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Conserving Energy through Energy Management by the Facility Managers in India

Shaikh Shamser Ali ^a & Dr. Ruchi Tyaqi ^o

Abstract- Facility Management in IT sector is a booming businessin India today. IT companies expect the facility should be always ready for use to meet their business operational requirements without any hindrance. Property owner need an external agency to ensure that demand is met at all the times. That is why Facility Management Company is in demand but Energy Conservation is a lost priority as it does not fit into anyone's requirement. If Energy Conservation for operational excellence is made part of the property rental agreement then it will fit into everyone's requirement. Studies have shown the Facility Manager can save energy without any expenditure just by fine tuning the equipment operations as it is one of his major responsibilities. Facility Managers experienced in Energy Management strongly believe that if Energy Conservation is incorporated into the Facility Management activities as part of the contractual obligation then it is very much possible to reduce the total energy requirement to run the facility without compromising with the comfort level / output. This saving in energy cost will directly benefit to all parties concerned. Facility Management Companies will be able to include energy management into their offered services with no extra cost implication and can certainly have an advantage over the competitors. That will help Facility Management Companies to sustain in this competitive market environment.

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INTRODUCTION

acility Management (FM) was mostly confined to Operations and Maintenance (O&M) before the IT revolution in India. The in-house maintenance team of the organization is responsible for Facility Management (Haiwena et al., 2010). The meaning and applications of Facility Management evolved with the growth in IT operations in India. This growth is accordant with practices in developed countries. Management emerged as a new business opportunity and there came a new breed of professionals called Facility Manager specializing in managing owner's premises for the efficient utilization of the premise by the tenants or occupants of the building as identified by Yang et al. (2012). This is done as a third party mediating between the property owner and property user.

The services provided in the premises are being used by the tenant and rental is being paid for every service that is being provided by the owner. Facility

Management company has the obligation to ensure the timely availability of all the facilities as per the contractual agreement on behalf of the property owner. Everything runs smoothly so long the tenant is not facing any difficulties, owner is getting his rental regularly and facility Management Company is managing without any complain from anywhere. In all these, energy consumption goes unnoticed even though huge amount of money is being paid every month by the tenant either due to ignorance or lack of information according to Fumo et al. (2010).

If the Facility Manager is mandated to Energy Management besides Facility management then not only energy can be saved but also substantial amount of money can be saved every month. According to Azizi et al. (2015) it is easy for the Facility Manager to do so as he is responsible for the complete Operation and Maintenance of the facility and capacitated with necessary manpower and accessories.

FACILITY MANAGEMENT

Facility Management Company (FMC) is responsible as per the contractual agreement for daily operations of all equipment / machines in the premise to ensure all facilities / services are available in time at the correct place for the tenant's usage to perform their business without any hindrance. FMC is also responsible for daily housekeeping, landscape up keeping, transport management, safety, security, preventive breakdown maintenance coordination with OEM (Original Equipment Manufacturer) for Annual Maintenance Contract (AMC) as mandated in the contract. FM in India does not include Energy Management (EM) and creates a void in operations particularly in energy conservation as identified by Ramesh et al. (2010).

ENERGY MANAGEMENT III.

Efficient utilization of energy to get the best output without compromising with the comfort / output level is energy management in simple term. EM is a scientific process tailor made to suit the operation and can be with no-cost to some cost which can be recovered from the savings in few months to few years' time depending upon the severity of the applications as suggested by Chunekar et al. (2016). A proper EM program will consists of Energy Audit (EA), Energy

Conservation Measures (ECM) identification, ECM implementation, Measurement and Verification (M&V)

and Funding. A typical EM program as proposed by Sapar et al. (2005) will be as below.

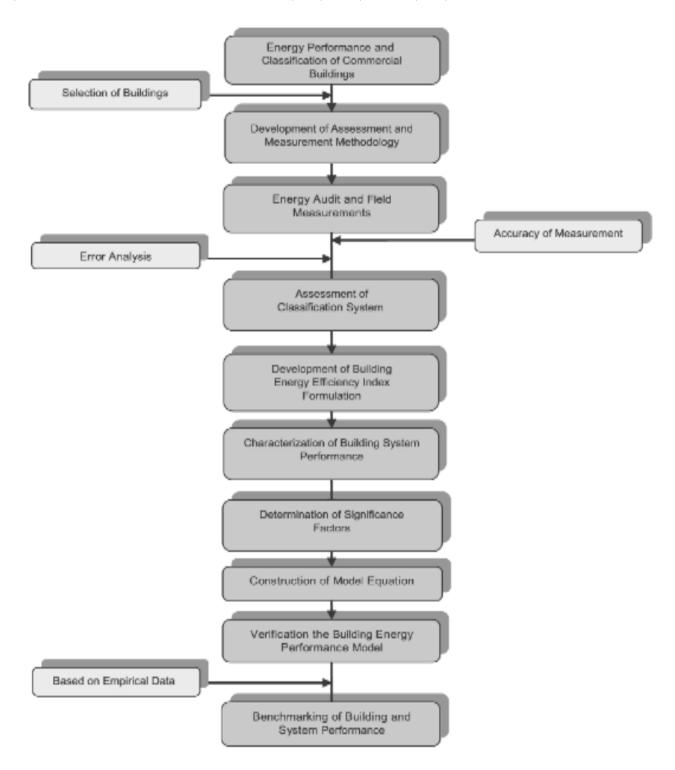


Fig. 1: Energy Management Program

Detailed Energy Audit (EA) is a step by step methodical approach to collect both historical data and operational data for a scientific analysis and evaluation

as suggested by Gago et al. (2013). A typical Energy Audit plan as proposed by Sapar et al. (2005) will be as follows.

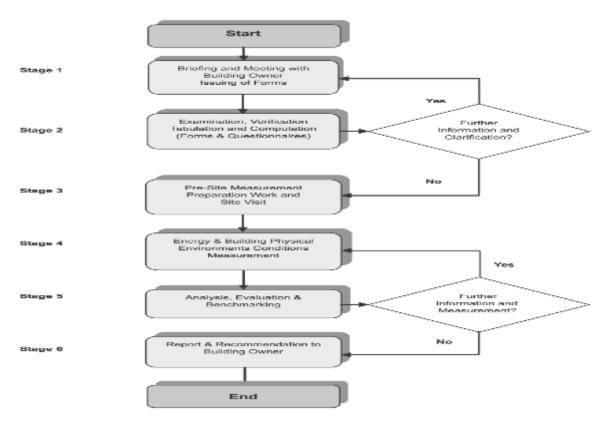


Fig. 2: Energy Audit Flow Chart

Once the energy audit is done then the building energy index can be derived from the collected data and

energy efficiency curve of the premise can be drawn as shown below by Sapar et al. (2005).

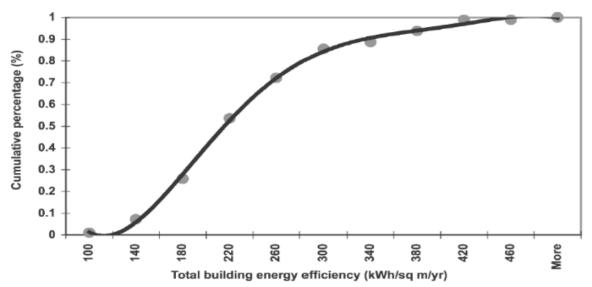


Fig. 3: Total Building Energy Efficiency Curve

a) Application of Energy Management

Energy Management (EM) can be applicable to any premise as suggested by Azizi et al. (2015) and with any kind of FM agreement. According to Liu et al. (2010) EM can be incorporated with FM for operational excellence and the savings in energy bill can be utilized to offset the total FM contractual budget. It is a concept that is worth exploring particularly the No-Cost ECMs implementation to tap the low hanging fruits as suggested by Jamaludin et al. (2013) and Jones et al. (2013).

IV. **METHODOLOGY**

Loganthurai et al. (2012) suggest same equipment doing similar job in different locations will consume different amount of energy mainly due to human intervention. If we change the attitude of the people by some means towards their energy usage habit and make them aware about their negligence then it is possible to reduce energy consumption free of cost

or at a minimal cost. Knowledge, Attitude, Behavior and Practices (KABP) model is one such approach advocated by Khan and Halder (2016) in application specific to Bangladesh.

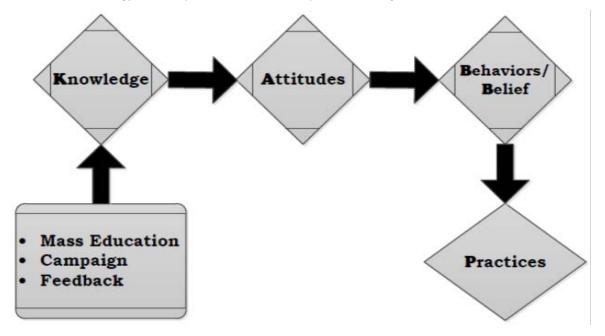


Fig. 4: Knowledge, Attitude, Behavior and Practices (KABP) model

Human behavior has many dimensions and can influence energy consumption in many ways. There can be many such similar approaches with innovative ideas

which will lead to better energy management as identified by Khan and Halder (2016).

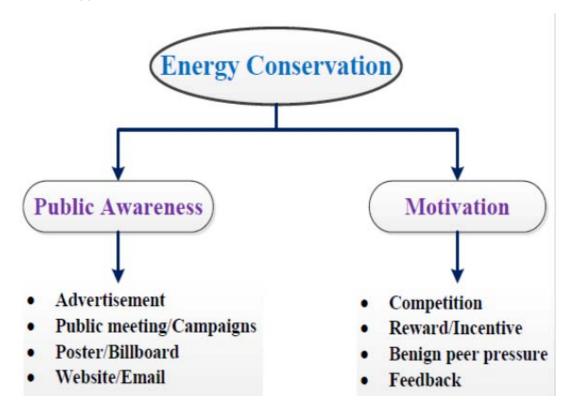


Fig. 5: Innovative Ideas for Energy Management

V. Financial Benefits

Mariotoni et al. (2005) suggested saving in energy bill will have direct impact to the building occupant / tenant [7]. The tenant is billed for every service based on actual amount of consumption and the unit rates are quite high. Per unit electricity cost ranges from Rs. 10 to Rs. 15 depending upon in which city the property belongs to and what kind of source the electricity is drawn from. Monthly energy bill for any midsize IT company runs to millions of rupees. Biswas et al. (2013) found No-Cost ECM can save up to 5% in energy bill and other ECMs have the potentials to save 20 – 25% of the energy bill. When the monthly energy bill runs in

millions such savings can make decisive impact on any business operations.

a) Energy Efficiency Leads to Better Managed Buildings
Energy efficiency will lead to efficient functioning
of the machines that will lead to optimal performance,
less breakdown and more productivity. Fewer
breakdowns mean reduction in spares, maintenance
cost and safe working condition. Building energy index
will improve and can be used to compare between IT
offices of the same organization located in different
cities for bench marking. A typical benchmarking flow
chart is suggested by Sapar et al. (2005) as shown
below.

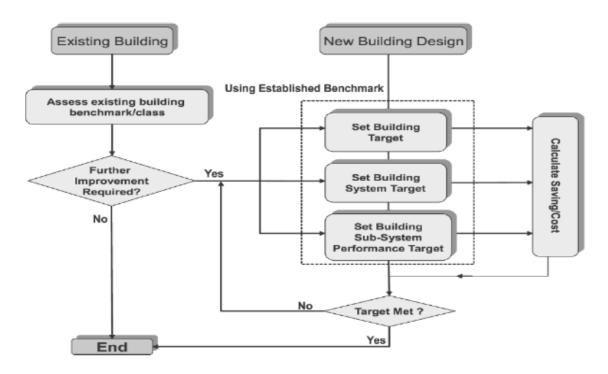


Fig. 6: Benchmarking Application Flow Chart

b) Use of Energy Management in India

FM operations is slowly graduating in India and there is huge scope for improvements. Incorporating EM with FM is one such scope which can be effectively used by FM Company to outbid the competition and Property owner's to offer a competitive rate to the occupants / tenants as suggested by Ishak et al. (2016). Property owner can also utilize the savings in energy bill to self-finance any energy conservation project as funding such projects in India is a problem due to L1 (lowest Quoted Price) concept of procurement.

VI. Conclusion

Asthe Facility Management business grow in India, particularly for IT sector, the need to incorporate energy management into FM services will become mandatory. Competition will grow but only those FMC

will be able to survive who will be able to give better value for money to both the property owner and the tenants. Facility Managers will have to up skill their capability on energy conservation to meet the growing demands. Till now the FMCs have concentrated mainly on soft services like housekeeping, security and transportation etc. in the name of better services, but the time has come for energy conservation as the tenants are forced to look into opportunities to reduce the operational cost due to recession in IT business. IT industry has passed its peak and sustainability in this business is becoming challenging with passing days. Management in every IT company is forced to cut corners to maintain the profitability. Under this circumstance one of the easy ways to reduce the operating budget can be through reduction in energy cost that can easily be implemented with FM Operations at no extra cost implication. HVAC (Heating, Ventilation and Air-Conditioning) constitute major portion of the energy bill in India and experience through various studies show FM team can easily control the temperature at different locations inside the building, depending upon the occupation of the offices by the people, from control desk with the help of BMS (Building Automation System). One of the preferred modes is to offset the room set temperature by 1 -2 Degree Centigrade that will increase the compressor cut-off time leading to energy conservation.

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