profits increase.

These results shows validity of the hypotheses and data used in analysis.

b) Recommendations

Upon the results found in the analysis process and the effect found between the variables, it is recommended that:

The Central Bank should increase trading transactions continuously in order to be able to increase and maximize its investments. further, the Central Bank should increase number of subscribed shares. All these transactions contribute to increasing investments of the Central Bank, and accordingly increasing profits of the Central Bank.

Foreign Direct Investment and International Joint Venture , International Marketing Review , Vol. 20 , No. 2 , Northern Ireland .

3. Wint , Alvin and Densil Williams (2002) , Attracting Foreign Direct Investment In Developig Countries , The International Journal Of Public Sector Management , Vol. 15 No. 5 .

REFERENCES RÉFÉRENCES REFERENCIAS

Arabic References

1. Adnan Qadoumi " Analytical Study, the Factors Affecting the Attraction of the Foreign Direct Investments to Jordan for the period (1995-2004), Department of Financial and Banking Sciences, University of Applied Sciences.
2. Barbour (2002), " Analysis of Sources of Income of the Jordanian Commercial Banks-"a standard study.
3. Al-Azzam, Nedat (1994), Determinants of Demand to the Foreign Investment in Jordanian Economy, unpublished master thesis, Yarmouk University, Irbid, Jordan.
4. Hassan Khader " Foreign Direct Investment: Detentions and Issues" Selselat Jesr Atanmiah, issue 22, Arab Planning Institute/Kwait, 2004,
5. Wikipedia " text of the Creative Commons License" 13.10.2013
6. Dr. Hamdani Mohammad, Bolender Bashir " Fact of Foreign Direct Investments and Economic Growth Events in the Arab Countries", Oran University, Algeria, Journal of Studies and Research, Djelfa Univesrity, Algeria, Vol.5, issue 11, (2013).
7. Bassam Alattary " History of Banking System in Jordan" Journal of Banks, Jordan, 1st issue, January 1983,
8. Abdullah Almaliki, Encyclopedia in History of Jordanian Banking System, 1st vol, Al-Urdiniah for Publishing and Printing, Amman, 1996
9. Ziad Ramadan, Management of Banking Operations, the University of Jordan, Amman, 1982,
10. Mohammad Said Alnabils, Historical Development of the Banking and Financial System in Jordan, publications of Committee of History of Jordan, Amman, 1994, pp 25-28.

Websites:

1. Sawsanah Newspaper, 2013

Foreign References

1. Metwally, M. M. (2004), The Effect of EU. Foreign Direct Investment In the Middle East, European Business Review, Vol. 16, No. 4, Australia, P.
2. Gilmore, Andrew, Donell, Aodheen, Carson, David and Cummins, Daryl(2003),Factors Influencing



GLOBAL JOURNAL OF MANAGEMENT AND BUSINESS RESEARCH: D
ACCOUNTING AND AUDITING

Volume 15 Issue 1 Version 1.0 Year 2015

Type: Double Blind Peer Reviewed International Research Journal

Publisher: Global Journals Inc. (USA)

Online ISSN: 2249-4588 & Print ISSN: 0975-5853

Production Efficiency of Sugar Factory of Bangladesh: An Application of Data Envelopment Analysis

By Md. Nazmul Islam

Mawlana Bhasani Science and Technology University, Santos, Bangladesh

Abstract- Measuring the efficiency of production departments is an important part of promoting and maintaining efficient operations. Dataenvelopment analysis (DEA) is a linear programming-based technique which mirrors the capability of a decision making unit to attain the highest level of output from a given set of inputs.. To measure the efficiency, we have considered the use of sugarcane and crushing days as in put-variable and the amount of sugar production as an output-variable. About 99.6 percent of variations in the output variable was explained by these explanatory input variables ($R^2 = 99.6$ percent).Applying DEA under CRS technology assumption, average production efficiency score is.97 in the sugar units .This indicates that on an average, the firms could increase their output by 3 percent with the existing level of inputs. Out of 10 sugar units,4 units showed significant decrease in efficiency.TSM had used excess 8.90 percent sugarcane and 31.20 percent crushing days due to production inefficiency and this unit would be able to increase sugar production by 9.77 percent as compared to peer units.

Keywords: *data envelopment analysis, bsfic, input/output oriented.*

GJMBR - D Classification : *JEL Code : M49*



Strictly as per the compliance and regulations of:



RESEARCH | DIVERSITY | ETHICS

Production Efficiency of Sugar Factory of Bangladesh: An Application of Data Envelopment Analysis

Md. Nazmul Islam

Abstract- Measuring the efficiency of production departments is an important part of promoting and maintaining efficient operations. Data envelopment analysis (DEA) is a linear programming-based technique which mirrors the capability of a decision making unit to attain the highest level of output from a given set of inputs.. To measure the efficiency, we have considered the use of sugarcane and crushing days as input-variable and the amount of sugar production as an output-variable. About 99.6 percent of variations in the output variable was explained by these explanatory input variables ($R^2 = 99.6$ percent).Applying DEA under CRS technology assumption, average production efficiency score is.97 in the sugar units .This indicates that on an average, the firms could increase their output by 3 percent with the existing level of inputs. Out of 10 sugar units,4 units showed significant decrease in efficiency.TSM had used excess 8.90 percent sugarcane and 31.20 percent crushing days due to production inefficiency and this unit would be able to increase sugar production by 9.77 percent as compared to peer units.

Keywords: data envelopment analysis, bsfic, input/output oriented.

1. INTRODUCTION

There is an increasing anxiety among the firms regarding the level of efficiency with which they assess the position of the compared work to their competitors. Sugar industry is one of the major agro-based industries that are playing a vital role in the rural development of our country. At present 15 sugar mills are running in producing cane-sugar in Bangladesh under direct control and supervision by BSFIC (Bangladesh sugar and food Industries Corporation). The sugar industry provides direct employment to large number of people and indirect employment to millions. The cane-sugar industry is one of the oldest industries in Bangladesh. Near about 5.0 Million people depend on sugarcane cultivation and 16,000 labor force engaged in sugar industry (BSRI, 2004). Sugar industry is a losing concern in Bangladesh. The main problems of the sugar industry are low recovery rate, more processing loss and low sugar price and low capacity utilization. Efficiency of the sugar mills are decreasing year after year. The purpose of this paper is to evaluate the efficiency of cane-sugar industry of Bangladesh. This

paper describes the use of a linear programming technique called data envelopment analysis (DEA) to measure the overall efficiency of decision-making units (DMUs). White sugar is produced from sugarcane through sugar mills. In Bangladesh, Sugarcane based sugar factories are directly controlled by the Government of Bangladesh since the independent of Bangladesh. Sugar production is not sufficient and only about 2 lack metric tons of sugar is produced from the sugarcane and about 12 lack metric tons of sugar is supplied by private sugar producing mills where sugar are produced from imported raw sugar. The purpose of this paper is to present a methodology to evaluate efficiency and effectiveness of sugar factories in Bangladesh. The methodology is based on Data Envelopment Analysis (DEA) proposed by Charens et. at, 1978. DEA may be applied to allow each of the sugar mills in Bangladesh to evaluate them in terms of how efficient and effective they are compared to one another.

Ferrantio et al.(1995) examined the effect of organizational form on the efficiency of Indian sugar industry. Using the panel data set for 126 firms, covering the period from 1980-81 to 1984-85,the study observed average TE score of 0.85.The study concluded that the majority of sugar factories were operating close to the efficient frontier. The evidence to the organizational differences among the sugar firms confirms that there exists a slight difference between the efficiency of co-operative, public, and private sugar factories.

Sing (2006) utilized the technique of DEA to analyze the efficiency of 36 sugar mills of Uttar Pradesh of India operating during the year 2003-04.The study observed the prevalence of 9 percent inefficiency among the selected sugar firms. It has been also observed that 14 percent of sugar mills attained efficiency score equal to 1 and thus, identified as globally efficient under the constant returns-to-scale technology. A pressing need for capacity expansion of sugar mills has also been notified because most of the sugar mills are found to be operating in the zone of increasing return -to-scale. The post-DEA regression analysis reveals that net sugar recovery and plant size encompass a significant and positive effect on overall technical efficiency and scale efficiency of the sugar mills of Up of India.

Author: Assistant professor, Department of Business Administration, Mawlana Bhasani Science and Technology University, Santos, Tangail, Bangladesh. e-mail: nazmul_ais04@yahoo.com

Dwivedi et al (2014) presented a working paper entitled, "Efficiency Measurement of Indian Sugar Manufacturing Firms: A DEA Approach". They have used to calculate the technical and scale efficiency measures of the public and private sugar manufacturing firms of Indian Sugar Industry (2006 to 2010). Empirical analysis using the panel data of five years from 43 Indian sugar manufacturing firms demonstrates that Indian firms have achieved, on an average technical efficiency, about 86-90 percent. From both input and output orientation industry efficiency average in a CRS is the same while it is different for VRS and showing better efficiency in case of output orientation.

Joshi et al (2009) wrote an article entitled, "Measuring Production Efficiency of Readymade Firms." The study was based on the primary data collected from eight ready-made garment firms located in Bangalore, India. To measure the efficiency, they considered the number of stitching machines and number of operators as input-variables and the number of pieces of garment produced as an output-variable. The DEA results showed that under the CRS technology assumption, average production efficiency score in the garment firms works out to be 0.75. This indicated that on an average, the firms could increase their output by 25 percent with the existing level of inputs. They also pointed out that DEA is an appropriate technique, as it considers multiple input-output variables to measure the relative performance of individual firms.

The literature review on the subject undoubtedly indicates that there has not been any study conducted on the sugar industry of Bangladesh that has used DEA to measure the production efficiency of individual sugar mill. This study measures the production efficiency of ten sugar mills of our country.

II. METHODOLOGY

This study covers ten sugar manufacturing firms of Bangladesh. These are Takhurgaon Sugar Mills Ltd.(TSM), North Bengal Sugar Mills Ltd.(NBSM), Pabna Sugar Mills Ltd.(PBSM), Shampur Sugar Mills Ltd.(SHSM), Foridpur Sugar Mills Ltd.(FSM), Kushtia Sugar Mills Ltd.(KSM), Joypurhat Sugar Mills Ltd.(JHSM), Carew & Co. (Bangladesh) Ltd.(C & Co), Natore Sugar Mills Ltd.(NTSM), Mobarakganj Sugar Mills Ltd.(MBSM). There are 15 sugar mills running at present in Bangladesh. The data is collected from the individual sugar mills and the consolidated data from the BSFIC during the period during 2004 to 2013. Data for the study is obtained from secondary sources in the form of annual reports of the sugar factories for the period 2004 to 2013. The selection of sugar mills will be sufficient to make conclusion about the sugar mills of Bangladesh. The process of measuring efficiency indicators can be converted into output and input variable. Cane-based sugar is treated as output and sugarcane used in sugar

production and crushing days are taken as input variables for this study. It is to be noted that for efficiency analysis molasses production is not considered as output.

Data Envelopment Analysis (DEA) is a non-parametric mathematical programming to estimate the frontier function. DEA provides the efficiency of different firms operating on same input output variable. We illustrated the DEA method from both input and output orientation. The input-oriented model aims to minimize inputs while satisfying the given output levels. The output-oriented model attempts to maximize outputs without requiring more of any of the input variables. The constant returns to scale technology (CRS) imply that the production technology under consideration is such that, an increase in all the inputs by some proportion results in an increase in the outputs by the same proportion. Suppose a firm operates on two inputs (X_1 and X_2) to produce a single output Y . So the production function can be given as below

$$Y = f(X_1, X_2)$$

This equation can be rewritten as follows

$$1 = f(X_1/Y, X_2/Y) \text{ (assuming constant returns to scale).}$$

In an input oriented measure the basic principle is to reduce inputs without reducing the amount of output. In calculating relevant results we have used software of DEAP Version 2.1.

This paper applies DEA methodology to measure production efficiency of the sugar factory of Bangladesh. DEA technique was first formulated by Charnes, Cooper and Rhodes in 1978. We have used Input oriented DEA specifically VRS and CRS model. For calculation, we have followed DEAP version 2.1 by Tim Coelli (1996). Data Envelopment Analysis (DEA) measures the efficiency of a given decision making units (DMU) in a group relative to the best practicing DMU in that group. It helps to show how relative efficiencies can be estimated and identify units that are relatively less efficient compared to the best performing DMU. Here, we have considered input variables like sugarcane used in metric tons and total crushing days and production sugar as output variable in the selected sugar mills under the study period.

III. OBJECTIVES OF THE STUDY

The specific objective of the study is to find out the main influencing factors for sugar production and efficiency of the sugar mills of Bangladesh. Other objectives of the study given below:

1. To find out the influencing factors of sugar production.
2. To assess the production efficiency of the cane-sugar mills.

3. To estimate the trend of cane-sugar production and cane used in sugar production during the study period.
 4. To provide suggestions for increasing efficiency position in the sugar industry.
- #### IV. HYPOTHESES OF THE STUDY
1. There is no significant difference in recovery rate of sugar between 1st five years and 2nd five years among the sugar mills during the study period.
 2. There is no significant difference in actual daily crushing capacity between 1st five years and 2nd five years among the sugar mills during the study period.
 3. There is no significant difference between observed recovery rate and actual recovery rate of the sample units during the study period.

V. RESULT & DISCUSSION

Table 1

Regression Analysis

Multiple R	R ²	Adjusted R ²	F-value	Significance
0.999	0.997	0.996	1165.16	0.00

Selection of appropriate input and output variables is an important stage in DEA analysis. A model with a large number of variables is one that may fail to have any discriminatory power between firms because most firms will tend to be rated efficient (Majumdar, 1994). Therefore, input-output variables in DEA should be minimal. Here, the output variable is considered as the average production of sugar where as the input variables are sugarcane crushed and crushing days.

Multiple regression analysis has been conducted to know the extent of variation in sugar firms produced per year. Table 1 indicates that the output is significantly correlated with inputs such as sugarcane crushed and crushing days. The coefficient of correlation, R-square and adjusted R-square of input variables included in the model are 0.999, 0.997 and 0.996 respectively which indicates almost cent percent total variance explained by the variables included in the model.

Table 2

Overall Efficiency Summary of Sugar Mills of Bangladesh

Mills	Entire Period	1 st half	2 nd half	Growth Rate(%) ^a	t- test Paired
TSM	0.911	0.888	0.831	-6.35	2.41**
NBSM	1.000	0.990	0.991	0.12	0.08
PBSM	0.954	0.939	0.854	-9.01	3.93**
SHSM	0.950	0.914	0.862	-5.63	2.75**
FSM	0.993	0.942	0.933	-0.93	0.09
KSM	0.972	0.932	0.874	-6.23	2.64**
JHSM	0.959	0.909	0.960	5.68	1.24
NTSM	0.960	0.913	0.917	0.44	1.55
C&Co.	0.994	0.978	0.920	-5.91	2.08
MBSM	0.989	0.942	0.932	-1.04	0.08
All mills	0.969	0.930	0.910		

Notes: i) * represents growth rate average efficiency during 1st half period in comparison to 2nd half period; ii) ** represent that the value is significant at 5 percent level. (Note: In paired t-test, 1st 5 years efficiency scores and 2nd 5 years efficiency scores were taken together at a time. However, the positive and negative growth rate of JHSM and C& Co. were 5.68 and 5.91 respectively seem to be efficient but they were in significant.)

Source: Author's calculation.

The analysis of table 2 reveals that for the entire period of the study, average efficiency was 0.969 percent, during 1st half of the period, sugar industry had found to be operating at the efficiency level of 96 percent in each year. But during 2nd half of the period, sugar industry was running at 91 percent efficiency level. Growth rate was positive for JHSM and NTSM by 5.68 and 0.44 percent respectively. The positive growth rate

of JHSM was insignificant for the study period. Other selected sugar mills showed negative growth rate of which the highest negative growth rate was found in PBSM i.e., 9.01 percent followed by TSM, KSM, C & Co., SHSM for 6.35 6.23, 5.91 5.63 percent respectively which were significant except C& Co., for the study period.

Table 3

Utilization of Individual Input-Output Variables of the Selected Sugar Mills
(VRS Input Oriented DEA)

DMU	Te	Peers	Variable	Original	Expected	Diff.	%(Diff.)
TSM	0.911	NBSM	Sugar	6631.74	7279.56	647.82	9.77
			Cane	100366.00	100366.00	0.00	0.00
			Days	81.70	61.70	-20.00	-24.48
NBSM	1.000	NBSM	Sugar	14935.87	14935.87	0.00	0.00
			Cane	205926.50	205926.50	0.00	0.00
			Days	126.00	126.00	0.00	0.00
PBSM	0.954	NBSM	Sugar	6517.85	6835.58	317.73	4.87
			Cane	94244.70	94244.70	0.00	0.00
			Days	70.90	57.94	-12.96	-18.28
SHSM	0.950	NBSM	Sugar	3832.68	4032.61	199.93	5.22
			Cane	55599.10	55599.10	0.00	0.00
			Days	62.90	34.18	-28.72	-45.66
FSM	0.993	NBSM	Sugar	8224.60	8286.637	62.04	0.75
			Cane	114251.00	114251.00	0.00	0.00
			Days	109.00	70.240	-38.76	-35.56
KSM	0.972	NBSM	Sugar	6257.20	6436.87	179.67	2.87
			Cane	88747.60	88747.60	0.00	0.00
			Days	80.50	54.56	-25.94	-32.22
JHSM	0.959	NBSM	Sugar	7318.70	7633.12	314.42	4.30
			Cane	105240.70	105240.70	0.00	0.00
			Days	72.30	64.70	-7.60	-10.51
NTSM	0.960	NBSM	Sugar	10235.80	10662.64	426.84	4.17
			Cane	147009.90	147009.90	0.00	0.00
			Days	101.20	90.38	-10.82	-10.69
C & Co	0.994	NBSM	Sugar	8982.58	9040.25	57.67	0.64
			Cane	124641.40	12641.40	0.00	0.00
			Days	109.10	76.63	-32.47	-29.76
MBSM	0.989	NBSM	Sugar	9248.10	9355.29	107.19	1.16
			Cane	128984.90	128984.90	0.00	0.00
			Days	97.50	79.30	-18.20	-18.67

Source: Author's calculations.

Table 3 indicates the utilization position of input variables sugarcane crushed, crushing days and output of the selected sugar mills in relation to efficient sugar mills under the study period. Using the method of VRS input oriented DEA it was estimated that TSM, PBSM, SHSM, FSM, KSM, JHSM, NTSM, C & Co, MBSM were inefficient units relative to the efficient unit NBSM. If it could be possible to recover underutilization of the variable crushing days by 24.48 percent, 18.28 percent, 45.66 percent, 35.56 percent, 32.22 percent, 10.51

percent, 10.69 percent, 29.76 and 18.67percent for the units TSM, PBSM, SHSM, FSM, KSM, JHSM, NTSM, C & Co and MBSM respectively then these units would be efficient like NBSM. Furthermore, it would be possible to expand the output level 9.77 percent by TSM, 4.87 percent by PBSM, 5.22 percent by SHSM, 0.75 percent by FSM, 2.87 percent by KSM, 4.30 percent by JHSM, 4.17percent by NTSM, 0.64percent by C & Co and 1.16 percent by MBSM during the study period.

Table 4

Utilization of Individual Input Variables of the Selected Sugar Mills
(CRS Input Oriented DEA)

DMU	Te	Peers	Variable	Original	Expected	Excess	%(Excess)
TSM	0.911	NBSM	Sugar	6631.74	6631.74	0.00	0.00
			Cane	100366.00	91434.31	8931.69	8.90
			Days	81.70	56.21	25.49	31.20
NBSM	1.000	NBSM	Sugar	14935.87	14935.87	0.00	0.00
			Cane	205926.50	205926.50	0.00	0.00
			Days	126.00	126.00	0.00	0.00
		NBSM	Sugar	6517.85	6517.85	0.00	0.00

PBSM	0.954		Cane	94244.70	89864.07	4380.63	4.65
			Days	70.90	55.25	15.65	22.07
SHSM	0.950	NBSM	Sugar	3832.68	3832.68	0.00	0.00
			Cane	55599.10	52482.89	3116.21	5.60
			Days	62.90	32.49	30.41	48.35
FSM	0.993	NBSM	Sugar	8224.60	8224.60	0.00	0.00
			Cane	114251.00	113395.68	855.32	0.75
			Days	109.00	69.71	39.29	36.05
KSM	0.972	NBSM	Sugar	6257.20	6257.20	0.00	0.00
			Cane	88747.60	86270.39	2477.21	2.79
			Days	80.50	53.04	27.46	34.11
JHSM	0.959	NBSM	Sugar	7318.70	7318.70	0.00	0.00
			Cane	105240.70	100905.69	4335.01	4.12
			Days	72.30	62.04	10.26	14.19
NTSM	0.960	NBSM	Sugar	10235.80	10235.80	0.00	0.00
			Cane	147009.90	141124.85	5885.05	4.00
			Days	101.20	86.76	14.44	14.27
C &Co	0.994	NBSM	Sugar	8982.58	8982.58	0.00	0.00
			Cane	124641.40	123846.24	795.16	0.64
			Days	109.10	76.14	32.96	30.21
MBSM	0.989	NBSM	Sugar	9248.10	9248.10	0.00	0.00
			Cane	128984.90	127507.06	1477.84	1.15
			Days	97.50	78.39	19.11	19.60

Source: Authors' calculations.

Table 4 reveals the utilization position of input variables sugarcane crushed, crushing days and output of the selected sugar mills with respect to efficient sugar mills under the study period. Applying CRS input oriented DEA; it was found that TSM, PBSM, SHSM, FSM, KSM, JHSM, NTSM, C &Co and MBSM had shown inefficiency regarding the performance of the best practiced unit NBSM. If it could be possible to reduce excessive use of the variables sugarcane and crushing days by 8.90 percent & 31.20 percent, 4.65 percent & 22.07percent, 5.60 percent & 48.35percent, 0.75 percent & 36.05

percent, 2.79 percent & 34.11percent, 4.12 percent & 14.19percent, 4.00 percent & 14.27percent, 0.64 percent & 30.21percent and 1.15 percent & 19.60 percent for the units TSM, PBSM, SHSM, FSM, KSM, JHSM, NTSM, C &Co and MBSM respectively then these units would be efficient like NBSM.

VI. HYPOTHESIS TESTING

1. There is no significant difference in recovery rate of sugar between 1st five years and 2nd five years among the sugar mills during the study period.

ANOVA: Single factor
Summary

Groups	Count	Sum	Average	Variance
Column 1	10	72.10	7.21	0.04
Column 2	10	67.05	6.70	0.08

ANOVA

Source of variation	SS	df	MS	F	P-value	F critical
Between Group	1.274	1	1.27	21.23	0.000	4.41
Within Groups	1.08	18	0.06			
Total	2.355	19				

Source: Authors' calculations.

In hypothesis testing it is observed that there is significant difference between 1st five years and 2nd five years regarding sugar recovery rate among the sugar mills during the entire study period. Single factor ANOVA reveals that the calculated value of F is 21.23 and the table value of F is 4.41.

ANOVA: Single factor
Summary

Groups	Count	Sum	Average	Variance
Column 1	10	926.0	92.6	2.66.94
Column 2	10	819.14	81.91	297.42

2. There is no significant difference in actual daily crushing capacity between 1st five years and 2nd five years among the sugar mills during the study period.

ANOVA

Source of variation	SS	df	MS	F	P-value	F critical
Between Group	570.97	1	570.97	2.02	0.17	4.41
Within Groups	5079.22	18	282.18			
Total	5650.19	19				

Source: Author's calculations.

The hypothesis regarding actual daily crushing capacity between 1st five years and 2nd five years among the sugar mills reveals that there is no significant difference between the two periods at 5% level of significance. ANOVA indicates that calculated value of F is only 2.02 and the critical value is more i.e., 4.41 for the

study period. Daily crushing capacities of the selected sugar mills were same for the study period.

- There is no significant difference between observed recovery rate (rate given by the sugar industry) and actual recovery rate (actual sugar production/actual cane used) of the sample units during the study period.

One-sample Test

Recovery Rate	Test Value = 6.97					95% confidence interval of the difference
	T	Df	Sig.(2-tailed)	Mean Difference	Lower	Upper
	-7212.30	9	0.000	-6.899	-6.902	-6.897

Source : Authors' calculations.

This table shows the one sample t-test for the recovery rate of the sample units during the study period. Here, calculated $t = -7212.30$ which is significant at 95 percent confidence interval of the difference with 9 degree of freedom and significant at 0.0 percent with 2-tailed test.

So we reject our null hypothesis and it implies that there is a significant difference between observed recovery rate and actual recovery rate of the sample units during the study period.

VII. SUGGESTIONS

- All concerned of the production department of sugar unit should have adequate knowledge in productivity and efficiency.
- Proper arrangement of cultivation of quality sugarcane in sufficient quantities is required.
- Management skills should be increased.
- Foremost attention should be given to maximize output with minimum inputs.
- Proper manpower planning is highly essential.
- Proper utilization of sugarcane and daily crushing capacity must be enhanced.

VIII. CONCLUSION

This paper estimates the production efficiency of the ten sugar factory of Bangladesh using DEA technique. The empirical results suggest that the entire sugar factories are technically efficient during the study period. Only TSM had lowest technical efficiency by 91 percent for the entire period TSM, PBSM, SHSM and

KSM had decreased production efficiency for 2nd half significantly. On the other hand JHSM and NBSM showed increased efficiency but they were insignificant for the study period. VRS input oriented DEA indicates that SHSM would be able to produce more 2.87 percent sugar with same sugarcane and by reducing 32.22 percent crushing days for the study period as compared to peer unit. CRS input oriented DEA depicted that KSM would be able to produce same quantity of sugar by reducing 2.79 percent sugarcane as well as 34.11 percent crushing days if it were an efficient sugar mills. There is a significant difference of actual recovery rate of sugar between 1st five years and 2nd five years for the study period. It is found that there was no significant difference in daily crushing capacity between 1st five years and 2nd five years for the study period. Sufficient high quality sugarcane and overhauling machinery can be able to make inefficient sugar mills to efficient one.

REFERENCES RÉFÉRENCES REFERENCIAS

- Coelli, T. J. (1996). *A Guide to DEAP Version 2.1: A Data Envelopment Analysis (Computer) Program*. Center for Efficiency and Productivity Analysis (CEPA) Working Papers, 96/08. Department of Econometrics, New England University, Armidale: Australia.
- Dwivedi, A. K and Ghosh, P. (2014). *Efficiency Measurement of Indian Sugar Manufacturing Firms: A DEA Approach*, EDI W. P. No. CREED/2014/01.pp.1-16.
- Ferrantio, M. J & Ferrier, G. D(1995). *The Technical Efficiency of Vacuum-Pan Sugar Industry of India: An Application of a Stochastic Frontier Production*

- Function Using Panel Data. *European Journal of Operational Research*, Vol. 80, No.3, pp 639-653.
4. Joshi, R. N and Singh, S. P (2009). Measuring Production Efficiency of Readymade Garment Firms. *Journal of Textile and Apparel, Technology and Management*, Vol. 6, Issue 2, pp.1-11.
 5. Majumdar, S.K.(1994). Assessing firm capabilities: theory and measurement, a case study of Indian Pharmaceutical industry. *Economic and Political Weekly*, M-83-89
 6. Sing. S. P. (2006). Efficiency Measurement of Sugar Mills in Uttar Pradesh, *The ICFAI Journal of Industrial Economics*, Vol.3, No.3, pp.22-38.





This page is intentionally left blank



GLOBAL JOURNAL OF MANAGEMENT AND BUSINESS RESEARCH: D
ACCOUNTING AND AUDITING
Volume 15 Issue 1 Version 1.0 Year 2015
Type: Double Blind Peer Reviewed International Research Journal
Publisher: Global Journals Inc. (USA)
Online ISSN: 2249-4588 & Print ISSN: 0975-5853

The Unprecedented Business Ethical Dilemma in the World Financial Markets

By Prof. Edel Lemus & Dr. Prof. Miguel A. Orta

Carlos Albizu University and Nova Southeastern University, United States

Abstract- The purpose of this article is to explore the importance of business ethics in the corporate business world. Good ethical practices and behaviors are critical to the success of organizations. The first code of professional conduct (as cited in Messier, Glover, and Prawitt, 2008) was introduced and written in 400 BC (Hippocratic Oath). The Sarbanes Oxley Act of 2002 brought financial transparency among corporate management and auditors in order to prevent white collar crime. Clement (2006) found in his study that in top 100 Fortune corporations, only forty engaged on unethical behavior. The Foreign Corrupt Practices Act (FCPA) is one of the fastest changing acts in the criminal law arena. It attempts to curb bribery of foreign officials that give business advantages to those paying the bribe. The Securities and Exchange Commission (SEC) has collected over \$1.4 billion in fines (Turk, 2013) due to both illegal and unethical acts. In today's global economy, corporate scandals are increasing at a rapid pace.

Keywords: *business ethics, code of conduct, fcpa, sarbanes oxley act of 2002, white collar crime, auditing, white collar crime.*

GJMBR - D Classification : JEL Code : M40



THE UNPRECEDENTED BUSINESS ETHICAL DILEMMA IN THE WORLD OF FINANCIAL MARKETS

Strictly as per the compliance and regulations of:



RESEARCH | DIVERSITY | ETHICS

The Unprecedented Business Ethical Dilemma in the World Financial Markets

Prof. Edel Lemus ^α & Dr. Prof. Miguel A. Orta ^ο

Abstract- The purpose of this article is to explore the importance of business ethics in the corporate business world. Good ethical practices and behaviors are critical to the success of organizations. The first code of professional conduct (as cited in Messier, Glover, and Prawitt, 2008) was introduced and written in 400 BC(Hippocratic Oath). The Sarbanes Oxley Act of 2002 brought financial transparency among corporate management and auditors in order to prevent white collar crime. Clement (2006) found in his study that in top 100 Fortune corporations, only forty engaged on unethical behavior. The Foreign Corrupt Practices Act (FCPA) is one of the fastest changing acts in the criminal law arena. It attempts to curb bribery of foreign officials that give business advantages to those paying the bribe. The Securities and Exchange Commission (SEC) has collected over \$1.4 billion in fines (Turk, 2013) due to both illegal and unethical acts. In today's global economy, corporate scandals are increasing at a rapid pace.

Keywords: *business ethics, code of conduct, fcpa, sarbanes oxley act of 2002, white collar crime, auditing, white collar crime.*

I. INTRODUCTION

This article will introduce the importance of business ethics and its purpose. In 1977, Congress passed, The Foreign Corrupt Practices Act (FCPA) in response numerous incidents of bribery and the ethical misconduct by 300 publicly traded companies in the United States (US). In 1988, The Foreign Corrupt Practices Act (FCPA) was further codified as an amendment under the Securities and Exchange Act of 1934.

Business ethics is critical to the accounting profession, because auditors in the public corporate sector need to abide by the principles of the code of professional ethics. There are four major parts to the code. The four important sections under the code of professional ethics as written by Al Momani and Obeidat (2013) are: "(1) principles, (2) rules of conduct, (3) interpretations of the rules of conduct, and (4) ethical ruling"(p.121). Panwar, Paul, Nybakk, Hansen, and Thompson (2014) recommended that incorporating

Corporate Social Responsibility (CSR) to the organization is crucial for its success. Moreno and Capriotti (2009) defined Corporate Social Responsibility (CSR) as the organizations' foundation to seek a better economic, social and environmental aspect by expanding the conceptuality of corporate citizenship and sustainable development. For example, Margolis and Walsh (2003) reviewed 122 research studies and concluded that companies that adopt Corporate Social Responsibility (CSR) have a better relationship between ethics and financial reporting. KPMG (as cited in Thomas and Lamm, 2012) conducted a survey on 250 global companies. KPMG survey concluded that 83% of published financial results were in actual compliance with the principles of Corporate Social Responsibility (CSR). They also found 25% of the companies treat Corporate Social Responsibility (CSR) as a social relationship in the corporate business world (Panwar, Paul, Nybakk, Hansen, & Thompson, 2014).

II. LITERATURE REVIEW

Business ethics it's defined as the existing relationship between ethical judgment and people's ethical choices. Professional accountants consider business ethics synonymous with corporate ethics. Business ethics can be applicable to any existing corporate ethical dilemma that arises across the business environment. Therefore, unethical act is also attributed to the violation of the rule, code and norm of the law (Sparks, & Pan, 2010).

Royae, Ahmadi, and Jari (2013) mentioned that accountants and auditors in the auditing profession should have a high degree of ethical principle and standard. Ethics can help accountants, auditors and the organization (as cited in Massey et al. 2006) to succeed by preventing fraud. The accounting discipline sustainability is supported by business ethics. Empirical studies (as cited in Murphy and Josephine, 2011) demonstrate that stockholder and shareholder theories always present a great deal of ethical differences debate. Also, organizational scandals have guided the government to increase compliance level requirement in the financial market (Royae, Ahmadi, & Jari, 2013).

Business ethics is critical to the accounting profession, because auditors in the public corporate sector need to abide by the principles of the code of professional ethics that is supported by four important sections. The four important sections under the code of

Author α: A.B.D.M.I.B.A is an assistant professor in the Business Department (School of Business) at Carlos Albizu University.
e-mail: edellemus@hotmail.com

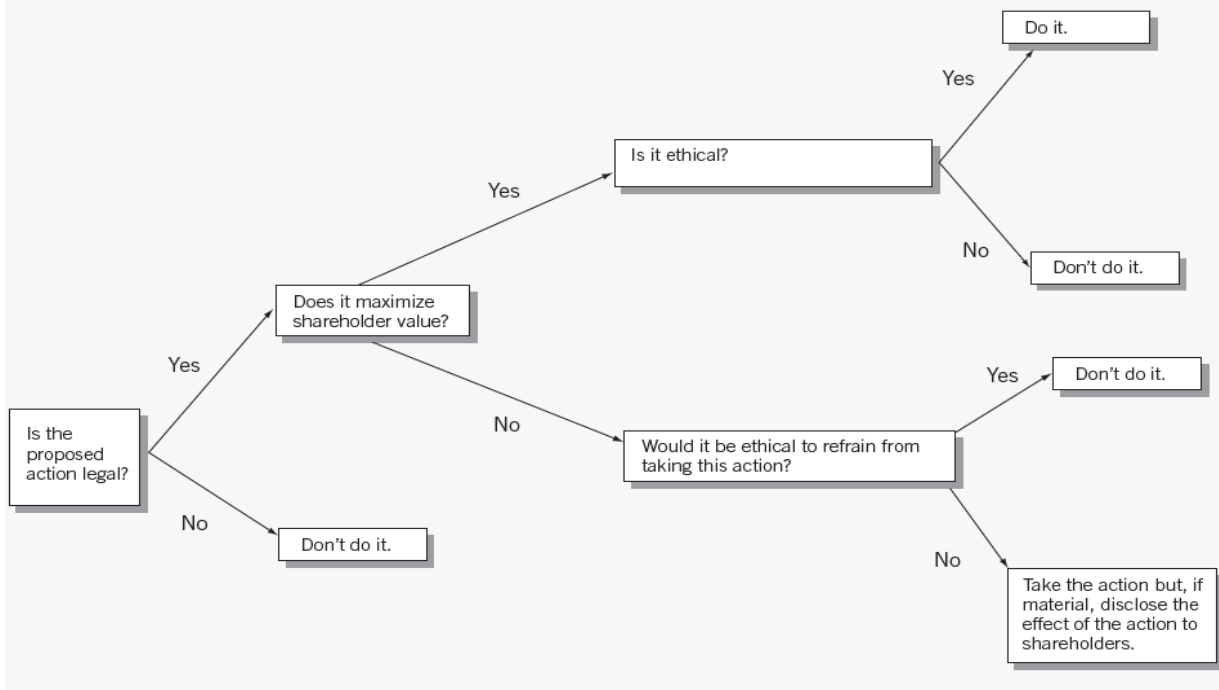
Author ο: J.D.M.I.B.A. is a Participating Professor in the Business Department (School of Business) at H. Wayne Huizenga School of Business and Entrepreneurship in Nova Southeastern University.
e-mail: orta@nova.edu

professional ethics as written by Al Momani and Obeidat (2013) are: "(1) Principles, (2) rules of conduct, (3) interpretations of the rules of conduct, and (4) ethical ruling"(p.121). Auditing is an important function of the profession. In terms of practicality the auditor is required under Generally Accepted Accounting Principles

(GAAP), to audit the company's financial statement and up to the best of their knowledge express a fair opinion with enough objectivity and faithfulness. Therefore, in the accounting profession auditors are affected by different accounting principles and audit ethics (Al Momani, & Obeidat, 2013).

The Ethical Business Leader's Decision Tree

EXHIBIT 2.1 The Ethical Business Leader's Decision Tree



(Bagley, 2013, p. 23)

According to Bagley (2013) the above exhibit 2.1 "provides a tool business leaders and their counsel

can use to evaluate the legal and ethical aspects of their strategy and its implementation" (p.23).

EXHIBIT 2 Accounting and Business Frauds

Company	Nature of Accounting or Business Fraud	Result
Computer Associates International, Inc.	Fraudulently inflated its financial results.	CEO and senior executives indicted. Five executives pled guilty. \$225 million fine.
Enron	Fraudulently inflated its financial results.	Bankruptcy. Senior executives criminally convicted. Over \$60 billion in stock market losses.
HealthSouth	Overstated performance by \$4 billion in false entries.	Senior executives criminally convicted.
Qwest Communications International, Inc.	Improperly recognized \$3 billion in false receipts.	CEO and six other executives criminally convicted of "massive financial fraud." \$250 million SEC fine.
Xerox Corporation	Recognized \$3 billion in revenue prior to when it should have been recorded.	\$10 million fine to SEC. Six executives forced to pay \$22 million.

© Cengage Learning 2014

Warren, Reeve, and Duchac, 2014, p.4)

III. ENRON CORPORATION SCANDAL

The scandal of Enron Corporation (as cited by Lemus, 2014) was the most out landed case of ethical violation in the United States (US) by exercising accounting creativity. The accounting creation of Enron Corporation was supported by three major accounting violations They were The Off-Balance Sheet Method, Mark-to-Market Method and Derivatives Manipulation. The Off-Balance Sheet Method (as cited in Kahn, 2002; Henry, 2002) permitted Enron Corporation to hide losses and restate \$586 million in earnings. The Mark-to-Market Method (as cited in Thomas, 2002) allowed Enron Corporation to report pretax profit by hiding \$1.41 billion. Enron's Derivatives Manipulation (as cited in Albrecht, Albrecht, Dolan, & Malagueno, 2008) increased from \$1.8 billion to \$10.5 billion and also reporting more than \$16 billion in gain for derivatives. Therefore, Enron Corporation by December 2, 2001, determined to file bankruptcy (Lemus, 2014).

IV. THE PURPOSE OF SARBANES-OXLEY ACT OF 2002

The Sarbanes Oxley Act of 2002 was introduced by Congress on July 25, 2002, and signed by former President George W. Bush in response to the corporate scandals in the United States (US). The purpose of the Sarbanes Oxley Act of 2002 was to restore investors trust and financial confidence (Miller, 2010). Braun, Tietz and Harrison (2008) indicate that Sarbanes Oxley Act of 2002 strive to enhance the internal accounting control system of publicly traded corporations by aligning management, company's financial reports and auditors reliability when expressing a fair opinion over the financial statements. Publicly traded companies have invested millions of dollars in upgrading the internal accounting control system. Chief Executive Officer (CEO) and Chief Financial Officer (CFO) are responsible for the materiality of the information presented in the financial statements. Williams, Haka, Bettner, and Carcello, (2010) wrote that Sarbanes Oxley Act of 2002 since its enactment has affected the managerial accounting aspect of an organization, because of the high compliance cost. Therefore, the main goal of Sarbanes Oxley Act of 2002 is to bring financial transparency among corporate management and auditors by preventing white collar crime.

V. COMPARISON AND CONTRAST OF CURRENT PRACTICES

The code of professional conduct (as cited in Messier, Glover, and Prawitt, 2008) was introduced and written in 400 BC under the Hippocratic Oath. In 1962, the American Institute of Certified Public Accountants (AICPA) established the code of professional ethics. By 1973, the American Institute of Certified Public

Accountants (AICPA) revisited and revised the same. In 1988, the American Institute of Certified Public Accountants (AICPA) incorporated six principles to the accounting profession (Neill, Stovall, & Jinkerson, 2005).

The code of professional conduct is promulgated by the American Institute of Certify Public Accountants (AICPA). Under the code of professional conduct their exist six principles that provide a complete framework of the professional ethical of accountants. The first two principles from the code of professional conduct regulate the moral judgment and responsibility of the profession. The third and fourth principle highlights ethical integrity, objectivity, honesty and the quality of independence. The fifth principle deal with the professional integrity competence level. The sixth principle indicates that accounting professionals should maintain an adequate internal control of activities among clients (Messier, Glover, & Prawitt, 2008).

VI. ETHICAL DILEMMA

Example No. 1:

In today's business world, the major ethical dilemma that exists is between ethics and profits. A thorough analysis of this dilemma will lead one to understand what is unethical conduct. Since 1980, illegal acts have force some of the largest publicly traded companies to file for bankruptcy. Arthur Andersen, one of the world top accounting firms, "look the other way" as several other publicly traded companies including Enron, WorldCom committed accounting fraud. They permitted this conduct in the violation of the Code of Professional Conduct in order to appease their clients and maintain their own profitability.

The U.S. Department of Justice indicted Arthur Andersen for criminal behavior and fostering unethical behavior by publicly traded companies. Arthur Andersen then went out of business. Years later they were acquitted of the criminal charges but their reputation was severely damage by their unethical behavior. One of the main purposes of the code of professional conduct is to establish ethical responsibility in the accounting industry by protecting organizations and employees from financial accounting scandals (Brigham, & Ehrhardt, 2014).

Example No. 2:

In the last two decades of the twentieth century the auditing profession faces major costly lawsuits. As a result of their auditing process Ernst & Young (EY) was sued for \$400 million, due to misleading financial information reported in the auditor's opinions. Once Sarbanes Oxley Act of 2002 was enacted, the Securities and Exchange Commission (SEC) focused their investigation efforts on auditor's ethical performance. The Securities and Exchange Commission (SEC) scrutiny the auditing performance in their reporting of financial results by strict review of the financial reporting

results and held the auditors liable for any misrepresentation. Enron and WorldCom's massive fraud spurred numerous litigation across the United States (US) in the accounting profession. Messier, Glover and Prawitt (2008) indicated that "Ernst & Young (EY) client Cendant paid in settlement amount \$335 million, Deloitte client Adelphia \$210 million, Deloitte client Parmalat \$149 million, KPMG client Rite Aid paid \$125 million and PricewaterhouseCoopers (PwC) client Barings Bank \$94 million"(p.688). Furthermore, the top four auditing firms mentioned previously were fined by the U.S. Justice Department; because they were aggressively selling tax shelter to American companies by helping them to avoid taxes. Thus auditors were held liable for their actions and professional performance (Messier, Glover, & Prawitt, 2008).

Watson Water Technologies (WWT) Violation of The Foreign Corrupt Practices Act (FCPA)

Watson Water Technologies (WWT) is a prominent multinational corporation that purifies water at large scale for the government and other private institution around the globe. The Securities and Exchange Commission (SEC) fine Watson Water Technologies (WWT) the amount of \$250 million, because the company failed to comply with The Foreign Corrupt Practices Act (FCPA). Messier, Glover, and Prawitt (2008) reveal that in 1977, Congress passed, The Foreign Corrupt Practices Act (FCPA) in response to the high number of bribery and the ethical misconduct by 300 American publicly traded companies in the United States (US). In 1988, The Foreign Corrupt Practices Act (FCPA) was codified as an amendment under the Securities and Exchange Act of 1934. For instance, companies under The Foreign Corrupt Practices Act (FCPA) are required to maintain an adequate internal accounting control system.

The Foreign Corrupt Practices Act (FCPA) is one of the fastest changing acts in the criminal law arena and at the same time the Securities and Exchange Commission (SEC) has collected over \$1.4 billion in fines (Turk, 2013). Watson Water Technologies (WWT) was paying foreign officials to obtain business contracts. Such behaviors are illegal under The Foreign Corrupt Practices Act (FCPA). As an additional penalty, Watson Water Technologies (WWT) has been force for the past three years to report earnings under the eXtensible Business Reporting Language (XBRL) by meeting the Securities and Exchange Commission (SEC) corporate filing requirement (Bargerstock, & Shi, 2014).

Five Publicly Traded Companies in Different Industries

In 2010, five publicly traded companies were involved in unethical act by violating The Foreign Corrupt Practices Act (FCPA). The five publicly traded companies that violated The Foreign Corrupt Practices Act (FCPA) were (1). KBR Corporation, (2). Goldman

Sachs, (3). Dell, Inc., (4).General Electric, and (5). Citigroup (Verschoor, 2010).

KBR acting as a defense contractor for Halliburton Company and its subsidiary Snamprogetti; Technip, bribed the government of Nigeria in the amount of \$18 million. It was fined \$240 million by the Securities and Exchange Commission (SEC) for such behavior. Goldman Sachs was fined \$550 million for misleading investors.

Dell, Inc. manipulated the company's accounting records by indicating that they were consistently meeting their projected earnings on Wall Street. They paid \$100 million to settle the accounting disclosure violation.

General Electric was charged with bribery in Iraq during the United Nations Oil for Food Program. According to Verschoor (2010) the Securities and Exchange Commission (SEC) alleged that General Electric (GE), "made illegal kickback payments in the form of cash, computer equipment, medical supplies, and services to the Iraqi Health Ministry and the Iraqi Oil Ministry" (p.20).

Citigroup one of the largest and stable financial banks around the world was also charged by the Securities and Exchange Commission (SEC). Citigroup was accused of under reporting their exposure during the subprime financial market crisis. Citigroup indicated that their exposure was in the amount of \$13 billion, when indeed the real bank's exposure was \$50 billion. Citigroup paid the Securities and Exchange Commission (SEC) a fine of \$75 million (Verschoor, 2010).

Example No. 3:

In today's global economy, corporate scandals are increasing at a rapid pace. Panwar, Paul, Nybakk, Hansen, and Thompson (2014) recommended that incorporating Corporate Social Responsibility (CSR) to the organization is crucial for its success. Moreno and Capriotti (2009) defined Corporate Social Responsibility (CSR) as the organizations' foundation to seek better economic, social and environmental aspect by expanding the conceptuality of corporate citizenship and sustainable development. Corporate citizenship focuses on addressing the needs and demand of all stakeholders. Sustainable development focuses on three dimensions, human rights, worker's rights and technology. An example of companies in the technology sector that had demonstrated great corporate citizenship image both corporate are Apple and Google (Seetharaman, 2013).

Margolis and Walsh (2003) reviewed 122 research studies and concluded that companies that adopt Corporate Social Responsibility (CSR) have a better relationship between ethics and financial reporting. The Securities and Exchange Commission (SEC) (as cited in Adamy and Thurwo, 2007) has given recognition to Starbucks for their Corporate Social

Responsibility (CSR) policies. The research study of Giannarakis and Theotokas (2011) compared and contrasted organizations that adopted Corporate Social Responsibility (CSR) part of the 2008 financial crisis versus organizations that adopted Corporate Social Responsibility (CSR) after the 2008 financial crisis. They found that there was a large difference in their financial reporting. They also concluded that two thirds of the companies that had not establish Corporate Social Responsibility (CSR) in their accounting reporting system had committed unethical act. According to (Mohr et al. 2001; Handy 2002) most American companies have little confidence on Corporate Social Responsibility (CSR) policies. Clement (2006) found in his study that 100 Fortune corporations only forty engaged on unethical behavior. KPMG (as cited in Thomas and Lamm, 2012) conducted a survey on 250 global companies. KPMG survey concluded results that 83% published financial results in compliance with Corporate Social Responsibility (CSR). They also found 25% of the companies treat Corporate Social Responsibility (CSR) as a social relationship in the corporate business world (Panwar, Paul, Nybakk, Hansen, & Thompson, 2014).

VII. CONCLUSION

In conclusion, it is inevitable that ethical practices and behaviors are critical to the accounting profession, because the information presented in the financial statements must be accurate and free of error. The profession has adopted the Code of Professional Conduct. Although, the code of conduct did not prevent the fraudulent behavior of such as Enron and WorldCom, it did provide guidance to the majority of the CPAs' in the United States (US) that continuously act in an ethical manner. The Sarbanes Oxley Act of 2002 was enacted not only in response to the corporate scandal but to raise ethical standard to a legal requirement.

VIII. RECOMMENDATION FOR FUTURE STUDIES

The authors of this article suggests that the following aspects should be considered for future studies when exploring business ethics for any professional organization:

1. Auditors and organizations (as cited in Messier, Glover, and Prawitt, 2008) need to understand the theoretical relevance that exist between "(1).utilitarianism, (2). a rights-based approach, and (3). a justice-based approach"(p.643) to ethics. Elements in each theory will help prevent ethical lapses and inappropriate behaviors in the accounting profession.
2. Companies should communicate in the company's website the importance of (1) Corporate Social Responsibility, (2). Corporate Citizenship and (3). Sustainable development and how these three

concepts support the accuracy and transparency of the organization's financial reporting system.

3. The Securities and Exchange Commission (SEC) should evaluate the ethical issues in external auditing and examine corporate governance guidelines when adopting International Financial Reporting Standard (IFRS) in the United States (US).
4. Professional accountants and regulators are encourage to study the auditing issues that presently exist under the 11 chapters of Sarbanes-Oxley Act of 2002.

REFERENCES RÉFÉRENCES REFERENCIAS

1. Albrecht, C., Albrecht, C. C., Dolan, S., & Malagueno, R. (2008). Financial statement fraud: Learn from the mistakes of the U.S. or follow in the footsteps of its errors¹. *Corporate Finance Review*, 12(4), 5-8,10-13.
2. Al Momani, M. A., & Obeidat, M. I. (2013). The effect of auditors' ethics on their detection of creative accounting practices: A field study. *International Journal of Business and Management*, 8 (13), 118-136.
3. Bagley, E., C. (2013). Managers and the legal environment: strategies for the 21st century (7th ed.). Mason, OH: South-Western Cengage Learning.
4. Bampton, R., & Cowton, C. J. (2013). Taking stock of accounting ethics scholarship: A review of the journal literature. *Journal of Business Ethics*, 114(3), 549-563.
5. Bargerstock, A., C.P.A., & Shi, Y. (2014). Watson water technologies: An ethical dilemma in the workplace. *Strategic Finance*, 96(1), 48-51.
6. Braun, K., Tietz, W. and Harrison, W. (2008). *Managerial Accounting* (2nd ed.). Pearson Prentice Hall.
7. Brigham, E. F., & Ehrhardt, M. C. (2014). Financial management: Theory & practice (14th edition).Mason, OH: South-Western Cengage Learning.
8. Clement, C. W. (2006). Just how unethical is American business. *Business Horizons*, 49(4), 313-327.
9. Cohen, J., Pant, L., & Sharp, D. (1998). The effect of gender and academic discipline diversity on the ethical evaluations, ethical intentions and ethical orientation of potential public accounting recruits. *Accounting Horizons*, 12, 250-270.
10. Jackling, B., Cooper, B. J., Leung, P., & Dellaportas, S. (2007). Professional accounting bodies' perceptions of ethical issues, causes of ethical failure and ethics education. *Managerial Auditing Journal*, 22(9), 928-944.
11. Kieso, E., D., Weygandt, J., J, & Warfield., D, T. (2013). *Intermediate accounting* (15th ed.). New Jersey: John Wiley & Sons, Inc.

12. Lemus, E. (June, 2014). The Financial Collapse of the Enron Corporation and its Impact in the United States Capital Market. *Global Journal of Management and Business Research*, Volume 14 Issue 5. (9% Acceptance Rate) (Published October 2014).
13. Margolis, J. D., & Walsh, J. P. (2003). Misery loves companies: Rethinking social initiatives by business. *Administrative Science Quarterly*, 48(2), 268–305.
14. Massey, D., Wand, L., & Thorne. (2006). The impact of task information feedback on ethical reasoning. *Behavioral Research in Accounting*, 18, 103.
15. Murphy E. Josephine (2011). Faculty and student perceptions of business ethics education at an undergraduate institution. Dissertation presented in partial fulfillment of the requirements for the degree Doctor of Philosophy.
16. Messier, F., W., Glover, M., S., & Prawitt, F., D. (2008). *Auditing & assurance services: a systemic approach* (6th ed.). McGraw-Hill Irwin.
17. Mohr, L. A., Webb, D. J., & Harris, K. E. (2001). Do consumers expect companies to be socially responsible? The impact of corporate social responsibility on buying behavior. *Journal of Consumer Affairs*, 35(1), 45–72.
18. Miller, S. E. (2010). An empirical investigation of the impact of the sarbanes-oxley act of 2002 on agency costs. *Journal of Business & Economics Research*, 8(2), 25-47.
19. Mintz, S. M. (1998). *Cases in accounting ethics and professionalism*. New York: McGraw-Hill.
20. Neill, J. D., Stovall, O. S., & Jinkerson, D. L. (2005). A critical analysis of the accounting industry's voluntary code of conduct. *Journal of Business Ethics*, 59(1-2), 101-108.
21. Panwar, R., Paul, K., Nybakk, E., Hansen, E., & Thompson, D. (2014). The legitimacy of CSR actions of publicly traded companies versus family-owned companies. *Journal of Business Ethics*, 125(3), 481-496.
22. Royaei, R., Ahmadi, S. A., & Jari, A. (2013). Students' and faculty members' perceptions of the importance of business ethics and accounting ethics education: Iranian case. *Asian Journal of Business Ethics*, 2(2), 163-171.
23. Seetharaman, G. (2013, Jun 09). Code of conduct: Why indian companies need ethics officers corporate trends]. *The Economic Times (Online)*
24. Sparks, J. R., & Pan, Y. (2010). Ethical judgments in business ethics research: Definition, and research agenda. *Journal of Business Ethics*, 91(3), 405-418.
25. Thomas, T. E., & Lamm, E. (2012). Legitimacy and organizational sustainability. *Journal of Business Ethics*, 110(2), 191–203.
26. Turk, M. C. (2013). A political economy approach to reforming the foreign corrupt practices act. *Northwestern Journal of International Law & Business*, 33(2), 325-391.
27. Verschoor., C., C. (2010). SEC has five prominent fraud cases in one month. (2010). *Strategic Finance*, 92(6), 19-21.
28. Warren, S., C., Reeve, M., J., & Duchac, E., J. (2014). *Accounting* (25thed.). Mason, OH: South-Western Cengage Learning.
29. Williams, R. J., Haka, F., S, Bettner, S, M., & Carcello, V, J. (2010). *Financial and Managerial Accounting: The basis for Business Decisions 15th edition*. New York: McGraw-Hill Irwin.



GLOBAL JOURNAL OF MANAGEMENT AND BUSINESS RESEARCH: D
ACCOUNTING AND AUDITING

Volume 15 Issue 1 Version 1.0 Year 2015

Type: Double Blind Peer Reviewed International Research Journal

Publisher: Global Journals Inc. (USA)

Online ISSN: 2249-4588 & Print ISSN: 0975-5853

Integration of Ethics in Malawian Public Accountancy Education

By Andrew Munthopa Lipunga

University of Malawi - The Polytechnic, Malawi

Abstract- The study was a content analysis of recently revised Malawian public accountancy curriculums with an aim of evaluating the level of ethics integration. The study also examined the old curriculums in order to appreciate the improvements that the revision made in relation to ethics integration. The study analysed the curriculums of three basic entry levels namely; certificate level, diploma level and degree level. The findings suggested that ethics was not integrated in the old certificate curriculum; however it is now embedded in a single course in revised curriculum. On the other hand, in both the old diploma and old degree curriculums, ethics was embedded only in auditing courses. However in the revised diploma curriculum, ethics is embedded in three additional courses. In the revised degree curriculum ethics is embedded in five additional modules, besides, a standalone module has been introduced. Thus the results suggest significant improvements in the level of ethics integration in the Malawian public accountancy education. The study recommends further comparative studies to evaluate the quality of integration, besides examining the efficacy of teaching, learning and assessment of ethics.

Keywords: *content analysis, ethics, malawi.*

GJMBR - D Classification : *JEL Code : H83, M40*



Strictly as per the compliance and regulations of:



Integration of Ethics in Malawian Public Accountancy Education

Andrew Munthopa Lipunga

Abstract- The study was a content analysis of recently revised Malawian public accountancy curriculums with an aim of evaluating the level of ethics integration. The study also examined the old curriculums in order to appreciate the improvements that the revision made in relation to ethics integration. The study analysed the curriculums of three basic entry levels namely; certificate level, diploma level and degree level. The findings suggested that ethics was not integrated in the old certificate curriculum; however it is now embedded in a single course in revised curriculum. On the other hand, in both the old diploma and old degree curriculums, ethics was embedded only in auditing courses. However in the revised diploma curriculum, ethics is embedded in three additional courses. In the revised degree curriculum ethics is embedded in five additional modules, besides, a standalone module has been introduced. Thus the results suggest significant improvements in the level of ethics integration in the Malawian public accountancy education. The study recommends further comparative studies to evaluate the quality of integration, besides examining the efficacy of teaching, learning and assessment of ethics.

Keywords: *content analysis, ethics, malawi.*

1. INTRODUCTION

Corporate scandals have historically been instrumental in revealing the need to inculcate in students the significance of ethics and the increasing attention towards teaching of business ethics (Ho and Lin, 2006; Singh and Poduval, 2009; Brenner et al., 2012). The current study comes in the wake of a financial scandal in the Malawian public sector. The scandal involved massive looting of public money by public servants at Malawi's Capitol Hill in collusion with business persons. According to a forensic audit report, the looting involved among other things "extraction of cash in local currency through systematic money laundering activities using private companies as well as through fraudulent payments to dubious overseas companies in foreign currency" (Nhlema and Khanje, 2014, February, 24). The audit further revealed that subsequently attempts made to delete the transaction data in the government's Integrated Financial Management Information System (IFMIS) (Nhlema and Khanje, 2014, February, 24). The audit highlighted that the looting was premeditated and planned and not opportunistic (Nhlema and Khanje, 2014, February, 24).

Although the investigations are still underway it is apparent that accountants in the public system played some role directly or indirectly contrary to the ideals of

the profession. This is evident by significant blame placed on the office of Accountant General by the forensic audit report. Besides, accountants serve as financial reporters and intermediaries (Williams and Elson, 2010), hence generally expected to have had some knowledge as the transactions are processed by them. Coincidentally or not, the forensic auditors found that basic accounting procedures and protocols, including those required by the treasury instruction and Public Finance Management Act, were not being followed or applied. Thus the scandal raised some questions regarding ethical conduct and professional responsibility of the accountants.

Basically, accountants' role is critical to society (Williams and Elson, 2010). Ideally accountants serve public interest and this is regarded as critical and the primary obligation of the profession (Davenport and Dellaportas, 2009; Williams and Elson, 2010). According to Davenport and Dellaportas (2009) public interest is best served when ethical standards and principles of professional conduct are voluntarily and impartially practised. Accordingly, a deviation from public interest role, whether real or perceived, may be viewed as uncaring, irresponsible, self-promoting and untrustworthy (Davenport and Dellaportas, 2009). Generally ethical improprieties by accountants do not only bring disrepute to profession but are also detrimental to society (Williams and Elson, 2010). This is evident in Malawi as the immediate result of the financial scandal was suspension of budgetary support by the donor community which is impacting negatively on the poor and innocent citizenry.

The paper was not intended to place a blame on accountants, as many other people in various professions were also involved. However as an accounting educator my thoughts were on the role of accountants who are products of the accounting education system which I am part. As the scandal borders on ethical conduct, my major concern was on whether ethics and professional responsibility is being adequately covered in Malawian accounting education curriculums. The focus was on the accounting curriculums that are locally developed by statutory-established accountancy educational institutions in the country. These institutions being public are generally expected to promote public interest and be models to private institutions. Thus their curriculums are expected to represent the basic standard that the government

Author: *e-mail: alipunga@poly.ac.mw*

expects to be imparted in the accounting professionals in Malawi. Besides, private institutions are just being established as such most of the accounting professionals are products of the public institutions. The fundamental question was whether the public accounting education in Malawi has all it takes to develop and strengthen ethical conduct and professional responsibility of its graduates. It should be noted that "public accounting education" in the case of this study meant that offered by statutory-established institutions.

International Accounting Education Standards Board (2006) observed that ethical or moral competency is an important attribute of an accounting professional. Consequently, Albrecht et al., (2006) posited that before graduates are permitted to enter accounting profession, they should be required to demonstrate that they have a personal ethical understanding and that they can translate their ethical understanding to accounting and other business settings. Albrecht et al., (2006) noted that assessment of such translation and values should be part of every professional entry-level examination. As such accountancy educational institutions have an important role of ensuring that ethics is impart and students display ability to translate the same in practice before graduation.

Accounting education is considered part of the process of developing necessary competency levels (International Accounting Education Standards Board, 2006). Apparently, accounting ethics education is considered as an effective means which the accountancy profession and the academic community use to strengthen ethical conduct in practice (Chan and Leung, 2006). Sisaye (2011) pointed out that accounting ethics education has a normative and functional role that has positive intervention and reinforcement on developing students' ethical sensitivity and moral judgements. According to Albrecht et al. (2006), teaching students how to translate their personal ethical understanding to the business world is as important as developing a strong ethical understanding.

Bampton and MacLagann (2005) suggested that academic institutions should aim to produce graduates who are ethically aware and capable of making 'right' decisions. In harmony, Ho and Lin (2006) asserted that a part from acting the role of fostering manpower, educational institutions takes the responsibility of infusing ethics into students. Accordingly accounting educators have an ethical responsibility to teach and show the importance of having high ethical values (Albrecht et al., 2006). Armstrong et al., (2003) highlighted that educators "set the stage" for ethical behaviour by increasing moral sensitivity, moral reasoning and moral motivation. Thus McManus and Subramaniam (2009) observed that studying ethics education at the professional and tertiary levels was clearly timely and critical.

The current study was aimed at examining whether ethics is adequately integrated in public accounting education in Malawi. Although ethics integration in curriculums may not be the ultimate solution, it is however an important part of the solution that cannot be ignored. The curriculums generally determine what is imparted to the students. The study evaluated ethics integration in the curriculums of Malawian public accountancy institutions namely: Institute of Chartered Accountants in Malawi (ICAM) and the University of Malawi (UNIMA).

II. STRUCTURE OF PUBLIC ACCOUNTANCY EDUCATION IN MALAWI

The local public accountancy education system in Malawi can be segregated into three basic entry levels; certificate level, diploma level and degree level. There are currently two main players namely: the Institute of Chartered Accountants in Malawi (ICAM) and the University of Malawi (UNIMA) through the Malawi Polytechnic its constituent college.

ICAM has recently established through the merger of the Public Accountancy Examination Council of Malawi (PAECM) and the Society of Accountants in Malawi (SOCAM). The main functions of PAECM in relation to accountancy education included curriculum development, students' registration, administration of examinations and awarding the certificates. The PAECM was offering certificate and diploma programmes. These programmes were wholly adopted by ICAM; and additionally a Malawian professional qualification programme was introduced. The professional qualification programme is being offered with assistance from Institute of Chartered Accountants in England and Wales (ICAEW). The current study evaluates the certificate and diploma curriculums as the professional qualification programme started enrolling in June 2014 as such its impact is yet to be felt on the ground.

The ICAM certificate constitute the certificate level of the Malawian public accountancy education. It is the basic entry level that has four courses (see *TABLE 1*). Its minimum completion period is six months with a maximum of two years. Upon passed all the four courses a Certificate in Financial Accounting (CFA) is awarded to the candidate.

Table 1 : Courses under the certificate level

TABLE 1: Courses under the certificate level	
1	Business Communication
2	Practical Mathematics and Computing
3	Business Knowledge
4	Business Accounting

The ICAM diploma constitutes the diploma level. At this level, the curriculum has twelve courses as shown in *TABLE 2*. Its minimum completion period is one year and six months, and upon passing all the courses, a diploma in accounting is awarded to the candidate.

As already noted, ICAM wholly adopted the PAECM certificate and diploma curriculums at its establishment; the names and number of courses remained the same, however revisions were subsequently made to the content. Thus in order to evaluate the impact of revision on ethics integration, the study evaluated both the PAECM certificate and diploma curriculums hereafter called the "old curriculums" and the ICAM curriculums hereafter called the "revised curriculums".

Table 2 : Courses under the diploma level

TABLE 2 : Courses under the diploma level			
1	Accounting 1	7	Economics
2	Accounting 2	8	Communication
3	Taxation	9	Information Systems
4	Management	10	Business Law
5	Auditing	11	Company Law
6	Business Mathematics and Statistics	12	Costing and Budgetary Control

Finally, the degree programme offered by the University Of Malawi (UNIMA) constitutes the degree level. UNIMA is the oldest and is considered the top university in Malawi. The university offers a degree of Bachelor of Accountancy through the department of accountancy at one of its constituent colleges, the Malawi Polytechnic.

The degree programme is for four years. The curriculum of the programme was recently revised. Presently the revised curriculum is in process of being fully implemented. It is at the moment being offered to first and second year students only. On the other hand, the old curriculum is in the process of being phased out.

The study examined both the old and the new curriculums as they are both in force, and in order also to measure the impact of the revision on ethics integration. The courses under the old curriculum are presented in *TABLE 3A*. Unlike the old curriculum, the new curriculum follows a modular system, as such *TABLE 3B* exhibits the modules of the revised curriculum.

TABLE 3A Courses of Old Curriculum of the degree programme			
Year One		Year Three	
1.	Business Numeracy	1.	Communication
2.	Organisational Behaviour	2.	Management Accounting
3.	Financial Accounting 1	3.	Financial Accounting 3

4.	General principles of Law	4.	Systems
5.	Microeconomics	5.	Auditing 1
6.	Communication	6.	Company Law
7.	Introduction to HIV and Aids	7.	Management Quantitative Techniques
Year Two		Year Four	
1.	Financial Accounting 2	1.	Financial Accounting 4
2.	Cost Accounting	2.	Financial Management
3.	Communication	3.	Auditing 2
4.	Macroeconomics	4.	Taxation 2
5.	Application Packages	5.	Strategic management
6.	Taxation 1	6.	Accounting Packages
7.	Management principles and practice		
8.	Commercial and International Law		

TABLE 3B Modules the new curriculum of the degree programme			
Year One			
Semester 1		Semester 2	
1.	Fundamentals of Accounting	1.	Business Accounting I
2.	General Principles of Law	2.	Introduction to Calculus
3.	Business Numeracy	3.	Labour Law
4.	Microeconomics	4.	Macroeconomics
5.	English for Academic Purposes I	5.	English for Academic Purposes II
6.	Organisational Behaviour I	6.	Organisational Behaviour II
Year Two			
Semester 1		Semester 2	
1.	Business Accounting II	1.	Business Accounting III
2.	Cost Accounting	2.	Costing and Budgetary Control
3.	Commercial Law	3.	Business Statistics
4.	Management Information Systems	4.	Organisational and Managerial Communication I
5.	Fundamentals of Statistics	5.	Computer Applications
6.	Business Communication	6.	Taxation
Year Three			
Semester 1		Semester 2	
1.	Financial Reporting I	1.	Financial Reporting II

2. Corporate Law I	2. Corporate Law II
3. Information for Decision-Making	3. Performance Management
4. Internal Controls and Reviews	4. Business Research Methods
5. Management Quantitative Techniques	5. Organisational and Managerial Communication II
6. Principles of Management	6. Project Management
Year Four	
Semester 1	Semester 2
Advanced Financial Reporting	1. Human Resource Management
Financial Management	2. Risk Management
Auditing and Assurance Services	3. Security and Portfolio Management
4. Corporate Governance and Ethics	4. Entrepreneurship and Small Business Management
5. Strategic Management	5. Research Project
6. Accounting Packages	6. Advanced Taxation

III. REVIEW OF LITERATURE

The subject of ethics generally continues to take a centre-stage in academia, as well as a research theme (Salleh and Ahmad, 2012). Shawver (2006) noted that accounting cannot continue to operate in a vacuum, expecting that accounting decisions would not pose ethical dilemmas with impact on individuals, companies, and society. As a result, Shawver (2006) was of the view that it is important that accounting students be educated about ethics prior to sending them off into the profession. Thus educational institutions have a responsibility to acquaint their students with the ethical challenges they will face in their careers and the importance of professional responsibility (Ho and Lin, 2006; Shawver, 2006).

Supporting the importance of ethics education in promotion of ethical conduct in accounting students, Bonawitz (2002) cited in Ho and Lin (2006) found that students exposed to courses having a purposeful focus on professional ethics and ethical issues, show significantly greater growth in the use of principled moral reasoning than similar students not exposed to such courses. McManus and Subramaniam (2009) identified ethics education at university as a significant factor affecting perceptions of the seriousness of an unethical issue as well as the behavioural intentions of accountants early in their career. Thus McManus and Subramaniam (2009) considered the results as clear indication that university curricula need to pay more attention to the quality and extent of ethics content in the accounting programmes.

Although extant literature tends to support ethics education, there are some diverging views on whether ethics can really be effectively taught to students and foster ethical behaviour. Ho and Lin (2006) attempted to answer this question of effectiveness with a "yes" and "no" answer after carrying a review a literature of both positions. They based their answer on the understanding that it all depends on the goals of the ethics education. Ho and Lin (2006) stated that based on the literature favouring ethics education, the answer would be "Yes":

"...If the goals of business ethics education are to provide theories, models, approaches, examples or case studies which might be useful in handling business ethical dilemmas, to make students more sensitive to the ethical implications of some business activities, and to provide students with a set of tools that could help them analyze difficult ethical situations later in their business careers."

Ho and Lin (2006) noted that there is good amount of evidence that reveals that such goals can be achieved through teaching business ethics in the classroom.

On the other hand, Ho and Lin (2006) observed that the answer would be "No":

"If the goals are to create value systems that will enable students to act ethically, and to make students having the moral will to choose the ethically correct action even when it conflicts with self-interest."

Despite the side of the argument one may be, Ho and Lin (2006) argued that:

"...In the complexity of today's business environment, students still need additional guidance for making ethical decisions, which can help them to recognize the ethical dilemmas that are likely to arise in their jobs, as well as the rules, laws, and norms that apply in the business context. They can learn reasoning strategies that can be used to arrive at a better ethical decision, and can grasp an understanding of the complexities of organizational life that may conflict with one's desire to do the right thing."

This position appears to be the one taken by many in the profession and seems to have some empirical support. Jackling et al. (2007) found a general belief that ethics education is of importance in the education of accountants in all sectors of the economy. Kerr and Smith (1995) cited in Ho and Lin (2006) found that ethics education can increase skills in identifying and analyzing problems, essential in handling conflicts of values which arise between the practitioners, clients and society. Chan and Leung (2006) found that accounting students that receiving a specific accounting ethics intervention were more sensitive to ethical issues in a professional scenario, which according to them suggested the possible impact of accounting ethics

education on accounting students' ethical sensitivity development. IFAC member bodies in a survey also expressed very strongly the view that ethics education is necessary to develop a sense of ethical responsibility for future accountants; improve the moral standards and attitudes of future accountants; develop the problem solving skills that have ethical implications; and to develop a sense of professional responsibility (International Accounting Education Standards Board, 2006). Singh and Poduval (2009) also found that even accounting lecturers are aware of a need to teach accounting ethics to accounting students and most of the lecturers were teaching accounting ethics as embedded in the relevant courses. Thus ethics continues to be integrated in many accounting curriculums.

Integration of ethics is particularly of essence with shifting emphasis of the role of accounting in harmony with the dynamism of the modern environment. Dellaportas et al. (2006) noted that in the modern environment, technical focus of accounting education should be de-emphasized and should be replaced with an appreciation of the role of accounting in the political, economic and social contexts. Mohamed and Lashine (2003) observed that in designing the curriculum, effort should be made not to have the courses taught as a series of technical rules rather the curriculum should expose students to broader businesses by using real-world examples, emphasize on global perspectives. Mohamed and Lashine (2003) further intimated that accounting education should provide students not only with the knowledge and skills required, but also with the know-how that enables them to apply those skills i.e. wisdom, critical ability and ethics needed for them to make the right decision at the right time. Besides, Kermis and Kermis (n.d.) indicated that the educational process must recognize that ethics is not simply the awareness of a code of professional ethics. Thus, programs need to be designed that bring the issues and development of personal and professional ethics into the realm of a core competency required of all those entering the accounting profession (Kermis and Kermis, n.d.).

There is really a need to strengthen the curriculums in relation to ethics and professional responsibility. Further to that continuous improvements to the curriculum must be made to ensure continued relevance. According to Kannaiah and Kumar (2009) ethics education must be kept up-to-date. They noted that ethics education needs to be a life-long learning commitment beginning early in a prequalification programme and continuing throughout the career. According to Shawver (2006) ethics can either integrated at the course level, or at the curriculum level. Course level integration involves having a stand-alone course that focuses on ethics, while at curriculum level integration is where issues of ethics are embedded

within the other courses in the curriculum. Mohamed and Lashine (2003) posited that the curriculum should have a course in values, ethics, and integrity. Albrecht et al. (2006) asserted that having a dedicated ethics course that teaches basic business ethical principles is highly valued; however they also observed that it is most important that ethics form part of every taught course. Furthermore Albrecht et al. (2006) observed that efforts are needed to make sure that in every taught business course, whether it is accounting, marketing, finance, strategy or organisational behaviour, is able to force students face ethical dilemmas. Thus Albrecht et al. (2006) seem to suggest integration of ethics both at course and curriculum levels.

Williams and Elson (2010) also favored integration of ethics at both curriculum and course levels to ensure efficacy of ethics education. Williams and Elson (2010) observed that apart from being covered in every accounting course, ethics should also have its own place and focus in the accounting curriculum. They noted that a separate ethics course will equip accounting students with the knowledge, skills and expertise they need to be successful in today's business environment. Supporting the position, Williams and Elson (2010) explained that when ethics is integrated into existing courses, it inevitably gets lost in other accounting material. Thus if accounting ethics is important to the accounting profession, then it should also be the focus of a separate course. In the same vein, Salleh and Ahmad (2012) intimated that a special stand-alone course, over and above the practice to embedding ethics throughout the curriculum course is necessary.

Thus ethics should be taught as part of the pre-qualifying programs and there should be a dedicated unit as well as integrated within other units of study (Jackling et al., 2007). Following this position, Albrecht et al. (2006) posited that in all courses and cases ethics should be taught and assignments given that discuss situations in which students have to identify potential conflicts of interest, fraudulent behaviour, illegal activities, and business practices that push the limits of propriety. Furthermore, Albrecht et al. (2006) suggest that ethical dilemmas should not always be explicit and students should not always know that ethics is an issue in assignments and cases. Sisaye (2011) further noted that ethics coverage in accounting can become more applied and practical when the instruction methodologies follow experiential organizational-based internship education. While Doost (1999) highlighted that integrity should be made pervasive, for it to be internalized and more than teaching and preaching it, the educators must project it in all their dealings and actions.

Furthermore, it should be noted that students have a critical role to play in ensuring effectiveness of ethics education. This is the case because ethics

education in classroom merely sets the stage for ethical behaviour by increasing moral sensitivity, moral reasoning and moral motivation, but students are the ones that take the last step (Armstrong et al., 2003). Thus in order to increase accounting students, moral motivation, Armstrong et al. (2003) suggested the need for the following:

1. *Exhorting students to good behaviour, pointing out that they, indeed, are masters of their moral selves, and encouraging them to take pride in their profession.*
2. *Using of accounting exemplars to help instil moral virtues in accounting students.*

Besides, Armstrong et al. (2003) urged all accounting educators of the need to recognize their important part in students' moral maturation. Pointing out that:

"Accounting faculty are the leaders of that branch of the accounting community to which students are first exposed, the academic accounting community. As such, they are responsible for setting the moral tone of the community and providing a nurturing environment in which ethical motivation and ethical behaviour can flourish".

Finally, cognisance of some challenges that can have impact on the effectiveness of ethics education should also be taken. Davenport and Dellaportas (2009) noted that formal education process appears successful in transferring knowledge on the public interest, but appears to be less effective in teaching the mechanisms by which such knowledge is applied in practice. Thus Davenport and Dellaportas (2009) was of the view that greater emphasis regarding ethics should be allocated to the mechanisms by which the transfer of knowledge to the workplace becomes effective. Besides, balance should be strike to ensure that ethics education is not rule-based. According to Kermis and Kermis (n.d.), simply following the rules [including the code of ethics] is not sufficient in many situations, efforts should be made to ensure that accounting education train leaders of the profession who will be honest, trustworthy and of ultimate personal integrity.

IV. RESEARCH METHODOLOGY

The aim of the study was to measure the integration of ethics in the Malawian public accountancy curriculums. Thus the study sampled the old and revised curriculums of Malawian public accountancy education. As already shown in section two above, there are two statutory-established institutions offering accounting education in Malawi namely, Institute of Chartered Accountants in Malawi (ICAM) and the University of Malawi. ICAM offers a certificate in financial accounting and a diploma in accounting while the UNIMA offers bachelor of accountancy.

The study employed content analysis methodology. The study involved analysis of the three curriculums in order to measure integration of ethics. According to Sweeney and Coughlan (2011) content analysis is a study technique used to determine the presence of certain words or concepts within text. Furthermore, Krippendorff (1980) cited in Ahmad et al. (2003) highlighted that content analysis is a research technique for making replicable and valid inferences from data according to their context. Thus the syllabuses of each course/modules under each curriculum (both old and revised) were obtain and examined to find out whether ethics was explicitly or implicitly covered therein.

Since ethics can be integrated into the accounting curriculum either at the course level, or at the curriculum level (Shawver, 2006), the study made the analysis at both levels. At course level, the name of the course or module and their aims or objectives and indicative contents were analysed to determine whether the course/module could be regarded as a "stand-alone" ethics course/module. At curriculum level, the study involved word by word analysis of the syllabuses of each and every course or module.

In using the methodology, ethics was assumed to have been integrated in a particular syllabus if ethics or ethics related words are mentioned explicitly or implicitly taken within the context used. Thus, analysis involved identifying ethics related words such as ethics, ethical conduct/practice/behaviour, moral, morality, code of conduct and/or ethics, professional conduct, standards of behaviour, values, regulations, laws etc. The analysis was centred on evaluating particular syllabus' description, aims/objectives, the intended learning outcomes and the indicative content.

V. FINDINGS AND DISCUSSIONS

This section presents the findings of the content analysis of the three curriculums and ensuing discussions.

a) Certificate level

i. Old curriculum

The content examination of the "old curriculum" of the Certificate in Financial Accounting suggested that ethics was not integrated in it. The curriculum had no stand-alone ethics module; and furthermore, a word by word analysis of the syllabuses of all the four courses (see TABLE 1) found no ethics related words or a context from which inference to cover of ethics could be made.

ii. Revised curriculum

Analysis of the "revised curriculum" indicated integration of ethics at curriculum level only as it has been integrated "Business Knowledge" course. The curriculum presents "corporate governance" as one of

the five major syllabus areas and one of its learning objectives is to “understand the role of governance in the management of the business”. Under these the learning outcomes include to:

- *Identify main players for an effective governance structure, and how ethics cement such a culture; and*
- *State meaning of money laundering, corruption and fraud.*

Furthermore in “Business Accounting” course an inference can be made of the intention to cover ethics. One of the learning outcomes of the course is for the students to demonstrate understanding of the regulation of accounting in Malawi. Specifically the students are required to:

1. *Understand the evolution of the legal and regulatory environment affecting accounting in Malawi.*
2. *Understanding the current regulatory environment of accounting in Malawi, including the main agencies and instruments such as:*
 - I. *The Malawi stock exchange.*
 - II. *the Institute of chartered accountants in Malawi (ICAM)*
 - III. *Malawi Accountants Board.*
 - IV. *The companies and Taxation Acts.*

These elements generally constitute the regulatory framework for ethics implementation and enforcement. It must also be noted that ICAM wholly adopted the International Federation of Accountants (IFAC) code of ethics. Thus it is expected that the discussion of the regulatory framework will include the ethics regime.

The analysis suggests that significant strides have been made to integrate ethics in the certificate curriculum; however there is still more room for improvement. Currently ethics is embedded within corporate governance and deduced from regulations. There is danger that it inevitably gets lost in other material (Williams and Elson, 2010). ICAM may consider upgrading ethics to be among the major syllabus areas.

b) Diploma level

i. Old curriculum

The analysis of the old diploma curriculum revealed that ethics was not integrated at course level as it did not have a stand-alone ethics course. However, a word by word analysis of the syllabuses of the all the twelve courses, revealed that ethics is only integrated in “auditing” course. Review of the auditing syllabus, indicated that ethics was covered under a topic called “legal and professional requirements of the auditor” which among other things covered “rules of professional conduct” and “auditor’s guidelines”. Furthermore the

under a topic called “nature and purpose of audit” and the following aspects were covered:

1. *The role of auditing guidelines.*
2. *Role of the Malawi Accountants Board and the Society of Accountants in Malawi.*
3. *Malawi Auditing guidelines.*

This suggests that ethics is covered as “an appendage to an auditing course” (Wyatt and Gaa, 2004 cited in Shawver, 2006). Such integration in a single course may generally give impression that ethics is an issue of essence to auditing thus deemphasising its importance to other branches of accounting.

ii. Revised curriculum

The review of the revised diploma curriculum indicated that there still is no stand-alone ethics course. However a word by word analysis suggested that ethical issues have been integrated in four of the twelve courses. The courses are: “Accounting 1”, “Accounting 2”, “Auditing” and “Management”.

Similar to the “Business accounting” course under the certificate curriculum, one of the outcomes of “Accounting 1” course is for the students to demonstrate understanding of regulation of accounting in Malawi. Students are therefore required to: Understand the evolution of the legal and regulatory environment affecting accounting in Malawi. Understanding the current regulatory environment of accounting in Malawi, including the main agencies and instruments such as:

- I. *The Malawi stock exchange.*
- II. *The institute of chartered accountants in Malawi*
- III. *Malawi Accountants Board.*
- IV. *The companies and Taxation Acts.*

The same regulatory issues are also covered in “Accounting 2” course such as understanding the role of the local regulatory system including institute of chartered accountants in Malawi (ICAM) and Malawi Accountants Board and the role of the Companies Act relating to governance issues in respect of financial reporting.

Furthermore, the revised “Auditing” course syllabus has incorporated relatively more ethics issues. One of the objectives of the course is for the student to understand the regulatory framework within which the accountancy profession operates. The learning outcome under this area requires the candidate to understand the importance of ethical behaviour and identify issues relating to: integrity, objectivity, competence, confidentiality and courtesy behaviour amongst other. Other issues include requiring the students to:

1. *Explain the auditors’ responsibility and liability with respect to money laundering and other illegal acts or non-compliance with other relevant laws and regulations.*

2. *State the role of ethical code and identify features of the professional ethics adopted by the IFAC, and how they work in public interest.*
3. *Suggest courses of actions that may be taken to resolve ethical conflicts of interests relating to the ethical fundamental principles identified above.*
4. *State the importance of confidentiality, identifying the risk of accidental disclosure of client's information, and stating exceptional cases when this may not apply.*
5. *Define objectivity and independence and recognise why those undertaking assurance engagement are required to be independent of their clients.*
6. *State to fundamental ethical principles and independence of assurance providers, as identified by the IFAC, and possible safeguard to eliminate or reduce such threats.*

Finally, one of the learning objectives of the "Management" course is for the student to be able to "explain the ethical considerations in management". The syllabus provides for ethics under "corporate governance" that has the following learning outcomes:

1. *Define corporate governance.*
2. *Identify components of corporate governance.*
3. *Explain the concepts of whistle blowing.*
4. *Describe corporate governance practices.*
5. *Explain professional values and ethics.*
6. *Explain the strategies to manage social responsibility and ethics.*

All in all the analysis above indicates that the revision of the curriculum was a step in right direction in terms of broadening ethics integration. It is thus incumbent on the educators effectively teach and the examiners to effectively assess. On the other hand there is still a need to improve the integration. Currently ethical issues are carrying very low weighting as they have been embedded within other areas. There is need to have ethics integrated a major syllabus area and its assessment should be emphasised.

c) Degree curriculum

i. Old curriculum

The analysis of the old degree curriculum showed that it had no stand-alone ethics course. Similar to the old diploma curriculum, ethics was only incorporated in auditing courses only. As shown in TABLE 3A, the old curriculum had two auditing courses namely; "Auditing I" and "Auditing II" which were taught in third and four years respectively.

The word by word analysis of the syllabuses, revealed that one of the aims of the "Auditing I" was "to ensure that students understand professional codes of ethics and behaviour". Furthermore one of the main topics of the course was "Professional and Legal

Requirements of the Audit and the Auditor". Under the topic there were the following sub-topics namely:

1. *Responsibility under statute and case law.*
2. *Independence.*
3. *Professional requirements.*
4. *Conduct and ethics.*
5. *Negligence.*

On the other hand, one of the objectives of "Auditing II" was for the students to be able to "demonstrate their ability to work within a professional and ethical framework". The course had two of the main topics covering ethics namely; "professional ethical consideration" and "current issues and developments". Under "professional ethical consideration" the syllabus provided the following:

1. *Professional responsibility and liability – covering issues such as fraud and error, professional liability (including negligence), misconduct, expectation gap, professional indemnity insurance and insider dealing.*
2. *Regulatory environment – covering issues such as corporate governance, Code of Best Practice, laws and regulations in an audit of financial statements and money laundering.*

Whereas under "current issues and developments" the following ethics related issues were covered:

1. *Professional ethics.*
2. *Corporate governance.*
3. *Fraud.*

Thus the analysis of the old degree curriculum above suggested similar trend as found in relation to old diploma curriculum of incorporate ethics only in auditing courses.

ii. Revised curriculum

The analysis of new curriculum revealed both the course level integration and curriculum level integration. The revised curriculum has a stand-alone ethics module called "Corporate Governance and Ethics". As exhibited by TABLE 3B, the course will be taught in the first semester of fourth year. The module descriptor in part states that the module:

"Introduces students to the concept of business ethics, an overview of major ethical issues that businesses face today and a discussion of moral philosophy through an understanding of classical and contemporary ethical theories".

The aim of the module is "to equip students with knowledge and skills necessary to enable them to act ethically". The ethics related learning outcomes include:

1. *Discuss different ethical concepts, ethical philosophy and how each relates to the organisation.*
2. *Distinguish between Business Ethics and social responsibility.*
3. *Discuss the code of ethics for accountants.*
4. *Identify ethical issues in the context of business decision making.*
5. *Apply moral philosophies to Business Ethics.*
6. *Discuss the impact of the business environment on ethical decision making.*

The indicative ethics related content includes;

1. *Moral Philosophies in Business Ethics*
2. *Codes of ethics (SOCAM, ACCA, CIMA, IIA)*
3. *Ethical Decision-Making Frameworks*
4. *The Impact of the Business Environment on Ethical Decision Making*
5. *The Impact of Organizational Structure and Culture*
6. *The Influence of Significant Others in the Organization*
7. *The Role of Opportunity and Conflict*
8. *Controlling Business Ethics in the Organization*
9. *International Business Ethics*

On the other hand, word by word analysis of the syllabuses of the all the other modules revealed five other modules with ethics embedded within them. These are "English for Academic Purposes II", "Principles of Management", "Corporate Law 1", "Strategic Management" and "Auditing and Assurance Services".

The study revealed that syllabus for "English for Academic Purposes II" which is taught in second semester of the first year contents "ethics" and "ethical considerations "in its indicative content under as topic "composing various arguments". On the other hand "Principles of Management" module taught in first semester of year three has a sub-topic under its introductory topic called "social responsibility and managerial ethics". The "Corporate Law 1" module which is to be taught in first semester of third year has a learning outcome of ensuring that students are able to "make decisions based on principles of good corporate governance and business ethics". Its indicative content has "principles of corporate governance and business ethics" as one of the main topics. Furthermore, indicative content of the "Strategic Management" a module to be taught in first semester of fourth year lists "business ethics" as one of the main topics. Finally, one of the intended outcomes of "Auditing and Assurance Services", a module to be taught in first semester of the fourth year, is for the students to be able to explain how the audit environment affecting the auditor's ethical behaviour and auditor independence. However, its

indicative content does not have any specific topic expressly mentioning ethics.

All in all, the analysis indicates that the revision achieved significant improvements by facilitating ethics integration at both course and curriculum levels. As a result, ethics is no longer a mere appendage to auditing courses (Wyatt and Gaa, 2004 cited in Shawver, 2006). The curriculum has now a special stand-alone ethics module which according to Salleh and Ahmad (2012) tend to function as a capstone course, where the essence of ethics can be synthesised. On the other hand by embedding ethics in other courses too, provide the students with the awareness of the importance of ethics to every branch of the profession and to the business environment generally.

Improvements to the curriculum still are needed to ensure robust ethics integration. The modules explicitly embedding ethics must be increased. Currently only six (6) out of forty-eight (48) have ethics embedded. According to Albrecht et al. (2006) ethics must be embedded in every taught business course, be it accounting, marketing, finance, strategy or organisational behaviour and effort must be made to force students to face and resolve ethical dilemmas.

V. CONCLUSIONS

As recognised by Ho and Lin (2006), educational institutions have a role to play in increasing the likelihood that students will less likely to end up committing unethical acts; thus, they must make sure that teaching business ethics is an integral part of the curriculum. Thus the study recognises that ensuring that ethical propriety is entrenched in the student and that they are able to carry it over to the work practice needs serious effort by educators, professional bodies and students themselves. According to Ho and Lin (2006) it might be impractical to expect business ethics courses can significantly change students' moral will and ethical behaviour. In other words mere integration ethics in accounting curriculum is not a magic button to all ethical challenges. Ho and Lin (2006) posited that "to make business ethics education more effective, ethics courses should act the role of guiding students and fostering students' ability to deal with ethical issues which they will face somehow in their business careers". Accounting educators therefore need to do their honest part in teaching future business professionals the importance of ethical development (Albrecht et al., 2006).

The study has endeavoured to analyse the Malawian public accounting educational curriculums in order to assess the integration of ethics. A comparative analysis between the old and revised curriculums was made in order to examine the impact of the revisions with regard to ethics integration. The analysis revealed notable improvements at curriculum level only with

regard to the certificate and diploma curriculums. On the other hand the degree level curriculum was improved both at curriculum and course levels. The study noted the need for continuous improvements to strengthen ethics education and to ensure that it remains relevant.

Generally the study has highlighted the current status of ethics integration in the public accountancy education in Malawi and areas that need improvements. The study serves as a reference for future studies. On the other hand, the study had the following limitations. It was focused only on the curriculums developed by Malawian statutory-established institutions hence may not be generalizable to other private institutions. Future studies may consider extending the sample to include private institutions in order to have a comprehensive picture of Malawi generally. The other limitation relate to the fact that the study only evaluated the quantity of integration, future studies may consider evaluate the quality of ethics integration including teaching, learning and assessment approaches. Finally, the subject is ethics is developing as such there seem to absence of a standard curriculum and techniques to assist in making comparisons. Thus future study may also consider developing assessment standard and techniques.

REFERENCES RÉFÉRENCES REFERENCIAS

- Ahmad, N.N.B.N., Sulaiman, M.B., and Siswantoro, D. (2003). Corporate social responsibility disclosure in Malaysia: An analysis of annual reports of KLSE listed companies. *IJUM Journal of Economics and Management*, 11(1), 1-37.
- Albrecht, W.S., Hill, N.C. and Albrecht, C.C. (2006). The ethics development model applied to declining ethics in accounting. *Australian Accounting Review*, Vol. 16 (1), 30-40. Retrieved from <http://xa.yimg.com/kq/groups/20454064/1651287491/name/paper+2006.pdf>.
- Armstrong, M. B., Ketz, J. E. and Owsen, D. (2003). Ethics education in accounting: moving toward ethical motivation and ethical behaviour. *Journal of Accounting Education*, 21, 1-16. Retrieved from <http://www.clas.ufl.edu/users/chazlett/readings/armstrongketzowsen.pdf>.
- Bampton, R. and MacLagann, P. (2005). Why teach ethics to accounting students? A response to the sceptics. *Business Ethics: A European Review*, 14(3), 290-300. Retrieved from http://papers.ssrn.com/sol3/papers.cfm?abstract_id=797136.
- Brenner, V. C., Watkins, A. L. and Flynn, P. (2012). Accounting Student Views on Ethics. *Journal of Accounting and Finance*, 12 (5), 110-117. Retrieved from http://www.na-businesspress.com/JAF-WatkinsAL_Web12_5_.pdf.
- Chan, S.Y.S. and Leung, P. (2006). The effects of accounting students' ethical reasoning and personal factors on their ethical sensitivity. *Managerial Auditing Journal*, 21(4), 436-457. Doi: 10.1108/02686900610661432.
- Davenport, L. and Dellaportas, S. (2009). Interpreting the Public Interest: A Survey of Professional Accountants. *Australian Accounting Review*, 48 (19), 11-23. doi: 10.1111/j.1835-2561.2008.00041.x.
- Dellaportas, S., Cooper, B. J. and Leung, P. (2006). Measuring moral judgement and the implications of cooperative education and rule-based learning. *Accounting and Finance* 46, 1-18 http://www.cecc.com.au/clients/sob/research/docs/sdellaportas/acfi_161.pdf.
- Doost, R. K. (1999). The missing links in accounting education. *Managerial Auditing Journal*, 14(3), 93 – 115 <http://dx.doi.org/10.1108/02686909910259077>
- Ho, Y. and Lin, C. (2006). Can Business Ethics Be Taught? *The Journal of Human Resource and Adult Learning*, 33-38.
- International Accounting Education Standards Board (2006). Approaches to the Development and Maintenance of Professional Values, Ethics and Attitudes in Accounting Education Programs. Retrieved from http://www.accountingweb.com/sites/default/files/approaches_to.pdf
- Jackling, B., Cooper, B. J., Leung, P. and Dellaportas S. (2007). Professional accounting bodies' perceptions of ethical issues, causes of ethical failure and ethics education. *Managerial Auditing Journal*, 22 (9), 928-944. Doi: 10.1108/02686900710829426.
- Kannaiah D. and Kumar N. S. (2009). An Urgent Need for Ethics Education for Accountants. *Issues in Social and Environmental Accounting*, 3(1), 88-94.
- Kermis, G. F. and Kermis, M. D. (n.d.). Financial reporting regulations, ethics and accounting Education. *Journal of Academic and Business Ethics*, 1-14. Retrieved from <http://www.aabri.com/manuscripts/131570.pdf>.
- McManus L. and Subramaniam N. (2009). Ethical evaluations and behavioural intentions of early career accountants: the impact of mentors, peers and individual attributes. *Accounting and Finance*, 49, 619-643. Doi: 10.1111/j.1467-629X.-2009.00301.x
- Mohamed, E. K. A. and Lashine, S. H. (2003). Accounting knowledge and skills and the challenges of a global business environment. *Managerial Finance*, 29 (7), 3 – 16 <http://dx.doi.org/10.1108/03074350310768319>.
- Nhlema, Q. and Khanje, T. (2014, February, 24). Cashgate' Forensic Audit report finally goes public. *Capitalfm*. Retrieved from <http://www.capitalradiomalawi.com/index.php/component/k2/item/626-cashgate-forensic-audit-report-finally-goes-public>

18. Salleh, A. and Ahmad, A. (2012). A scientific worldview of accounting ethics and governance education: The right footing of international education standard 4, but... *Asian Academy of Management Journal*, 17(1), 131–150. Retrieved from http://web.usm.my/aamj/17.1.2012/aamj_17.-1.7.pdf.
19. Shawver, T. J. (2006). An exploratory study assessing the effectiveness of a professional responsibility Course. *Global Perspectives on Accounting Education*, 3, 49-66. Retrieved from <http://gpae.bryant.edu/~gpae/Vol3/Study%20Effectiveness%20Professional%20Responsibility%20Course.pdf>.
20. Singh, J. and Poduval, M. (2009). Teaching of accounting ethics – An exploratory study on accounting lecturers in institutes of higher learning in Malaysia. Paper presented at 2nd International Conference of Teaching and Learning (ICTL 2009), INTI University College, Malaysia. Retrieved from [https://my.laureate.net/Faculty/docs/Faculty%20Documents/INTI%20Conferences/Parallel%20Sessions%204/4C/4C-02-P171%20\(Malaysia\).pdf](https://my.laureate.net/Faculty/docs/Faculty%20Documents/INTI%20Conferences/Parallel%20Sessions%204/4C/4C-02-P171%20(Malaysia).pdf).
21. Sisaye, S. (2011). The functional-institutional and consequential-conflictual sociological approaches to accounting ethics education: Integrations from sustainability and ecological resources management literature. *Managerial Auditing Journal*, 26, (3), 263 – 294. Retrieved from <http://dx.doi.org/10.1108/02686901111113208>
22. Sweeney, L. and Coughlan, J. (2011). Do different industries report Corporate Social Responsibility differently? An investigation through the lens of stakeholder theory. *Journal of Marketing Communications*, 14, 113-124. Retrieved from <http://arrow.dit.ie/cgi/viewcontent.cgi?article=1007&context=buschacart>
23. Williams, J. and Elson, R. J. (2010). Improving ethical education in accounting program: A conceptual course. *Academy of Educational Leadership Journal*, 14 (4), 107-116. Retrieved from <http://aariansyah.files.wordpress.com/2010/12/10.pdf>

GLOBAL JOURNALS INC. (US) GUIDELINES HANDBOOK 2015

WWW.GLOBALJOURNALS.ORG

FELLOWS

FELLOW OF ASSOCIATION OF RESEARCH SOCIETY IN BUSINESS (FARSB)

Global Journals Incorporate (USA) is accredited by Open Association of Research Society (OARS), U.S.A and in turn, awards “FARSB” title to individuals. The 'FARSB' title is accorded to a selected professional after the approval of the Editor-in-Chief/Editorial Board Members/Dean.



- The “FARSB” is a dignified title which is accorded to a person’s name viz. Dr. John E. Hall, Ph.D., FARSB or William Walldroff, M.S., FARSB.

FARSB accrediting is an honor. It authenticates your research activities. After recognition as FARSB, you can add 'FARSB' title with your name as you use this recognition as additional suffix to your status. This will definitely enhance and add more value and repute to your name. You may use it on your professional Counseling Materials such as CV, Resume, and Visiting Card etc.

The following benefits can be availed by you only for next three years from the date of certification:



FARSB designated members are entitled to avail a 40% discount while publishing their research papers (of a single author) with Global Journals Incorporation (USA), if the same is accepted by Editorial Board/Peer Reviewers. If you are a main author or co-author in case of multiple authors, you will be entitled to avail discount of 10%.

Once FARSB title is accorded, the Fellow is authorized to organize a symposium/seminar/conference on behalf of Global Journal Incorporation (USA). The Fellow can also participate in conference/seminar/symposium organized by another institution as representative of Global Journal. In both the cases, it is mandatory for him to discuss with us and obtain our consent.



You may join as member of the Editorial Board of Global Journals Incorporation (USA) after successful completion of three years as Fellow and as Peer Reviewer. In addition, it is also desirable that you should organize seminar/symposium/conference at least once.

We shall provide you intimation regarding launching of e-version of journal of your stream time to time. This may be utilized in your library for the enrichment of knowledge of your students as well as it can also be helpful for the concerned faculty members.





The FARSB can go through standards of OARS. You can also play vital role if you have any suggestions so that proper amendment can take place to improve the same for the benefit of entire research community.

As FARSB, you will be given a renowned, secure and free professional email address with 100 GB of space e.g. johnhall@globaljournals.org. This will include Webmail, Spam Assassin, Email Forwarders, Auto-Responders, Email Delivery Route tracing, etc.



The FARSB will be eligible for a free application of standardization of their researches. Standardization of research will be subject to acceptability within stipulated norms as the next step after publishing in a journal. We shall depute a team of specialized research professionals who will render their services for elevating your researches to next higher level, which is worldwide open standardization.

The FARSB member can apply for grading and certification of standards of their educational and Institutional Degrees to Open Association of Research, Society U.S.A. Once you are designated as FARSB, you may send us a scanned copy of all of your credentials. OARS will verify, grade and certify them. This will be based on your academic records, quality of research papers published by you, and some more criteria. After certification of all your credentials by OARS, they will be published on your Fellow Profile link on website <https://associationofresearch.org> which will be helpful to upgrade the dignity.



The FARSB members can avail the benefits of free research podcasting in Global Research Radio with their research documents. After publishing the work, (including published elsewhere worldwide with proper authorization) you can upload your research paper with your recorded voice or you can utilize chargeable services of our professional RJs to record your paper in their voice on request.



The FARSB member also entitled to get the benefits of free research podcasting of their research documents through video clips. We can also streamline your conference videos and display your slides/ online slides and online research video clips at reasonable charges, on request.





The FARSB is eligible to earn from sales proceeds of his/her researches/reference/review Books or literature, while publishing with Global Journals. The FARSB can decide whether he/she would like to publish his/her research in a closed manner. In this case, whenever readers purchase that individual research paper for reading, maximum 60% of its profit earned as royalty by Global Journals, will be credited to his/her bank account. The entire entitled amount will be credited to his/her bank account exceeding limit of minimum fixed balance. There is no minimum time limit for collection. The FARSC member can decide its price and we can help in making the right decision.

The FARSB member is eligible to join as a paid peer reviewer at Global Journals Incorporation (USA) and can get remuneration of 15% of author fees, taken from the author of a respective paper. After reviewing 5 or more papers you can request to transfer the amount to your bank account.



MEMBER OF ASSOCIATION OF RESEARCH SOCIETY IN BUSINESS (MARSB)

The ' MARSB ' title is accorded to a selected professional after the approval of the Editor-in-Chief / Editorial Board Members/Dean.

The “MARSB” is a dignified ornament which is accorded to a person’s name viz. Dr. John E. Hall, Ph.D., MARSB or William Walldroff, M.S., MARSB.



MARSB accrediting is an honor. It authenticates your research activities. After becoming MARSB, you can add 'MARSB' title with your name as you use this recognition as additional suffix to your status. This will definitely enhance and add more value and reputé to your name. You may use it on your professional Counseling Materials such as CV, Resume, Visiting Card and Name Plate etc.

The following benefits can be availed by you only for next three years from the date of certification.



MARSB designated members are entitled to avail a 25% discount while publishing their research papers (of a single author) in Global Journals Inc., if the same is accepted by our Editorial Board and Peer Reviewers. If you are a main author or co-author of a group of authors, you will get discount of 10%.

As MARSB, you will be given a renowned, secure and free professional email address with 30 GB of space e.g. johnhall@globaljournals.org. This will include Webmail, Spam Assassin, Email Forwarders, Auto-Responders, Email Delivery Route tracing, etc.





We shall provide you intimation regarding launching of e-version of journal of your stream time to time. This may be utilized in your library for the enrichment of knowledge of your students as well as it can also be helpful for the concerned faculty members.

The MARSB member can apply for approval, grading and certification of standards of their educational and Institutional Degrees to Open Association of Research, Society U.S.A.



Once you are designated as MARSB, you may send us a scanned copy of all of your credentials. OARS will verify, grade and certify them. This will be based on your academic records, quality of research papers published by you, and some more criteria.

It is mandatory to read all terms and conditions carefully.



AUXILIARY MEMBERSHIPS

Institutional Fellow of Open Association of Research Society (USA)-OARS (USA)

Global Journals Incorporation (USA) is accredited by Open Association of Research Society, U.S.A (OARS) and in turn, affiliates research institutions as “Institutional Fellow of Open Association of Research Society” (IFOARS).

The “FARSC” is a dignified title which is accorded to a person’s name viz. Dr. John E. Hall, Ph.D., FARSC or William Walldroff, M.S., FARSC.



The IFOARS institution is entitled to form a Board comprised of one Chairperson and three to five board members preferably from different streams. The Board will be recognized as “Institutional Board of Open Association of Research Society”-(IBOARS).

The Institute will be entitled to following benefits:



The IBOARS can initially review research papers of their institute and recommend them to publish with respective journal of Global Journals. It can also review the papers of other institutions after obtaining our consent. The second review will be done by peer reviewer of Global Journals Incorporation (USA). The Board is at liberty to appoint a peer reviewer with the approval of chairperson after consulting us.

The author fees of such paper may be waived off up to 40%.

The Global Journals Incorporation (USA) at its discretion can also refer double blind peer reviewed paper at their end to the board for the verification and to get recommendation for final stage of acceptance of publication.



The IBOARS can organize symposium/seminar/conference in their country on behalf of Global Journals Incorporation (USA)-OARS (USA). The terms and conditions can be discussed separately.

The Board can also play vital role by exploring and giving valuable suggestions regarding the Standards of “Open Association of Research Society, U.S.A (OARS)” so that proper amendment can take place for the benefit of entire research community. We shall provide details of particular standard only on receipt of request from the Board.



Journals Research
inducing researches

The board members can also join us as Individual Fellow with 40% discount on total fees applicable to Individual Fellow. They will be entitled to avail all the benefits as declared. Please visit Individual Fellow-sub menu of GlobalJournals.org to have more relevant details.



We shall provide you intimation regarding launching of e-version of journal of your stream time to time. This may be utilized in your library for the enrichment of knowledge of your students as well as it can also be helpful for the concerned faculty members.



After nomination of your institution as “Institutional Fellow” and constantly functioning successfully for one year, we can consider giving recognition to your institute to function as Regional/Zonal office on our behalf.

The board can also take up the additional allied activities for betterment after our consultation.

The following entitlements are applicable to individual Fellows:

Open Association of Research Society, U.S.A (OARS) By-laws states that an individual Fellow may use the designations as applicable, or the corresponding initials. The Credentials of individual Fellow and Associate designations signify that the individual has gained knowledge of the fundamental concepts. One is magnanimous and proficient in an expertise course covering the professional code of conduct, and follows recognized standards of practice.



Open Association of Research Society (US)/ Global Journals Incorporation (USA), as described in Corporate Statements, are educational, research publishing and professional membership organizations. Achieving our individual Fellow or Associate status is based mainly on meeting stated educational research requirements.

Disbursement of 40% Royalty earned through Global Journals : Researcher = 50%, Peer Reviewer = 37.50%, Institution = 12.50% E.g. Out of 40%, the 20% benefit should be passed on to researcher, 15 % benefit towards remuneration should be given to a reviewer and remaining 5% is to be retained by the institution.



We shall provide print version of 12 issues of any three journals [as per your requirement] out of our 38 journals worth \$ 2376 USD.

Other:

The individual Fellow and Associate designations accredited by Open Association of Research Society (US) credentials signify guarantees following achievements:

- The professional accredited with Fellow honor, is entitled to various benefits viz. name, fame, honor, regular flow of income, secured bright future, social status etc.



- In addition to above, if one is single author, then entitled to 40% discount on publishing research paper and can get 10% discount if one is co-author or main author among group of authors.
- The Fellow can organize symposium/seminar/conference on behalf of Global Journals Incorporation (USA) and he/she can also attend the same organized by other institutes on behalf of Global Journals.
- The Fellow can become member of Editorial Board Member after completing 3yrs.
- The Fellow can earn 60% of sales proceeds from the sale of reference/review books/literature/publishing of research paper.
- Fellow can also join as paid peer reviewer and earn 15% remuneration of author charges and can also get an opportunity to join as member of the Editorial Board of Global Journals Incorporation (USA)
- • This individual has learned the basic methods of applying those concepts and techniques to common challenging situations. This individual has further demonstrated an in-depth understanding of the application of suitable techniques to a particular area of research practice.

Note :

//

- In future, if the board feels the necessity to change any board member, the same can be done with the consent of the chairperson along with anyone board member without our approval.
- In case, the chairperson needs to be replaced then consent of 2/3rd board members are required and they are also required to jointly pass the resolution copy of which should be sent to us. In such case, it will be compulsory to obtain our approval before replacement.
- In case of “Difference of Opinion [if any]” among the Board members, our decision will be final and binding to everyone.

//



PROCESS OF SUBMISSION OF RESEARCH PAPER

The Area or field of specialization may or may not be of any category as mentioned in 'Scope of Journal' menu of the GlobalJournals.org website. There are 37 Research Journal categorized with Six parental Journals GJCST, GJMR, GJRE, GJMBR, GJSFR, GJHSS. For Authors should prefer the mentioned categories. There are three widely used systems UDC, DDC and LCC. The details are available as 'Knowledge Abstract' at Home page. The major advantage of this coding is that, the research work will be exposed to and shared with all over the world as we are being abstracted and indexed worldwide.

The paper should be in proper format. The format can be downloaded from first page of 'Author Guideline' Menu. The Author is expected to follow the general rules as mentioned in this menu. The paper should be written in MS-Word Format (*.DOC,*.DOCX).

The Author can submit the paper either online or offline. The authors should prefer online submission.Online Submission: There are three ways to submit your paper:

(A) (I) First, register yourself using top right corner of Home page then Login. If you are already registered, then login using your username and password.

(II) Choose corresponding Journal.

(III) Click 'Submit Manuscript'. Fill required information and Upload the paper.

(B) If you are using Internet Explorer, then Direct Submission through Homepage is also available.

(C) If these two are not convenient, and then email the paper directly to dean@globaljournals.org.

Offline Submission: Author can send the typed form of paper by Post. However, online submission should be preferred.



PREFERRED AUTHOR GUIDELINES

MANUSCRIPT STYLE INSTRUCTION (Must be strictly followed)

Page Size: 8.27" X 11"

- Left Margin: 0.65
- Right Margin: 0.65
- Top Margin: 0.75
- Bottom Margin: 0.75
- Font type of all text should be Swis 721 Lt BT.
- Paper Title should be of Font Size 24 with one Column section.
- Author Name in Font Size of 11 with one column as of Title.
- Abstract Font size of 9 Bold, "Abstract" word in Italic Bold.
- Main Text: Font size 10 with justified two columns section
- Two Column with Equal Column with of 3.38 and Gaping of .2
- First Character must be three lines Drop capped.
- Paragraph before Spacing of 1 pt and After of 0 pt.
- Line Spacing of 1 pt
- Large Images must be in One Column
- Numbering of First Main Headings (Heading 1) must be in Roman Letters, Capital Letter, and Font Size of 10.
- Numbering of Second Main Headings (Heading 2) must be in Alphabets, Italic, and Font Size of 10.

You can use your own standard format also.

Author Guidelines:

1. General,
2. Ethical Guidelines,
3. Submission of Manuscripts,
4. Manuscript's Category,
5. Structure and Format of Manuscript,
6. After Acceptance.

1. GENERAL

Before submitting your research paper, one is advised to go through the details as mentioned in following heads. It will be beneficial, while peer reviewer justify your paper for publication.

Scope

The Global Journals Inc. (US) welcome the submission of original paper, review paper, survey article relevant to the all the streams of Philosophy and knowledge. The Global Journals Inc. (US) is parental platform for Global Journal of Computer Science and Technology, Researches in Engineering, Medical Research, Science Frontier Research, Human Social Science, Management, and Business organization. The choice of specific field can be done otherwise as following in Abstracting and Indexing Page on this Website. As the all Global

Journals Inc. (US) are being abstracted and indexed (in process) by most of the reputed organizations. Topics of only narrow interest will not be accepted unless they have wider potential or consequences.

2. ETHICAL GUIDELINES

Authors should follow the ethical guidelines as mentioned below for publication of research paper and research activities.

Papers are accepted on strict understanding that the material in whole or in part has not been, nor is being, considered for publication elsewhere. If the paper once accepted by Global Journals Inc. (US) and Editorial Board, will become the copyright of the Global Journals Inc. (US).

Authorship: The authors and coauthors should have active contribution to conception design, analysis and interpretation of findings. They should critically review the contents and drafting of the paper. All should approve the final version of the paper before submission

The Global Journals Inc. (US) follows the definition of authorship set up by the Global Academy of Research and Development. According to the Global Academy of R&D authorship, criteria must be based on:

- 1) Substantial contributions to conception and acquisition of data, analysis and interpretation of the findings.
- 2) Drafting the paper and revising it critically regarding important academic content.
- 3) Final approval of the version of the paper to be published.

All authors should have been credited according to their appropriate contribution in research activity and preparing paper. Contributors who do not match the criteria as authors may be mentioned under Acknowledgement.

Acknowledgements: Contributors to the research other than authors credited should be mentioned under acknowledgement. The specifications of the source of funding for the research if appropriate can be included. Suppliers of resources may be mentioned along with address.

Appeal of Decision: The Editorial Board's decision on publication of the paper is final and cannot be appealed elsewhere.

Permissions: It is the author's responsibility to have prior permission if all or parts of earlier published illustrations are used in this paper.

Please mention proper reference and appropriate acknowledgements wherever expected.

If all or parts of previously published illustrations are used, permission must be taken from the copyright holder concerned. It is the author's responsibility to take these in writing.

Approval for reproduction/modification of any information (including figures and tables) published elsewhere must be obtained by the authors/copyright holders before submission of the manuscript. Contributors (Authors) are responsible for any copyright fee involved.

3. SUBMISSION OF MANUSCRIPTS

Manuscripts should be uploaded via this online submission page. The online submission is most efficient method for submission of papers, as it enables rapid distribution of manuscripts and consequently speeds up the review procedure. It also enables authors to know the status of their own manuscripts by emailing us. Complete instructions for submitting a paper is available below.

Manuscript submission is a systematic procedure and little preparation is required beyond having all parts of your manuscript in a given format and a computer with an Internet connection and a Web browser. Full help and instructions are provided on-screen. As an author, you will be prompted for login and manuscript details as Field of Paper and then to upload your manuscript file(s) according to the instructions.



To avoid postal delays, all transaction is preferred by e-mail. A finished manuscript submission is confirmed by e-mail immediately and your paper enters the editorial process with no postal delays. When a conclusion is made about the publication of your paper by our Editorial Board, revisions can be submitted online with the same procedure, with an occasion to view and respond to all comments.

Complete support for both authors and co-author is provided.

4. MANUSCRIPT'S CATEGORY

Based on potential and nature, the manuscript can be categorized under the following heads:

Original research paper: Such papers are reports of high-level significant original research work.

Review papers: These are concise, significant but helpful and decisive topics for young researchers.

Research articles: These are handled with small investigation and applications

Research letters: The letters are small and concise comments on previously published matters.

5. STRUCTURE AND FORMAT OF MANUSCRIPT

The recommended size of original research paper is less than seven thousand words, review papers fewer than seven thousands words also. Preparation of research paper or how to write research paper, are major hurdle, while writing manuscript. The research articles and research letters should be fewer than three thousand words, the structure original research paper; sometime review paper should be as follows:

Papers: These are reports of significant research (typically less than 7000 words equivalent, including tables, figures, references), and comprise:

- (a) Title should be relevant and commensurate with the theme of the paper.
- (b) A brief Summary, "Abstract" (less than 150 words) containing the major results and conclusions.
- (c) Up to ten keywords, that precisely identifies the paper's subject, purpose, and focus.
- (d) An Introduction, giving necessary background excluding subheadings; objectives must be clearly declared.
- (e) Resources and techniques with sufficient complete experimental details (wherever possible by reference) to permit repetition; sources of information must be given and numerical methods must be specified by reference, unless non-standard.
- (f) Results should be presented concisely, by well-designed tables and/or figures; the same data may not be used in both; suitable statistical data should be given. All data must be obtained with attention to numerical detail in the planning stage. As reproduced design has been recognized to be important to experiments for a considerable time, the Editor has decided that any paper that appears not to have adequate numerical treatments of the data will be returned un-refereed;
- (g) Discussion should cover the implications and consequences, not just recapitulating the results; conclusions should be summarizing.
- (h) Brief Acknowledgements.
- (i) References in the proper form.

Authors should very cautiously consider the preparation of papers to ensure that they communicate efficiently. Papers are much more likely to be accepted, if they are cautiously designed and laid out, contain few or no errors, are summarizing, and be conventional to the approach and instructions. They will in addition, be published with much less delays than those that require much technical and editorial correction.



The Editorial Board reserves the right to make literary corrections and to make suggestions to improve briefness.

It is vital, that authors take care in submitting a manuscript that is written in simple language and adheres to published guidelines.

Format

Language: The language of publication is UK English. Authors, for whom English is a second language, must have their manuscript efficiently edited by an English-speaking person before submission to make sure that, the English is of high excellence. It is preferable, that manuscripts should be professionally edited.

Standard Usage, Abbreviations, and Units: Spelling and hyphenation should be conventional to The Concise Oxford English Dictionary. Statistics and measurements should at all times be given in figures, e.g. 16 min, except for when the number begins a sentence. When the number does not refer to a unit of measurement it should be spelt in full unless, it is 160 or greater.

Abbreviations supposed to be used carefully. The abbreviated name or expression is supposed to be cited in full at first usage, followed by the conventional abbreviation in parentheses.

Metric SI units are supposed to generally be used excluding where they conflict with current practice or are confusing. For illustration, 1.4 l rather than $1.4 \times 10^{-3} \text{ m}^3$, or 4 mm somewhat than $4 \times 10^{-3} \text{ m}$. Chemical formula and solutions must identify the form used, e.g. anhydrous or hydrated, and the concentration must be in clearly defined units. Common species names should be followed by underlines at the first mention. For following use the generic name should be constricted to a single letter, if it is clear.

Structure

All manuscripts submitted to Global Journals Inc. (US), ought to include:

Title: The title page must carry an instructive title that reflects the content, a running title (less than 45 characters together with spaces), names of the authors and co-authors, and the place(s) wherever the work was carried out. The full postal address in addition with the e-mail address of related author must be given. Up to eleven keywords or very brief phrases have to be given to help data retrieval, mining and indexing.

Abstract, used in Original Papers and Reviews:

Optimizing Abstract for Search Engines

Many researchers searching for information online will use search engines such as Google, Yahoo or similar. By optimizing your paper for search engines, you will amplify the chance of someone finding it. This in turn will make it more likely to be viewed and/or cited in a further work. Global Journals Inc. (US) have compiled these guidelines to facilitate you to maximize the web-friendliness of the most public part of your paper.

Key Words

A major linchpin in research work for the writing research paper is the keyword search, which one will employ to find both library and Internet resources.

One must be persistent and creative in using keywords. An effective keyword search requires a strategy and planning a list of possible keywords and phrases to try.

Search engines for most searches, use Boolean searching, which is somewhat different from Internet searches. The Boolean search uses "operators," words (and, or, not, and near) that enable you to expand or narrow your affords. Tips for research paper while preparing research paper are very helpful guideline of research paper.

Choice of key words is first tool of tips to write research paper. Research paper writing is an art. A few tips for deciding as strategically as possible about keyword search:



- One should start brainstorming lists of possible keywords before even begin searching. Think about the most important concepts related to research work. Ask, "What words would a source have to include to be truly valuable in research paper?" Then consider synonyms for the important words.
- It may take the discovery of only one relevant paper to let steer in the right keyword direction because in most databases, the keywords under which a research paper is abstracted are listed with the paper.
- One should avoid outdated words.

Keywords are the key that opens a door to research work sources. Keyword searching is an art in which researcher's skills are bound to improve with experience and time.

Numerical Methods: Numerical methods used should be clear and, where appropriate, supported by references.

Acknowledgements: Please make these as concise as possible.

References

References follow the Harvard scheme of referencing. References in the text should cite the authors' names followed by the time of their publication, unless there are three or more authors when simply the first author's name is quoted followed by et al. unpublished work has to only be cited where necessary, and only in the text. Copies of references in press in other journals have to be supplied with submitted typescripts. It is necessary that all citations and references be carefully checked before submission, as mistakes or omissions will cause delays.

References to information on the World Wide Web can be given, but only if the information is available without charge to readers on an official site. Wikipedia and Similar websites are not allowed where anyone can change the information. Authors will be asked to make available electronic copies of the cited information for inclusion on the Global Journals Inc. (US) homepage at the judgment of the Editorial Board.

The Editorial Board and Global Journals Inc. (US) recommend that, citation of online-published papers and other material should be done via a DOI (digital object identifier). If an author cites anything, which does not have a DOI, they run the risk of the cited material not being noticeable.

The Editorial Board and Global Journals Inc. (US) recommend the use of a tool such as Reference Manager for reference management and formatting.

Tables, Figures and Figure Legends

Tables: Tables should be few in number, cautiously designed, uncrowned, and include only essential data. Each must have an Arabic number, e.g. Table 4, a self-explanatory caption and be on a separate sheet. Vertical lines should not be used.

Figures: Figures are supposed to be submitted as separate files. Always take in a citation in the text for each figure using Arabic numbers, e.g. Fig. 4. Artwork must be submitted online in electronic form by e-mailing them.

Preparation of Electronic Figures for Publication

Even though low quality images are sufficient for review purposes, print publication requires high quality images to prevent the final product being blurred or fuzzy. Submit (or e-mail) EPS (line art) or TIFF (halftone/photographs) files only. MS PowerPoint and Word Graphics are unsuitable for printed pictures. Do not use pixel-oriented software. Scans (TIFF only) should have a resolution of at least 350 dpi (halftone) or 700 to 1100 dpi (line drawings) in relation to the imitation size. Please give the data for figures in black and white or submit a Color Work Agreement Form. EPS files must be saved with fonts embedded (and with a TIFF preview, if possible).

For scanned images, the scanning resolution (at final image size) ought to be as follows to ensure good reproduction: line art: >650 dpi; halftones (including gel photographs) : >350 dpi; figures containing both halftone and line images: >650 dpi.

Color Charges: It is the rule of the Global Journals Inc. (US) for authors to pay the full cost for the reproduction of their color artwork. Hence, please note that, if there is color artwork in your manuscript when it is accepted for publication, we would require you to complete and return a color work agreement form before your paper can be published.



Figure Legends: Self-explanatory legends of all figures should be incorporated separately under the heading 'Legends to Figures'. In the full-text online edition of the journal, figure legends may possibly be truncated in abbreviated links to the full screen version. Therefore, the first 100 characters of any legend should notify the reader, about the key aspects of the figure.

6. AFTER ACCEPTANCE

Upon approval of a paper for publication, the manuscript will be forwarded to the dean, who is responsible for the publication of the Global Journals Inc. (US).

6.1 Proof Corrections

The corresponding author will receive an e-mail alert containing a link to a website or will be attached. A working e-mail address must therefore be provided for the related author.

Acrobat Reader will be required in order to read this file. This software can be downloaded

(Free of charge) from the following website:

www.adobe.com/products/acrobat/readstep2.html. This will facilitate the file to be opened, read on screen, and printed out in order for any corrections to be added. Further instructions will be sent with the proof.

Proofs must be returned to the dean at dean@globaljournals.org within three days of receipt.

As changes to proofs are costly, we inquire that you only correct typesetting errors. All illustrations are retained by the publisher. Please note that the authors are responsible for all statements made in their work, including changes made by the copy editor.

6.2 Early View of Global Journals Inc. (US) (Publication Prior to Print)

The Global Journals Inc. (US) are enclosed by our publishing's Early View service. Early View articles are complete full-text articles sent in advance of their publication. Early View articles are absolute and final. They have been completely reviewed, revised and edited for publication, and the authors' final corrections have been incorporated. Because they are in final form, no changes can be made after sending them. The nature of Early View articles means that they do not yet have volume, issue or page numbers, so Early View articles cannot be cited in the conventional way.

6.3 Author Services

Online production tracking is available for your article through Author Services. Author Services enables authors to track their article - once it has been accepted - through the production process to publication online and in print. Authors can check the status of their articles online and choose to receive automated e-mails at key stages of production. The authors will receive an e-mail with a unique link that enables them to register and have their article automatically added to the system. Please ensure that a complete e-mail address is provided when submitting the manuscript.

6.4 Author Material Archive Policy

Please note that if not specifically requested, publisher will dispose off hardcopy & electronic information submitted, after the two months of publication. If you require the return of any information submitted, please inform the Editorial Board or dean as soon as possible.

6.5 Offprint and Extra Copies

A PDF offprint of the online-published article will be provided free of charge to the related author, and may be distributed according to the Publisher's terms and conditions. Additional paper offprint may be ordered by emailing us at: editor@globaljournals.org.

You must strictly follow above Author Guidelines before submitting your paper or else we will not at all be responsible for any corrections in future in any of the way.



Before start writing a good quality Computer Science Research Paper, let us first understand what is Computer Science Research Paper? So, Computer Science Research Paper is the paper which is written by professionals or scientists who are associated to Computer Science and Information Technology, or doing research study in these areas. If you are novel to this field then you can consult about this field from your supervisor or guide.

TECHNIQUES FOR WRITING A GOOD QUALITY RESEARCH PAPER:

1. Choosing the topic: In most cases, the topic is searched by the interest of author but it can be also suggested by the guides. You can have several topics and then you can judge that in which topic or subject you are finding yourself most comfortable. This can be done by asking several questions to yourself, like Will I be able to carry our search in this area? Will I find all necessary recourses to accomplish the search? Will I be able to find all information in this field area? If the answer of these types of questions will be "Yes" then you can choose that topic. In most of the cases, you may have to conduct the surveys and have to visit several places because this field is related to Computer Science and Information Technology. Also, you may have to do a lot of work to find all rise and falls regarding the various data of that subject. Sometimes, detailed information plays a vital role, instead of short information.

2. Evaluators are human: First thing to remember that evaluators are also human being. They are not only meant for rejecting a paper. They are here to evaluate your paper. So, present your Best.

3. Think Like Evaluators: If you are in a confusion or getting demotivated that your paper will be accepted by evaluators or not, then think and try to evaluate your paper like an Evaluator. Try to understand that what an evaluator wants in your research paper and automatically you will have your answer.

4. Make blueprints of paper: The outline is the plan or framework that will help you to arrange your thoughts. It will make your paper logical. But remember that all points of your outline must be related to the topic you have chosen.

5. Ask your Guides: If you are having any difficulty in your research, then do not hesitate to share your difficulty to your guide (if you have any). They will surely help you out and resolve your doubts. If you can't clarify what exactly you require for your work then ask the supervisor to help you with the alternative. He might also provide you the list of essential readings.

6. Use of computer is recommended: As you are doing research in the field of Computer Science, then this point is quite obvious.

7. Use right software: Always use good quality software packages. If you are not capable to judge good software then you can lose quality of your paper unknowingly. There are various software programs available to help you, which you can get through Internet.

8. Use the Internet for help: An excellent start for your paper can be by using the Google. It is an excellent search engine, where you can have your doubts resolved. You may also read some answers for the frequent question how to write my research paper or find model research paper. From the internet library you can download books. If you have all required books make important reading selecting and analyzing the specified information. Then put together research paper sketch out.

9. Use and get big pictures: Always use encyclopedias, Wikipedia to get pictures so that you can go into the depth.

10. Bookmarks are useful: When you read any book or magazine, you generally use bookmarks, right! It is a good habit, which helps to not to lose your continuity. You should always use bookmarks while searching on Internet also, which will make your search easier.

11. Revise what you wrote: When you write anything, always read it, summarize it and then finalize it.



12. Make all efforts: Make all efforts to mention what you are going to write in your paper. That means always have a good start. Try to mention everything in introduction, that what is the need of a particular research paper. Polish your work by good skill of writing and always give an evaluator, what he wants.

13. Have backups: When you are going to do any important thing like making research paper, you should always have backup copies of it either in your computer or in paper. This will help you to not to lose any of your important.

14. Produce good diagrams of your own: Always try to include good charts or diagrams in your paper to improve quality. Using several and unnecessary diagrams will degrade the quality of your paper by creating "hotchpotch." So always, try to make and include those diagrams, which are made by your own to improve readability and understandability of your paper.

15. Use of direct quotes: When you do research relevant to literature, history or current affairs then use of quotes become essential but if study is relevant to science then use of quotes is not preferable.

16. Use proper verb tense: Use proper verb tenses in your paper. Use past tense, to present those events that happened. Use present tense to indicate events that are going on. Use future tense to indicate future happening events. Use of improper and wrong tenses will confuse the evaluator. Avoid the sentences that are incomplete.

17. Never use online paper: If you are getting any paper on Internet, then never use it as your research paper because it might be possible that evaluator has already seen it or maybe it is outdated version.

18. Pick a good study spot: To do your research studies always try to pick a spot, which is quiet. Every spot is not for studies. Spot that suits you choose it and proceed further.

19. Know what you know: Always try to know, what you know by making objectives. Else, you will be confused and cannot achieve your target.

20. Use good quality grammar: Always use a good quality grammar and use words that will throw positive impact on evaluator. Use of good quality grammar does not mean to use tough words, that for each word the evaluator has to go through dictionary. Do not start sentence with a conjunction. Do not fragment sentences. Eliminate one-word sentences. Ignore passive voice. Do not ever use a big word when a diminutive one would suffice. Verbs have to be in agreement with their subjects. Prepositions are not expressions to finish sentences with. It is incorrect to ever divide an infinitive. Avoid clichés like the disease. Also, always shun irritating alliteration. Use language that is simple and straight forward. put together a neat summary.

21. Arrangement of information: Each section of the main body should start with an opening sentence and there should be a changeover at the end of the section. Give only valid and powerful arguments to your topic. You may also maintain your arguments with records.

22. Never start in last minute: Always start at right time and give enough time to research work. Leaving everything to the last minute will degrade your paper and spoil your work.

23. Multitasking in research is not good: Doing several things at the same time proves bad habit in case of research activity. Research is an area, where everything has a particular time slot. Divide your research work in parts and do particular part in particular time slot.

24. Never copy others' work: Never copy others' work and give it your name because if evaluator has seen it anywhere you will be in trouble.

25. Take proper rest and food: No matter how many hours you spend for your research activity, if you are not taking care of your health then all your efforts will be in vain. For a quality research, study is must, and this can be done by taking proper rest and food.

26. Go for seminars: Attend seminars if the topic is relevant to your research area. Utilize all your resources.



27. Refresh your mind after intervals: Try to give rest to your mind by listening to soft music or by sleeping in intervals. This will also improve your memory.

28. Make colleagues: Always try to make colleagues. No matter how sharper or intelligent you are, if you make colleagues you can have several ideas, which will be helpful for your research.

29. Think technically: Always think technically. If anything happens, then search its reasons, its benefits, and demerits.

30. Think and then print: When you will go to print your paper, notice that tables are not be split, headings are not detached from their descriptions, and page sequence is maintained.

31. Adding unnecessary information: Do not add unnecessary information, like, I have used MS Excel to draw graph. Do not add irrelevant and inappropriate material. These all will create superfluous. Foreign terminology and phrases are not apropos. One should NEVER take a broad view. Analogy in script is like feathers on a snake. Not at all use a large word when a very small one would be sufficient. Use words properly, regardless of how others use them. Remove quotations. Puns are for kids, not grunt readers. Amplification is a billion times of inferior quality than sarcasm.

32. Never oversimplify everything: To add material in your research paper, never go for oversimplification. This will definitely irritate the evaluator. Be more or less specific. Also too, by no means, ever use rhythmic redundancies. Contractions aren't essential and shouldn't be there used. Comparisons are as terrible as clichés. Give up ampersands and abbreviations, and so on. Remove commas, that are, not necessary. Parenthetical words however should be together with this in commas. Understatement is all the time the complete best way to put onward earth-shaking thoughts. Give a detailed literary review.

33. Report concluded results: Use concluded results. From raw data, filter the results and then conclude your studies based on measurements and observations taken. Significant figures and appropriate number of decimal places should be used. Parenthetical remarks are prohibitive. Proofread carefully at final stage. In the end give outline to your arguments. Spot out perspectives of further study of this subject. Justify your conclusion by at the bottom of them with sufficient justifications and examples.

34. After conclusion: Once you have concluded your research, the next most important step is to present your findings. Presentation is extremely important as it is the definite medium through which your research is going to be in print to the rest of the crowd. Care should be taken to categorize your thoughts well and present them in a logical and neat manner. A good quality research paper format is essential because it serves to highlight your research paper and bring to light all necessary aspects in your research.

INFORMAL GUIDELINES OF RESEARCH PAPER WRITING

Key points to remember:

- Submit all work in its final form.
- Write your paper in the form, which is presented in the guidelines using the template.
- Please note the criterion for grading the final paper by peer-reviewers.

Final Points:

A purpose of organizing a research paper is to let people to interpret your effort selectively. The journal requires the following sections, submitted in the order listed, each section to start on a new page.

The introduction will be compiled from reference matter and will reflect the design processes or outline of basis that direct you to make study. As you will carry out the process of study, the method and process section will be constructed as like that. The result segment will show related statistics in nearly sequential order and will direct the reviewers next to the similar intellectual paths throughout the data that you took to carry out your study. The discussion section will provide understanding of the data and projections as to the implication of the results. The use of good quality references all through the paper will give the effort trustworthiness by representing an alertness of prior workings.



Writing a research paper is not an easy job no matter how trouble-free the actual research or concept. Practice, excellent preparation, and controlled record keeping are the only means to make straightforward the progression.

General style:

Specific editorial column necessities for compliance of a manuscript will always take over from directions in these general guidelines.

To make a paper clear

- Adhere to recommended page limits

Mistakes to evade

- Insertion a title at the foot of a page with the subsequent text on the next page
- Separating a table/chart or figure - impound each figure/table to a single page
- Submitting a manuscript with pages out of sequence

In every sections of your document

- Use standard writing style including articles ("a", "the," etc.)
- Keep on paying attention on the research topic of the paper
- Use paragraphs to split each significant point (excluding for the abstract)
- Align the primary line of each section
- Present your points in sound order
- Use present tense to report well accepted
- Use past tense to describe specific results
- Shun familiar wording, don't address the reviewer directly, and don't use slang, slang language, or superlatives
- Shun use of extra pictures - include only those figures essential to presenting results

Title Page:

Choose a revealing title. It should be short. It should not have non-standard acronyms or abbreviations. It should not exceed two printed lines. It should include the name(s) and address (es) of all authors.



Abstract:

The summary should be two hundred words or less. It should briefly and clearly explain the key findings reported in the manuscript-- must have precise statistics. It should not have abnormal acronyms or abbreviations. It should be logical in itself. Shun citing references at this point.

An abstract is a brief distinct paragraph summary of finished work or work in development. In a minute or less a reviewer can be taught the foundation behind the study, common approach to the problem, relevant results, and significant conclusions or new questions.

Write your summary when your paper is completed because how can you write the summary of anything which is not yet written? Wealth of terminology is very essential in abstract. Yet, use comprehensive sentences and do not let go readability for briefness. You can maintain it succinct by phrasing sentences so that they provide more than lone rationale. The author can at this moment go straight to shortening the outcome. Sum up the study, with the subsequent elements in any summary. Try to maintain the initial two items to no more than one ruling each.

- Reason of the study - theory, overall issue, purpose
- Fundamental goal
- To the point depiction of the research
- Consequences, including definite statistics - if the consequences are quantitative in nature, account quantitative data; results of any numerical analysis should be reported
- Significant conclusions or questions that track from the research(es)

Approach:

- Single section, and succinct
- As a outline of job done, it is always written in past tense
- A conceptual should situate on its own, and not submit to any other part of the paper such as a form or table
- Center on shortening results - bound background information to a verdict or two, if completely necessary
- What you account in an conceptual must be regular with what you reported in the manuscript
- Exact spelling, clearness of sentences and phrases, and appropriate reporting of quantities (proper units, important statistics) are just as significant in an abstract as they are anywhere else

Introduction:

The **Introduction** should "introduce" the manuscript. The reviewer should be presented with sufficient background information to be capable to comprehend and calculate the purpose of your study without having to submit to other works. The basis for the study should be offered. Give most important references but shun difficult to make a comprehensive appraisal of the topic. In the introduction, describe the problem visibly. If the problem is not acknowledged in a logical, reasonable way, the reviewer will have no attention in your result. Speak in common terms about techniques used to explain the problem, if needed, but do not present any particulars about the protocols here. Following approach can create a valuable beginning:

- Explain the value (significance) of the study
- Shield the model - why did you employ this particular system or method? What is its compensation? You strength remark on its appropriateness from a abstract point of vision as well as point out sensible reasons for using it.
- Present a justification. Status your particular theory (es) or aim(s), and describe the logic that led you to choose them.
- Very for a short time explain the tentative propose and how it skilled the declared objectives.

Approach:

- Use past tense except for when referring to recognized facts. After all, the manuscript will be submitted after the entire job is done.
- Sort out your thoughts; manufacture one key point with every section. If you make the four points listed above, you will need a least of four paragraphs.



- Present surroundings information only as desirable in order hold up a situation. The reviewer does not desire to read the whole thing you know about a topic.
- Shape the theory/purpose specifically - do not take a broad view.
- As always, give awareness to spelling, simplicity and correctness of sentences and phrases.

Procedures (Methods and Materials):

This part is supposed to be the easiest to carve if you have good skills. A sound written Procedures segment allows a capable scientist to replacement your results. Present precise information about your supplies. The suppliers and clarity of reagents can be helpful bits of information. Present methods in sequential order but linked methodologies can be grouped as a segment. Be concise when relating the protocols. Attempt for the least amount of information that would permit another capable scientist to spare your outcome but be cautious that vital information is integrated. The use of subheadings is suggested and ought to be synchronized with the results section. When a technique is used that has been well described in another object, mention the specific item describing a way but draw the basic principle while stating the situation. The purpose is to text all particular resources and broad procedures, so that another person may use some or all of the methods in one more study or referee the scientific value of your work. It is not to be a step by step report of the whole thing you did, nor is a methods section a set of orders.

Materials:

- Explain materials individually only if the study is so complex that it saves liberty this way.
- Embrace particular materials, and any tools or provisions that are not frequently found in laboratories.
- Do not take in frequently found.
- If use of a definite type of tools.
- Materials may be reported in a part section or else they may be recognized along with your measures.

Methods:

- Report the method (not particulars of each process that engaged the same methodology)
- Describe the method entirely
- To be succinct, present methods under headings dedicated to specific dealings or groups of measures
- Simplify - details how procedures were completed not how they were exclusively performed on a particular day.
- If well known procedures were used, account the procedure by name, possibly with reference, and that's all.

Approach:

- It is embarrassed or not possible to use vigorous voice when documenting methods with no using first person, which would focus the reviewer's interest on the researcher rather than the job. As a result when script up the methods most authors use third person passive voice.
- Use standard style in this and in every other part of the paper - avoid familiar lists, and use full sentences.

What to keep away from

- Resources and methods are not a set of information.
- Skip all descriptive information and surroundings - save it for the argument.
- Leave out information that is immaterial to a third party.

Results:

The principle of a results segment is to present and demonstrate your conclusion. Create this part a entirely objective details of the outcome, and save all understanding for the discussion.

The page length of this segment is set by the sum and types of data to be reported. Carry on to be to the point, by means of statistics and tables, if suitable, to present consequences most efficiently. You must obviously differentiate material that would usually be incorporated in a study editorial from any unprocessed data or additional appendix matter that would not be available. In fact, such matter should not be submitted at all except requested by the instructor.



Content

- Sum up your conclusion in text and demonstrate them, if suitable, with figures and tables.
- In manuscript, explain each of your consequences, point the reader to remarks that are most appropriate.
- Present a background, such as by describing the question that was addressed by creation an exacting study.
- Explain results of control experiments and comprise remarks that are not accessible in a prescribed figure or table, if appropriate.
- Examine your data, then prepare the analyzed (transformed) data in the form of a figure (graph), table, or in manuscript form.

What to stay away from

- Do not discuss or infer your outcome, report surroundings information, or try to explain anything.
- Not at all, take in raw data or intermediate calculations in a research manuscript.
- Do not present the similar data more than once.
- Manuscript should complement any figures or tables, not duplicate the identical information.
- Never confuse figures with tables - there is a difference.

Approach

- As forever, use past tense when you submit to your results, and put the whole thing in a reasonable order.
- Put figures and tables, appropriately numbered, in order at the end of the report
- If you desire, you may place your figures and tables properly within the text of your results part.

Figures and tables

- If you put figures and tables at the end of the details, make certain that they are visibly distinguished from any attach appendix materials, such as raw facts
- Despite of position, each figure must be numbered one after the other and complete with subtitle
- In spite of position, each table must be titled, numbered one after the other and complete with heading
- All figure and table must be adequately complete that it could situate on its own, divide from text

Discussion:

The Discussion is expected the trickiest segment to write and describe. A lot of papers submitted for journal are discarded based on problems with the Discussion. There is no head of state for how long a argument should be. Position your understanding of the outcome visibly to lead the reviewer through your conclusions, and then finish the paper with a summing up of the implication of the study. The purpose here is to offer an understanding of your results and hold up for all of your conclusions, using facts from your research and generally accepted information, if suitable. The implication of result should be visibly described. Infer your data in the conversation in suitable depth. This means that when you clarify an observable fact you must explain mechanisms that may account for the observation. If your results vary from your prospect, make clear why that may have happened. If your results agree, then explain the theory that the proof supported. It is never suitable to just state that the data approved with prospect, and let it drop at that.

- Make a decision if each premise is supported, discarded, or if you cannot make a conclusion with assurance. Do not just dismiss a study or part of a study as "uncertain."
- Research papers are not acknowledged if the work is imperfect. Draw what conclusions you can based upon the results that you have, and take care of the study as a finished work
- You may propose future guidelines, such as how the experiment might be personalized to accomplish a new idea.
- Give details all of your remarks as much as possible, focus on mechanisms.
- Make a decision if the tentative design sufficiently addressed the theory, and whether or not it was correctly restricted.
- Try to present substitute explanations if sensible alternatives be present.
- One research will not counter an overall question, so maintain the large picture in mind, where do you go next? The best studies unlock new avenues of study. What questions remain?
- Recommendations for detailed papers will offer supplementary suggestions.

Approach:

- When you refer to information, differentiate data generated by your own studies from available information
- Submit to work done by specific persons (including you) in past tense.
- Submit to generally acknowledged facts and main beliefs in present tense.



THE ADMINISTRATION RULES

Please carefully note down following rules and regulation before submitting your Research Paper to Global Journals Inc. (US):

Segment Draft and Final Research Paper: You have to strictly follow the template of research paper. If it is not done your paper may get rejected.

- The **major constraint** is that you must independently make all content, tables, graphs, and facts that are offered in the paper. You must write each part of the paper wholly on your own. The Peer-reviewers need to identify your own perceptive of the concepts in your own terms. NEVER extract straight from any foundation, and never rephrase someone else's analysis.
- Do not give permission to anyone else to "PROOFREAD" your manuscript.
- **Methods to avoid Plagiarism is applied by us on every paper, if found guilty, you will be blacklisted by all of our collaborated research groups, your institution will be informed for this and strict legal actions will be taken immediately.)**
- To guard yourself and others from possible illegal use please do not permit anyone right to use to your paper and files.



CRITERION FOR GRADING A RESEARCH PAPER (COMPILATION)
BY GLOBAL JOURNALS INC. (US)

Please note that following table is only a Grading of "Paper Compilation" and not on "Performed/Stated Research" whose grading solely depends on Individual Assigned Peer Reviewer and Editorial Board Member. These can be available only on request and after decision of Paper. This report will be the property of Global Journals Inc. (US).

Topics	Grades		
	A-B	C-D	E-F
Abstract	Clear and concise with appropriate content, Correct format. 200 words or below	Unclear summary and no specific data, Incorrect form Above 200 words	No specific data with ambiguous information Above 250 words
Introduction	Containing all background details with clear goal and appropriate details, flow specification, no grammar and spelling mistake, well organized sentence and paragraph, reference cited	Unclear and confusing data, appropriate format, grammar and spelling errors with unorganized matter	Out of place depth and content, hazy format
Methods and Procedures	Clear and to the point with well arranged paragraph, precision and accuracy of facts and figures, well organized subheads	Difficult to comprehend with embarrassed text, too much explanation but completed	Incorrect and unorganized structure with hazy meaning
Result	Well organized, Clear and specific, Correct units with precision, correct data, well structuring of paragraph, no grammar and spelling mistake	Complete and embarrassed text, difficult to comprehend	Irregular format with wrong facts and figures
Discussion	Well organized, meaningful specification, sound conclusion, logical and concise explanation, highly structured paragraph reference cited	Wordy, unclear conclusion, spurious	Conclusion is not cited, unorganized, difficult to comprehend
References	Complete and correct format, well organized	Beside the point, Incomplete	Wrong format and structuring



INDEX

B

Bouyeure · 7

D

Dellaportas · 31, 34, 38, 40, 47

F

Ferrantio · 14, 20

G

Giannarakis · 30
Gilmore · 4, 5, 12

H

Hippocratic · 23, 26

J

Jordanian · 1, 2, 4, 5, 7, 9, 11, 12

M

Malawian · 33, 34, 35, 40, 44, 46

O

Oxley · 23, 26, 27, 30

P

Parmalat · 28

Q

Qadoumi · 2, 12

R

Royae, · 24, 32

S

Sarbanes · 23, 26, 27, 30
Shawver · 37, 38, 41, 42, 44,
Snamprogetti · 29
Stochastic · 20
Sweeney · 41

T

Theotokas · 30

U

Unprecedented · 23

V

Verschoor · 29, 32



save our planet

Global Journal of Management and Business Research

Visit us on the Web at www.GlobalJournals.org | www.JournalofBusiness.Org
or email us at helpdesk@globaljournals.org



ISSN 9755853



© Global Journals