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Highlights

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Discovering Thoughts, Inventing Future

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Lean Influence on Occupational Safety and Health in Manufacturing Industries

By Kassu Jilcha & Daniel Kitaw

Addis Ababa University, Ethiopia

Abstract- This paper attempts to investigate the influence of lean thinking on occupational safety and health problems improvement in manufacturing industries and it also to show how occupational safety and health severely hurts manufacturing industries productivity. Nowadays, developing countries are focused on Technology Transfer and be engaged in developing their manufacturing industries so as to compete globally and for their economic growth. While expanding the development of their manufacturing industries, they are also importing new technologies with which they are not familiar and furthermore, neglecting workplace safety and health hazards impact on productivity and workers well-being. Due to these reasons, much productive working time is lost and high costs have been incurred. To highlight the impact of lean on workplace safety and health, this study was conducted by reviewing recent state-of-the-art literature and taking into consideration secondary data records from Ethiopian Ministry of Labor and Social Affair (MOLSA) for simple illustrative example. Findings from the literatures showed that there is less attention and consideration of lean workplace safety and health in manufacturing industries.

Keywords: *lean, workplace safety and health, manufacturing industry, non-value adding activity.*

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Kassu Jilcha^α & Daniel Kitaw^σ

Abstract- This paper attempts to investigate the influence of lean thinking on occupational safety and health problems improvement in manufacturing industries and it also to show how occupational safety and health severely hurts manufacturing industries productivity. Nowadays, developing countries are focused on Technology Transfer and be engaged in developing their manufacturing industries so as to compete globally and for their economic growth. While expanding the development of their manufacturing industries, they are also importing new technologies with which they are not familiar and furthermore, neglecting workplace safety and health hazards impact on productivity and workers well-being. Due to these reasons, much productive working time is lost and high costs have been incurred. To highlight the impact of lean on workplace safety and health, this study was conducted by reviewing recent state-of-the-art literature and taking into consideration secondary data records from Ethiopian Ministry of Labor and Social Affair (MOLSA) for simple illustrative example. Findings from the literatures showed that there is less attention and consideration of lean workplace safety and health in manufacturing industries. The data analysis of illustrative example revealed that there are losses of productive working days, high compensation costs and costs associated with many non-value adding activities. This analysis showed that the Ethiopian manufacturing companies do not have the level of awareness how lean occupational safety and health cuts these costs using lean tools like 6S. Hence, this study forwarded how lean helps to improve workplace safety and health in manufacturing industries.

Keywords: lean, workplace safety and health, manufacturing industry, non-value adding activity.

I. INTRODUCTION

Nowadays, organizations compete between themselves in various categories such as faster delivery, price tags, state of art technology and higher quality dimensions [Sharma, 2012]. Ethiopian manufacturing industries are given priority of development by Ethiopian government (Web-1). Ethiopia is in a very fast manufacturing industrial development. In the process of industrial development, workplace safety and health problem are issues that have to be squarely addressed.

In manufacturing industries, there are many problems that occur at workplace. Industrial development creates more employment and requires more usable technologies either new or obsolete. This

may lead the manufacturing industries to entertain hazards unless otherwise enterprises devise protective methods of hazards. A large body of existing empirical data analysis shows that industrial accidents focused more on manufacturing and construction sectors (Saad et al, 2012). One of the methods that enable manufacturing industries to reduce those industrial hazards is lean thinking philosophy.

Lean is the method of reducing non-value adding activities in the manufacturing industries (Alireza, 2011; Kilpatrick, 2003, Spencer, 2007). Workplace safety and health hazards improvement helps the manufacturing industries to reduce wastes like time when an employee gets absent, compensation cost of unsafe employee and waste from damaged manufacturing equipment & tools. Documents obtained from Ministry of Labor and Social Affair (MOLSA, 2012) report justifies that most Ethiopian manufacturing industries still have no concern of workplace safety and health matter as their company's critical issue of productivity affecting factor. Hence, lean occupational safety and Health (OSH) is one of the techniques that reduce workplace hazards and risks if properly thought in manufacturing industries.

The importance of work place safety and health hazards improvement is not a questionable issue in the eyes of professionals and researchers' area but, the concern is on how to control its severity from its risks. As studies showed that many researches have not been conducted on lean Occupational Safety and Health (OSH) considering how to reduce or eliminate non-value adding wastes from manufacturing industrial sectors. In general, many studies agreed that developing countries have conducted few researches on OSH overall concerns. In order to run intensive studies and continual workplace safety and health improvement, management and society awareness creations are key elements. In developing countries, top managements have neglected workplace safety and health impacts on productivity and health though developing countries have cheap labor forces.

In 2012, as illustrated in this study, all Ethiopian manufacturing industry (excluding Addis Ababa, Tigray and Southern parts) has registered a total accident number of 1670 and had significant cost hazards to the manufacturing industries, indirectly to the economy of the country. The time lost during the same year was 11,138 man-days. The accident severity rate of

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manufacturing industry in Ethiopia was calculated as 0.075. This means every individual from her/his 1000 of working hours wastes 0.075 man-days. However, this is used only to show the severity of accidents occurred in the only considered regions. It raises a question of unreliability of well-organized data report obtained from all inclusive manufacturing industries. Had it been registered appropriately, the accidents registered would have been increased (MOLSA, 2012). Therefore, these researches provide insight how lean workplace safety and health improves and reduce ineffective manufacturing workplace safety and health management through 6 S techniques. It also becomes the only study that is attempted in Ethiopia in such a way that it introduces lean workplace safety and health problem solving culture as well as helps to other researchers in providing well organized information on lean safety. This study remaining works are structured as follows: section two focuses on methodology how the article was prepared. Section three discussions on the literature review of occupational safety and health and lean manufacturing. Section four discusses on the results and discussion parts and last section discusses on conclusion.

II. METHODOLOGY AND MATERIAL

The research was conducted by considering two sources of data: (1) from literature review and (2) from data records of illustrative example of Ethiopian manufacturing industries. A literature search was conducted using the databases source like MEDLINE, Emerald, Taylor & France publications, EMBASE (medical literature), PsycINFO (psychological literature), Sociological Abstracts (sociological literature), Accident prevention journals, US Statistics of labor, European Safety and Health database, ABI Inform, Business Source Premier (business/management literature), EconLit (economic literature), Social Service Abstracts (social work and social service literature), Lean thinking databases. The search strategy was also focused on articles or reports that measure one or more of the dimensions within the research OSH model framework. This search strategy was based on a framework and measurement filter strategy developed by the Consensus-based Standards for the selection of health Measurement Instruments. The search strategy also utilized important keywords related to OSH and lean. Controlled vocabularies were used whenever possible. Data from Ministry of Labor and Social Affair (MOLSA) was also collected and were presented for illustration. Data regarding Ethiopian manufacturing industries accident and insurance premium cost were also taken into account for this study approach.

III. LITERATURE REVIEW

Nowadays, work place safety is considered by World Health Organization (WHO) a priority setting for

health promotion in the 21st Century [Takala, 1999; WHO, 2010]. In order to bring an accelerated sustainable economic and social development, a country needs to have health and safety certified workforce to improve productivity. Workplace safety and health impact is one of the main driving economic and social development pillar factor. Previously, it was given less consideration due to the fact that the focus was on the short term profit of business than safe workplace consideration. Thus, workplace safety and health was given less courtesy for a long period of time. International Labor Organization (ILO) and WHO reports indicated that in manufacturing industries many employees suffer from workplace injuries and property damage resulted in economic crisis [ILO,2010]; WHO, 2010]. Safe workplace and safe work is necessary for reducing those suffers and increasing productivity; hence promotion and protection of safe work and workplace is the complementary aspect of industrial development [Takala, 1999]. In Sub-Saharan African countries about 54,000 fatal and approximately 42 million occupational accidents happen annually that results at least 3 days absence from work of every workers [Tetemke et al., 2014].

The ILO has estimated that the total costs of such accidents and ill health amount to approximately 4% of the world's Gross Domestic Products (GDPs) [ILO, 2006; Kharbanda and Stallworthy, 1998]. Limited financial resources and lack of adequate data has hampered the efforts to combat the problem of industrial and occupational accidents in developing countries [Kharbanda and Stallworthy, 1998]. This is not only hampering but also hindering knowledge transfer and implementation of OSH management techniques.

Hence, lean workplace safety and health study have been conducted in this research. Lean manufacturing is one of the most important techniques that reduce wastes of manufacturing industries (Alireza, 2011). Among many factors that cause waste to manufacturing industries is less consideration of occupational safety and health hazards impact on manufacturing industry environment. Lean manufacturing concepts were first introduced by Womack et al. (1990) aiming to describe the working philosophy and practices of Toyota, the well-known Japanese vehicle manufacturers. Nowadays, Lean Manufacturing concepts are widespread all over the world in different industrial sectors (EPA, 2000; Aitken et al., 2002; Aberdeen Group, 2006). Lean Manufacturing (LM) hence, refers to a business productive operation. It leads to boost the morale of the concept wherein the goal is to minimize the amount of time workers loss, promoting a sense of pride in their work and resources used in the manufacturing processes and ownership of their responsibilities and increases other activities of an enterprise. Its emphasis is on organization's profitability and competitiveness in the eliminating all forms of

wastage. A key to worker safety in LM operations is the previously separated exposures and this has additive and development of informed, empowered and active workers cumulative effects (Alireza Anvari, 2011). Lean identifies waste/Muda (overproduction, waiting/idle time, unnecessary transportation, non-value-added

processing, unnecessary stock on hand/excess inventory, motion and efforts, defects/producing defective goods, unused creativity) [Kilpatrick,2003, Spencer, 2007]. The evolution of lean thinking in any manufacturing industries is shown in Table 1.

Table 1 : The evolution of lean thinking [Liker, 2004]

	Period on Development of Lean Thinking			
	1980-1990	1990-mid 1990	Mid 1990-1999	2000+
Focus on approach	Production cell and line Highly prescriptive, using lean tools	shop -floor Highly prescriptive, imitating lean organization	Value streaming Highly prescriptive, applying lean principle	Value system Integrative, using different management instrument
Industry sector	Automotive vehicle assembly	Automotive-vehicle and component assembly	Manufacturing in general –often focused on repetitive manufacturing	High and low volume manufacturing, extension into service sectors
Typical activity in this phase	Application of JIT technique, 5S, kanban	Emulation of successful lean organizations training and promotion, TQM	Improving flow; process based improvements, collaboration in the supply chain	Improving customer value to improve organizational alignment , decrease variability

As seen in Table 1 lean evolved through different improvement and thinking approaches. As the time of development and human being creativity increases from time to time, lean thinking come to value streaming approaches. These in turn helped industries to focus on customer value and decreased variability.

Lean safety is the creation of a lean workplace safety and health environment in a workplace that requires employee motivation and good management (Alireza, 2011; Gnoni et al, 2013). The same study attempted to discuss 6S (Sort, Set in order, Sweep, Standardize, Sustain +Safety), is the foundation for all improvement programs: waste reduction, cleaner and safer work environment, reduction in non-value added time, effective work and visual workplace vision. The intensification of work leads both to higher plant productivity and to great adverse ergonomics and stress related health effects to workers (Brown, 2007).

Hazard are categorized as health and safety hazards: where health hazard causes occupational illness such as noise- induced hearing loss and safety hazard cause physical harm like cuts, broken bones and so on (Alireza,2011). The major factors in the creation of hazards in companies are: employee demotivation, lack of or unclearly defined working procedure and tasks, lack of control, lack of instructions or appropriate training, unsafe worker behavior, low management commitment to safety, no consensus on what a Safety Management System (SMS) exactly is and on the corresponding scope [Manitoba, 2003, Chan, 2004]; all these can be controlled in LM environments (Alireza, 2011).

Employee safety is a value-added proposition and by taking a Safety-Integrated Process Improvement approach, organization will be able to manufacture

products and/or deliver services faster, better, cheaper, and safer.

Table 2 : The value of Safety





Traditional view of safety	Transition	Safety integrated leans
Cost-saving venture		Process improvement opportunity
Injury/ illness cost Insurance cost Regulatory cost		Process knowledge Sharing information Problem solving
Cost benefit analysis		Value –added vision
“what is important about safety is what it costs”		“what is important about safety is what we lean”

Table 2 clearly shows the difference between traditional views of safety and safety integrated leans. Traditional safety view is all about cost and injuries while the integrated safety eyes all about process improvement and value adding process.

In general, accompanies' those introduce and practice lean thinking would get benefits like decreased lead times for customers - productivity improvement, reduced inventories for manufacturers- work-in-process, inventory reduced, improved knowledge management/increase process understanding, more robust processes (as measured by less errors and therefore less rework)- quality improvement, reduce Space utilizations, save finances, improve process and easy works (safe working environment) (Melton,2005).

IV. RESULT AND DISCUSSION

By integrating safety and health problem solving methods into continuous improvement process, company will decrease costs, lessen downtime, reduce errors related to safety and health hazards, apply safety metrics to value stream mapping (VSM) for process improvements, identify and assess safety waste in processes, work collaboratively and cross-functionally to develop lean and safe solutions, be able to develop return of investment metrics utilizing results of safety-integrated process improvements, sustain improvements, lead a lean and safe organization, improve safety within company and increase company morale. A comprehensive study conducted by Francie Lund and Anna Marriott (2011) would suggest that globalization is having a negative impact on OHS. Hazardous industries have increasingly been transferred to developing countries where there are fewer resources to protect workers (Barten et al. 1996) or where, in some cases such as export processing zones, employers may be exempt from labour legislation (Brown 2004). New global production methods such as Just-In-Time, Lean Production and Total Quality Management have also been associated with greater levels of musculoskeletal disorders and repetitive strain injuries that are caused by repetitive motion, static and/or awkward postures and manipulation of heavy weights (Brenner et al. in ILO 2004). However, since examples of positive effects also found in literature, it is important to move from a simple cause and effect model to a more comprehensive that understand lean as an open and ambiguous concept (Peter et al., 2012). Elimination of waste can also be interpreted as the elimination or minimization of risk that adversely affects wasted human resources and lost time from injuries.

Lean imperatives of faster, better, and cheaper must encompass the issue of running safer as well. A key to worker safety in LM operations is the development of informed, empowered and active workers with the knowledge, skills and opportunity to act in the workplace (5S) to eliminate or reduce hazards [Alireza,2011].

For instants, let us consider illustrative example for Ethiopian manufacturing industries accident registered. Figure 1 shows that the accident registered over 13 years (from 2000 to 2013) in industrial sectors. This data report is used to show the severity of accidents and their economic influence on Ethiopia manufacturing industries. The industrial sectors were more exposed to accident when compared to other sectors (MOLSA, 2012). GTP volume II of the country direction is also on manufacturing industries lead economy. In line with the manufacturing industry development the employment rate also increases. When there is more demand of new employees who are not familiar with workplace environment, they commit and

receive more accident severity in this sector (Saad, 2012). Hence, it is easy to foresee the rate of increase of accidents in manufacturing sector.

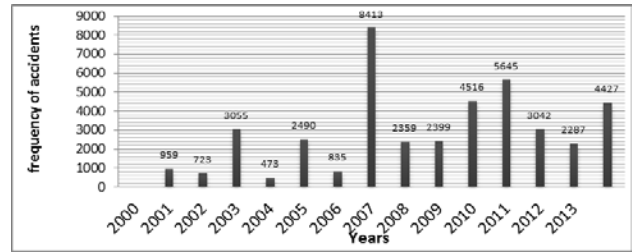


Fig. 1 : Workplace accidents in Ethiopia (MOLSA, 2012)

A data obtained from MOLSA shows us that workplace accident is a very serious issue in Ethiopian manufacturing sectors. Manufacturing sectors comprises 2723 organization in Ethiopia and only 5.3% of them have established OSH committee in their own industries. 95% of the manufacturing sectors have no OSH committee that carries out follow up activities of their workplace safety condition. The data obtained from MOLSA, for instance produce 0.075 accident severity for manufacturing industries (Eqn. 1).

Severity of the accident =

$$\frac{\text{work days lost by accident} * 1000}{\text{total working hours} * \text{total employees number}} \text{ ----- (1)}$$

$$(11,138 * 1000) / (2476 * 59857) = 0.075$$

As the data record obtained from MOLSA (2012) record reported that 2476 employees exposed to accidents, 11,138 lost working hours with over all registered total workers of 59,857 (excluding Addis Ababa Administration, Tigray region and Southern region) of manufacturing industries. of the total lost working days, manufacturing industry has 0.075 severity of the accidents index. This means in each individual working hour of 1000, there is a lost working day of 0.075 due to workplace accidents. If it had included Addis Ababa, Tigray and Southern part of Ethiopia where there were more manufacturing industrial zones, there would have been amplified industrial accidents and lost working hours. In manufacturing industries, there are 13,874 employees during 2012 of 59,857 employees from around urban industrial sector information. These data record are not representative of the reported regions. However, it helped us to show how much the severity of the accidents in manufacturing industries even There was poor data management system. This poor data recording culture is true in many developing countries as studies have described the lack of data recording and management system. Data recording and management system in developing countries are being underreported (PaiviHamala inena et al., 2006). The clear lack of reliable and large-scale data on OSH risks in developing countries and for informal workers in particular highlights the need to invest more resources in OSH and development research (Francie Lund and Anna, 2011).

Therefore, lean manufacturing philosophy is the best method that reduces this more working day's loss and non-value adding activities cost to the manufacturing industries even though many studies put its negative impact on safety.

Why Lean OSH?

To eliminate workplace hazards and waste of materials and resources, workplace organization, cleanliness, and standardization are imperative. The 5S approach is highly effective at removing hazards and waste from workplace and creating a safer, cleaner, and healthier work environment. Simple techniques are used to develop and improve effective workplace organization, safety, visual communication, and general cleanliness and housekeeping. Implementing 5S to workplace helps to bring the following benefits.

1S – Sort: Identify the items that are needed to perform work in the work areas. Clear (sort-out) all other items from the work area. Its benefits are extra work space, improved safety, improved productivity, improved utilization of materials, supplies, and resource, more visible work flow, improved employee satisfaction (better place to work) and improved quality. **2S - Set In Order:** All needed items have a place in the work area and each needed item is in the correct place. Improve ease of or need for retrieval. Its benefits are elimination of time, motion, and effort needed to search for or retrieve tools and supplies (tools and supplies are located at point of use), improved safety through an organized workplace and increased productivity. **3S – Shine:** Proactive/preventive housekeeping to keep work areas, work surfaces, and equipment clean and free from dirt, debris, oil, etc. its benefits are cleaner and more satisfying place to work, improved quality, maintenance issues exposed faster (planned downtime vs. unplanned downtime), and improved safety (fewer accidents). **4S – Standardize:** Do things in a consistent and standard way. Standardize activities, procedures, instruction, schedules, and the persons responsible for helping keep the workplace clean and organized. Standardize work area layouts and storage techniques wherever possible. **5S – Sustain:** Integrate 5S principles into the organization's OHS in order to sustain new standards and continually improvement of the workplace. **6s-safety:** it is better than 5s in considering the accidents at work place and saving the life and property damages. So, it integrates the 5s into the lean OSH organization. It is known also as 5S Workplace Organization + Safety. Why add safety to make 6S? It creates greater awareness, more focus and another chance to review. Hence, using 6S helps organizations to make Zero accidents and/or Zero near misses.

V. CONCLUSION

Many researches have been conducted on lean manufacturing benefits and tools, and they have agreed

on lean safety positive and negative influence. However, other researches strengthen that the positive effect of lean safety is taking highest share. In the literature, it has been discussed that in many countries, occupational safety and health management is not the critical issue of manufacturing industries. But, some literatures argued that workplace safety and health is one of the world issues of health and wealth. Most literature discussed that to be successful in productivity improvement; one is lean workplace safety and health in manufacturing industries.

These researches output provide highlight how lean workplace safety and health improves and reduce ineffective manufacturing workplace safety and health management through 6S techniques as discussed in literatures part. It also becomes the only study that is attempted in Ethiopia in such a way that introduces lean workplace safety and health problem solving culture and helps other researchers in providing well organized information on lean safety.

Illustrative example of Ethiopian manufacturing industries accident data has showed that how workplace hazards incur cost and waste of time to the companies. The days lost and the costs paid to the employees as compensations were all wastes of the manufacturing industries in which they were non-value adding activities. Therefore, the companies are considered to exercise lean occupational safety and health so that they can reduce their workplace wastes and increase productivity of their manufacturing industries. The concepts of lean manufacturing industries are also very important to be exercised in manufacturing industries in controlling and managing workplace hazards. Moreover, the researchers recommend while Ethiopian manufacturing industries focus on their development strategy, they should also give due consideration workplace safety, employee well-being and equipment safety so that they can easily raise their productivity and be globally competitive.

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Comparative Analysis of Weight Loss% of Different Fabrics (Lycra Pique, Rib and Interlock) Under Different Chemical Concentration

By Muhammad Mufidul Islam & Minhaz Ahmed

Southeast University, Bangladesh

Abstract- Process loss in textile processing is a must occurring issue due to suitability in the subsequent process & removal of unwanted materials. But there should be a minimum range of process loss% in each process and a data is required to calculate accurate process loss% in each process. Our experiment is to calculate process loss% in a pretreatment process up to enzyme wash and finally treated with silicon wash. If the calculation in process loss% is not accurately calculated, there is serious effect on garment cutting and sewing section due to shortage in fabrics and finally short quantity is become essential that is an economic issue and most unwanted matter in a composite factory. Our finding is different power loss% for different structured fabric for chemical concentration. Here is our focusing issue is that process loss% is not same for different structured fabric even considering same concentration.

Keywords: *weight loss%, fabric structure, chemical concentration, enzyme wash, silicon wash.*

GJRE-G Classification : FOR Code: 039903



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Muhammad Mufidul Islam^α & Minhaz Ahmed^σ

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Keywords: weight loss%, fabric structure, chemical concentration, enzyme wash, silicon wash.

I. INTRODUCTION

Weight loss% can be defined as percentage decay in a material or parentage process loss of that material after the completion of a process. We did this experiment through a enzymatic process of same and different concentration for accordingly same and different structured knit fabrics. So due to same chemical action, attacking performance is not same due to different structured knit fabrics. Knit fabrics' surface is not same due to different structure or looping mechanisms.



Figure : Polo Pique

Figure : 1x1 Rib

Figure : Interlock

Surface properties such as softness and smoothness increase with density. Double knits show higher total hand values than single knits [1]. The tightness or cover factor indicates the relative tightness or looseness of a plain knit structure [2].

We have worked with enzymes and silicon softener as our main chemical agents. Enzymes are very efficient catalysts for biochemical reactions. They speed up reactions by providing an alternative reaction pathway of lower activation energy. The enzyme is used to form a reaction intermediate, but when this reacts with another reactant the enzyme reforms weight loss% is increased proportionally with the amount of enzyme used for the same period of time and vise-versa [3]. The

rate of an enzyme-catalyzed reaction depends on the concentrations of enzyme and substrate. As the concentration of either is increased the rate of reaction increases [4].

The amount of enzyme present in a reaction is measured by the activity it catalyzes. The relationship between activity and concentration is affected by many factors such as temperature, pH, etc. An enzyme assay must be designed so that the observed activity is proportional to the amount of enzyme present in order that the enzyme concentration is the only limiting factor [5]. For a given enzyme concentration, the rate of reaction increases with increasing substrate concentration up to a point. Above which any further increase in substrate concentration produces no significant change in reaction rate. This is because the active sites of the enzyme molecules at any given moment are virtually saturated with substrate [5]. Weight loss percentage can be calculated as:

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Weight Loss %=(Previous gray weight-Present weight) x100/ Previous gray weight

II. MATERIALS AND METHODS

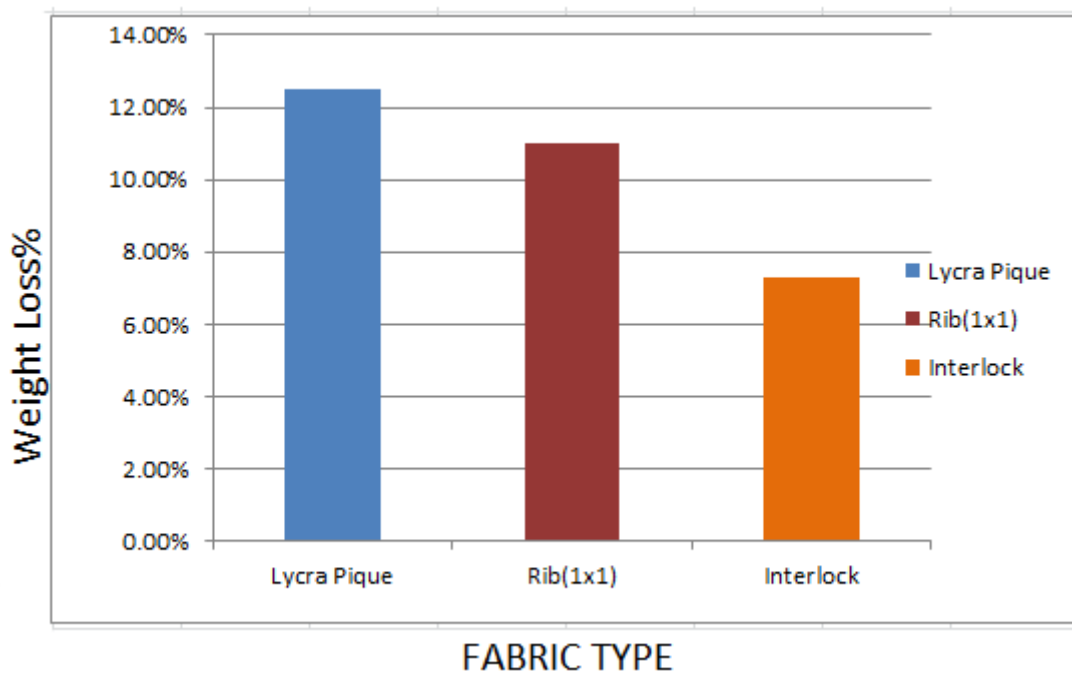
1. Firstly we considered 3 types of knit fabrics of different lots namely Lycra Pique, Plain Rib (1x1) & Interlock.
2. Then, for the first lot of Lycra Pique we found 12.5% weight loss% due to the action of Enzyme wash (1%) and then treated with silicon softener (1%).
3. Afterwards we found 11.03% and 7.3% loss for Plain Rib (1x1) & Interlock respectively for the same chemical actions.

4. Now we decided to change the chemical concentration % of Enzyme solution by twice compared to before.
5. Then we found the weight loss% with a significant value. We thought may be the result of weight loss% can be twice compared to previous but the result was not that.
6. It was found that weight loss was 16.02% for lycra pique.
7. Following the methods, we found 14.9% and 8.6% for Plain Rib (1x1) & Interlock respectively.
8. We used the following formula for calculating weight loss % : Weight Loss %=(Previous gray weight-Present weight) x100/ Previous gray weight.

III. RESULT & DISCUSSION

Table: 01 Weight loss% of Fabrics with 1% Enzyme wash

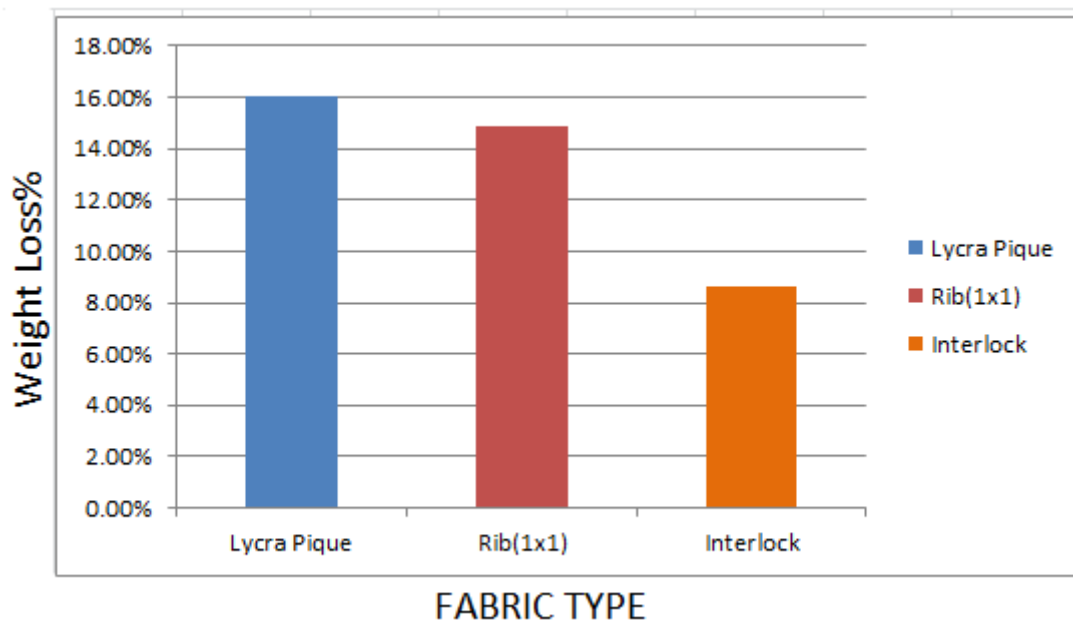
Serial number	Fabric type	GSM(gram per square meter)	Chemical concentration	Weight Loss%
1.	Lycra Pique	170	Enzyme wash (1 gram/liter) + Silicon softener (1%)	12.5%
2.	Plain Rib(1x1)			11.03%
3.	Interlock			7.3%



Graph: 01 Graphical Representation of Weight loss% for 3 different lots of fabrics with 1% Enzyme wash

Table: 02 Weight loss% of Fabrics with 2% Enzyme wash

Serial number	Fabric type	GSM(gram per square meter)	Chemical concentration	Weight loss%
1.	Lycra Pique	170	Double Enzyme wash (2gram/liter) + Silicon softener (1%)	16.02%
2.	Plain Rib(1x1)			14.9%
3.	Interlock			8.6%



Graph: 02 Graphical Representation of Weight loss% for 3 different lots of fabrics with 2% Enzyme wash

IV. CONCLUSION

In our composite factories, process loss% is considered same even for different structured knit fabrics. As a result problems may be arisen during maintaining accurate supply chain management. Our experimental data is an important guideline for the industries to calculate process loss% for considering not the common knit fabric issues but structural differences in the fabrics which have a significant impact on process loss%.

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Economic Lot Scheduling of Time Varying Demand with Stockout in a Jute Industry

By Subrata Talapatra, Ghazi Abu Taher & Mehedi Islam

Khulna University of Engineering & Technology, Bangladesh

Abstract- The economic lot scheduling problem (ELSP) creates challenge between lot sizing and sequencing. The ELSP's primary goal is to minimize the total setup and holding expenditures of different products on a single machine. ELSP is a mathematical model. It deals with a company's planning what to manufacture, when to manufacture and how much to manufacture. This paper deals with the Economic Lot Scheduling (ELS) of a Jute industry for time varying demand with Stock out. This model will help to understand the total production time and allocate individual time against each product. This also increases the cycle time for a given aggregate inventory. In reality, demands and capacities are varying with time. An aggregate plan is expected to give time varying capacities since the plan is to meet fluctuating demand. It is therefore necessary to model the more realistic situation where the demand and capacity vary each day. This model will provide a production schedule of a set of items in a single machine to minimizing the long run average holding and set up cost under the assumptions of time varying demand and production rates, allowing material stock out.

Keywords: *economic lot scheduling problem (ELSP); inventory; time varying demand; multi-product; lot-sizing and scheduling; sequence-dependent setups.*

GJRE-G Classification : *FOR Code: 290502p*



ECONOMIC LOT SCHEDULING OF TIME VARYING DEMAND WITH STOCKOUT IN A JUTE INDUSTRY

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Economic Lot Scheduling of Time Varying Demand with Stockout in a Jute Industry

Subrata Talapatra^α, Ghazi Abu Taher^σ & Mehedi Islam^ρ

Abstract- The economic lot scheduling problem (ELSP) creates challenge between lot sizing and sequencing. The ELSP's primary goal is to minimize the total setup and holding expenditures of different products on a single machine. ELSP is a mathematical model. It deals with a company's planning what to manufacture, when to manufacture and how much to manufacture. This paper deals with the Economic Lot Scheduling (ELS) of a Jute industry for time varying demand with Stock out. This model will help to understand the total production time and allocate individual time against each product. This also increases the cycle time for a given aggregate inventory. In reality, demands and capacities are varying with time. An aggregate plan is expected to give time varying capacities since the plan is to meet fluctuating demand. It is therefore necessary to model the more realistic situation where the demand and capacity vary each day. This model will provide a production schedule of a set of items in a single machine to minimizing the long run average holding and set up cost under the assumptions of time varying demand and production rates, allowing material stock out.

Keywords: economic lot scheduling problem (ELSP); inventory; time varying demand; multi-product; lot-sizing and scheduling; sequence-dependent setups.

I. INTRODUCTION

The Economic Lot Scheduling Problem (ELSP) is assumed that the production facility in the in-control state producing items of high quality. It finds the problem of production sequence, production

times and idle time of several products. It will minimize the inventory and setup cost also. In this model, the items are produced and consumed simultaneously for a portion of the cycle time. The rate of consumption of items is varying throughout the month. The cost of production per unit is same irrespective of production lot size. Here stockout is permitted. It is assumed that the stockout will be satisfied from the units produced at a later date with a penalty. The items are not produced between the period, while the inventory consumes and the next cycle begins. Then another item might be produced. There must be a setup time between the two items. The total cycle length is T.

A particular product is produced at a rate of P, the demand of that product is D. Then, inventory will built up at a rate of P-D. Because the product consumes while production. The built up inventory will consume at a certain number of period, then cycles begins again. The operation of this model is shown in Fig.1.

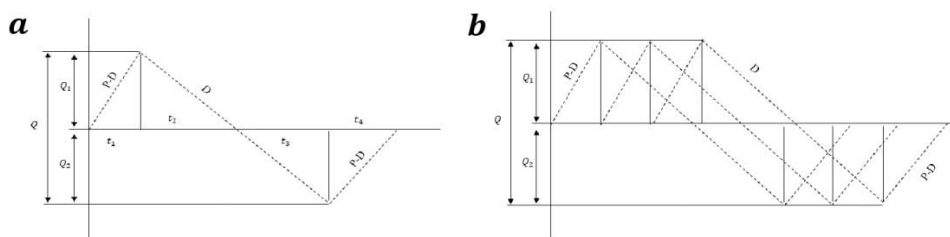


Fig.1 : (a) Manufacturing model of inventory,(b) Total cycle time for a particular facility

In the economic lot scheduling problem, it is not assumed that changeover times is sequence dependent. So, when the changeover times are sequence independent, then the economic lot scheduling problem essentially tries to minimize the total cost which is the sum of the ordering cost and carrying cost (Srinivasan, G., Quantitative Models in Operations

and Supply Chain Management, sbn: 978-81-203-3981-1).

a) Nomenclature

C_0	Cost / set up
C_c	Carrying cost / unit / period
C_s	Shortage cost / unit / period

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II. DEVELOPMENT OF DISAGGREGATION METHOD WITH STOCKOUT

Three products are produced such as sacking, Hessian, CBC (Carpet Baking Clothe). The daily

demand and the inventory of these products remain constant. The demand and inventory of the products are summarized from the last three years data as shown in Table 1.

Table 1 : Day to day demand and inventory data of Khalishpur Jute Mill

	Sacking	CBC	Hessian	
Inventory (tons/day)	10	4	7	
Demand (tons/day), D_1	18	6	11	$P_1 = 35$ tons/day
D_2	20	7	10	$P_2 = 37$ tons/day
D_3	16	9	8	$P_3 = 33$ tons/day
$r = \text{Inventory/Demand}$	0.555	0.666	0.636	

The capacity in each of the 3 days are 35, 37, 33 tons/day, respectively. Allocation time have to find for making the products.

The value of r represents the demand that can be met with the existing inventory. The production of product has to be started before r_i hours. The products are sorted according to increasing value of r . The order is found as Sacking- Hessian- CBC. The products will be produced in the said order. The process flow also depends upon the value of r . The maximum value of r is 0.666, from which the cycle time is counted considering the demand constant.

It is assumed that, the reasonable upper limit of the cycle time is $(r + \frac{1}{r}) = 2.166$. Therefore, capacity for 2.166 days, the equivalent daily demands are 18, 6 and 10 tons/day for the three products respectively and equivalent daily capacity is 35 tons/day.

$$\text{For Sacking, } \frac{\text{Demand for 2.1 days}}{2.1} = \frac{18+20+0.1 \times 16}{2.1} = 18 \text{ tons/day}$$

$$\text{For CBC, } \frac{\text{Demand for 2.1 days}}{2.1} = \frac{6+7+0.1 \times 9}{2.1} = 6 \text{ tons/day}$$

$$\text{For Hessian, } \frac{\text{Demand for 2.1 days}}{2.1} = \frac{11+10+0.1 \times 8}{2.1} = 10 \text{ tons/day}$$

Now, using the demand of each product to construct a manufacturing model with shortages (Panneerselvam, R., Production and operations management, 2nd edition, Chapter-9, Page-214), For Sacking,

$D = 18$ tons/day, $P = 25$ tons/day, $C_0 = 0.25$, $C_c = 0.10$, $C_s = 0.50$

$$\text{Economic Batch Quantity (EBQ),}$$

$$Q = \sqrt{\frac{2C_0}{C_c} \times \frac{PD}{P-D} \times \frac{C_c+C_s}{C_s}} = \sqrt{\frac{2 \times 0.25}{0.10} \times \frac{(25 \times 18)}{(25-18)} \times \frac{(0.10+0.50)}{0.50}} = 19.639 \text{ tons/day}$$

$$\text{Maximum inventory, } Q_1 = \sqrt{\frac{2C_0}{C_c} \times \frac{D(P-D)}{P} \times \frac{C_s}{C_c+C_s}} = \sqrt{\frac{2 \times 0.25}{0.10} \times \frac{18(25-18)}{25} \times \frac{0.50}{(0.10+0.50)}} = 4.5825 \text{ tons/day}$$

$$\text{Maximum stockout, } Q_2 = \sqrt{\frac{2C_0C_c}{C_s(C_c+C_s)} \times \frac{D(P-D)}{P}} = \sqrt{\frac{2 \times 0.25 \times 0.10}{0.50(0.10+0.50)} \times \frac{18(25-18)}{25}} = 0.9165 \text{ tons/day}$$

$$\text{Cycle time, } t = \frac{Q}{D} = \frac{19.639}{18} = 1.091$$

Production and consumption times,

$$t_1 = \frac{Q_1}{P-D} = \frac{4.5825}{(25-18)} = 0.654, t_2 = \frac{Q_1}{D} = \frac{4.5425}{18} = 0.2545, t_3 = \frac{Q_2}{D} = \frac{0.9165}{18} = 0.0509, t_4 = \frac{Q_2}{P-D} = \frac{0.9165}{(25-18)} = 0.1309$$

$$t' = t_1 + t_2 + t_3 = 0.6546 + 0.2545 + 0.0509 = 0.96$$

$$t = t_1 + t_2 + t_3 + t_4 = 0.6546 + 0.2545 + 0.0509 + 0.1309 = 1.091$$

Similarly for CBC,

$D = 6$ tons/day, $P = 10$ tons/day, $C_0 = 0.25$, $C_c = 0.10$, $C_s = 0.50$

$Q = 9.4868$, $Q_1 = 3.1622$, $Q_2 = 0.6324$, $t = 1.5811$, $t_1 = 0.7905$, $t_2 = 0.5270$, $t_3 = 0.1054$, $t_4 = 0.1581$, $t' = 1.4229$

For Hessian,

$D = 10$ tons/day, $P = 15$ tons/day, $C_0 = 0.25$, $C_c = 0.10$, $C_s = 0.50$, $Q = 13.4164$, $Q_1 = 3.7267$, $Q_2 = 0.7453$, $t = 1.3416$

$t_1 = 0.745$, $t_2 = 0.3726$, $t_3 = 0.0745$, $t_4 = 0.1490$, $t' = 1.1924$

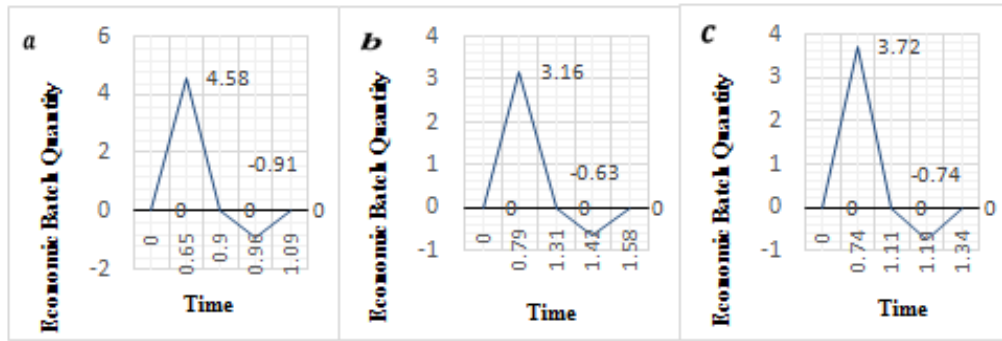


Fig. 2 : Inventory model with stockout for (a) Sacking, (b) CBC and (c) Hessian

LP (Linear Programming) formulation is,

Objective function: maximize T

The constraints are,

Subject to

$$t_j \leq r_j \text{----- (1)}$$

$$(t_{He} - t_{Sa})35 + 1.091 \times 35 \geq T \times 18[\text{ production time for Sacking}] \text{----- (2)}$$

$$(t_{CBC} - t_{He}) 35 + 1.5811 \times 35 \geq T \times 10[\text{ production time for Hessian}] \text{----- (3)}$$

$$(t_{Sa} + T - t_{CBC}) 35 + 1.3416 \times 35 \geq T \times 7[\text{ production time for CBC}] \text{----- (4)}$$

$$t_{Sa} \leq 0.555[\text{ production time limit for Sacking}] \text{----- (5)}$$

$$t_{CBC} \leq 0.666[\text{ production time limit for CBC}] \text{----- (6)}$$

$$t_{He} \leq 0.636[\text{ production time limit for Hessian}] \text{----- (7)}$$

$$t_{Sa}, t_{CBC}, t_{He}, T \geq 0$$

Where,

- t_{Sa} = Production start time for sacking
- t_{He} = Production start time for Hessian
- t_{CBC} = Production start time for CBC
- T = Total cycle time

Here TORA software is used for solving the problem. The optimal solution is given by,

$$X_1 = t_{Sa} = 0 \leq 0.555, \quad X_2 = t_{CBC} = 0.0143 \leq 0.666, \quad X_3 = t_{He} = 0.636 \leq 0.636, \quad X_4 = T = 3.3581$$

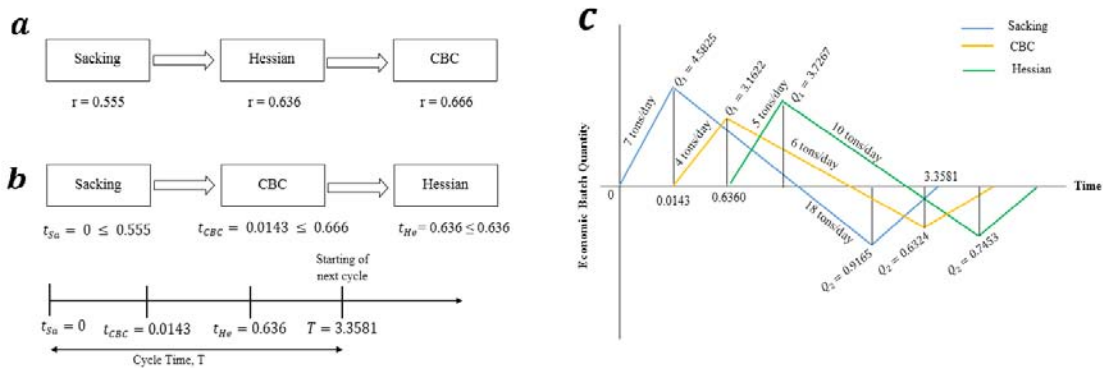


Fig. 3 : Sequence of production according to (a) value of r, (b) stockout of product, (c) EBQ of each product

This becomes the first cycle and this is three products at the end of 3.3581 days implemented for $T = 3.3581$ days. The inventories of the are summarized in the table 2.

Table 2 : Day to day demand and inventory data of Khalishpur Jute Mill

	Sacking	CBC	Hessian	
Inventory (tons/day)	-50	6	65	
Demand (tons/day), D_2	20	7	10	$P_2 = 37$ tons/day

D_3	16	9	8	$P_3 = 33$ tons/day
D_4	18	6	11	$P_4 = 35$ tons/day
r	-2.5	0.857	6.5	

The maximum value of r is 6.65, from which the cycle time is counted, that is 1 day. Again, it is assumed that, the upper limit of the cycle time is $(1 + \frac{1}{r}) = 6.65$. demands of the three products are found 7, 3 and 5 tons/day respectively and equivalent daily capacity is 35 tons/day.

Therefore, capacity for 6.65 days, the equivalent daily Again, the model gives the following values considering the stockout.

For Sacking,

$D = 7$ tons/day, $P = 10$ tons/day, $C_0 = 0.25$, $C_c = 0.10$, $C_s = 0.50$

$Q = 11.83$, $Q_1 = 2.95$, $Q_2 = 0.59$, $t = 1.69$, $t_1 = 0.9833$, $t_2 = 0.4214$, $t_3 = 0.0845$, $t_4 = 0.1966$, $t' = 1.4892$

For CBC,

$D = 3$ tons/day, $P = 7$ tons/day, $C_0 = 0.25$, $C_c = 0.10$, $C_s = 0.50$

$Q = 5.61$, $Q_1 = 2.67$, $Q_2 = 0.53$, $t = 1.81$, $t_1 = 0.6675$, $t_2 = 0.89$, $t_3 = 0.1766$, $t_4 = 0.1325$, $t' = 1.7341$

For Hessian,

$D = 5$ tons/day, $P = 8$ tons/day, $C_0 = 0.25$, $C_c = 0.10$, $C_s = 0.50$

$Q = 8.94$, $Q_1 = 2.79$, $Q_2 = 0.559$, $t = 1.788$, $t_1 = 0.93$, $t_2 = 0.558$, $t_3 = 0.1118$, $t_4 = 0.1863$, $t' = 1.599$

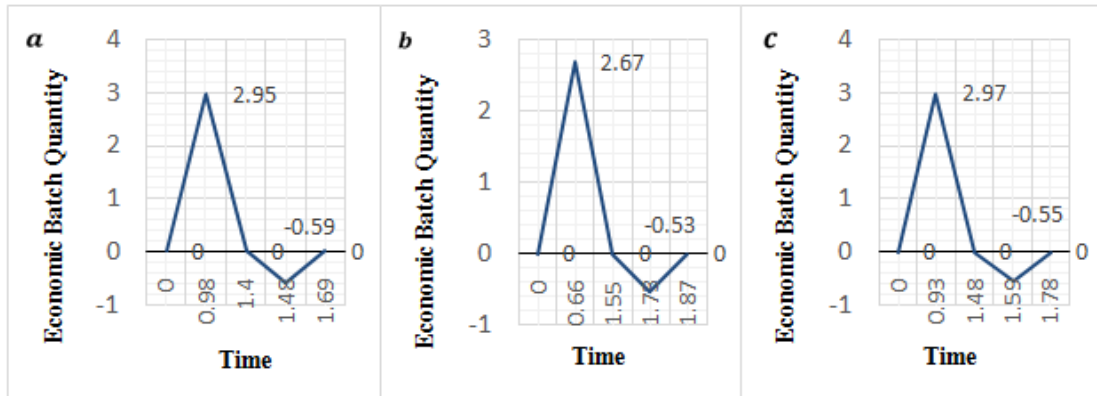


Fig. 4 : Manufacturing model of inventory with stockout for (a) Sacking, (b) CBC and (c) Hessian

LP formulation is

Objective function: maximize T

Subject to

$$t_j \leq r_j \text{ ----- (1)}$$

$$(t_{CBC} - t_{Sa})35 + 1.69 \times 35 \geq T \times 7 \text{ [production time for Sacking] ----- (2)}$$

$$(t_{He} - t_{CBC}) 35 + 1.87 \times 35 \geq T \times 3 \text{ [production time for CBC] ----- (3)}$$

$$(t_{Sa} + T - t_{He}) 35 + 1.78 \times 35 \geq T \times 5 \text{ [production time for Hessian] ----- (4)}$$

$$t_{Sa} \leq 0 \text{ [production time limit for Sacking] ----- (5)}$$

$$t_{CBC} \leq 0.857 \text{ [production time limit for CBC] ----- (6)}$$

$$t_{He} \leq 6.5 \text{ [production time limit for Hessian] ----- (7)}$$

$$t_{Sa}, t_{CBC}, t_{He}, T \geq 0$$

TORA software is used for solving the problem. The optimal solution of our problem is given by,

$$X_1 = t_{Sa} = 0 \leq 0, \quad X_2 = t_{CBC} = 0.857 \leq 0.857, X_3 = t_{He} = 0.0786 \leq 6.5, \quad X_4 = T = 12.7350$$

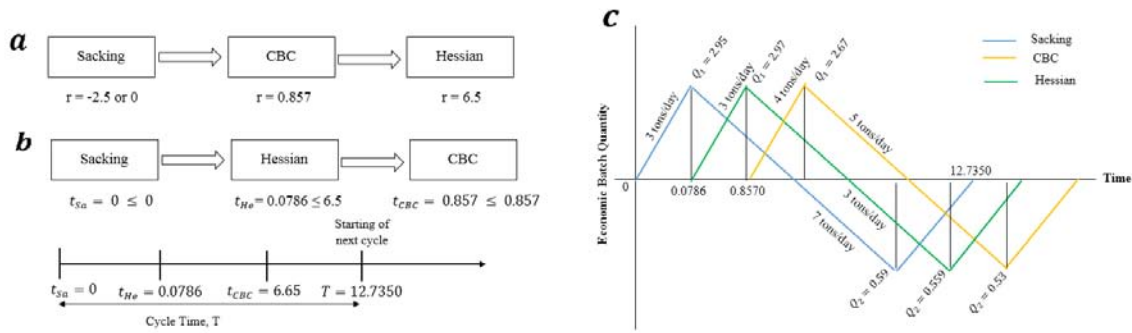


Fig. 5 : Sequence of production according to (a) value of r, (b) stockout of product, (c) EBQ of each product

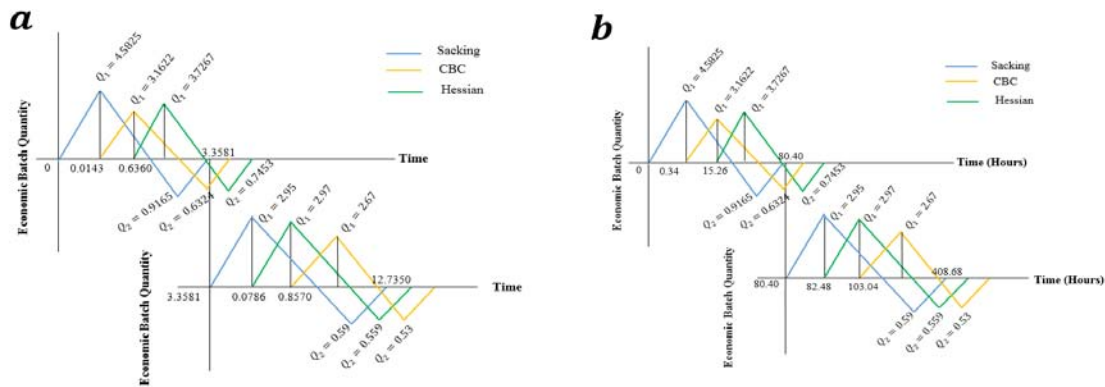


Fig. 6 : (a), (b) Sequential manufacturing model of Khalishpur Jute Mill Ltd

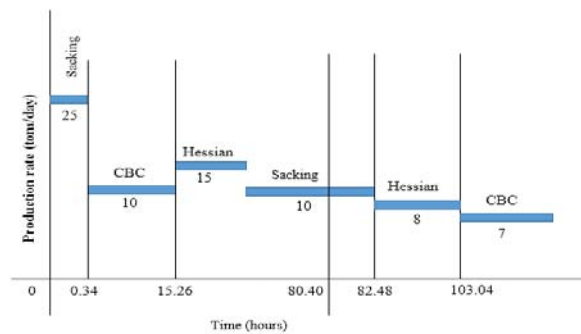


Fig. 7 : Production Schedule of Khalishpur Jute Mill Ltd

III. RESULT AND DISCUSSION

This paper translates the ELS of a Jute industry for time varying demand with Stock out. At the beginning of every cycle, the existing inventories are worked out. The expected inventory at the end of each cycle has been calculated. These values are used to compute r_j for finding the sequence of production. The order of production has changed in the two cycles because of the values of r_j . Again the shortage of inventory in each cycle has also changed the order of production. Therefore, it is observed that, the order of production does not depend upon the values of r_j , but depends on the values of stockout of inventories. The change of order satisfies all the constraints and factors. Finally the

starting time of each product is calculated by LP. This is acceptable and the model provides flexibility in this regard.

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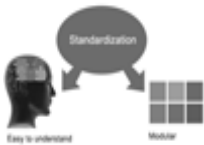
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Choice of key words is first tool of tips to write research paper. Research paper writing is an art. A few tips for deciding as strategically as possible about keyword search:



- One should start brainstorming lists of possible keywords before even begin searching. Think about the most important concepts related to research work. Ask, "What words would a source have to include to be truly valuable in research paper?" Then consider synonyms for the important words.
- It may take the discovery of only one relevant paper to let steer in the right keyword direction because in most databases, the keywords under which a research paper is abstracted are listed with the paper.
- One should avoid outdated words.

Keywords are the key that opens a door to research work sources. Keyword searching is an art in which researcher's skills are bound to improve with experience and time.

Numerical Methods: Numerical methods used should be clear and, where appropriate, supported by references.

Acknowledgements: Please make these as concise as possible.

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<i>References</i>	Complete and correct format, well organized	Beside the point, Incomplete	Wrong format and structuring



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